

Argentina	28	Indonesia	2100	Philippines	20
Australia	28	Israel	100	Portugal	100
Belgium	28	Italy	100	S. Africa	100
Canada	28	Japan	100	Singapore	20
Denmark	28	Korea	100	Taiwan	100
France	28	Malaysia	100	Thailand	100
Germany	28	Mexico	100	Turkey	100
Greece	28	Nicaragua	100	U.A.E.	100
Hong Kong	28	Pakistan	100	U.S.A.	100
India	28	Sri Lanka	100		

World news

Senate blocks bid to halt Contra aid

THE US Senate yesterday narrowly defeated a move to stop \$40m in American military aid to the Nicaraguan Contra rebels.

The 52-48 vote highlights deep divisions within the US Congress on American involvement in Nicaragua.

The House of Representatives voted last week to block the \$40m of aid - part of a \$100m package approved last year by Congress - in a largely symbolic show of disapproval of the Reagan Administration's Contra policy. The House vote was symbolic because the Democrats controlled Congress has too few votes to override a Presidential veto of moves to block existing military aid.

The crucial test for the Administration comes in September when Congress votes on a \$105 million second round of US funding of the Contras.

Deaver indicted

Michael Deaver, former White House aide and close friend of first lady Nancy Reagan, was indicted by a federal grand jury on perjury charges for allegedly lying under oath about his lobbying activities.

Hostage fears

French fears over the fate of the French hostage under sentence of death in Beirut deepened with the publication of a statement by his captors stiffening the terms for his release.

Iran 'holds Waite'

Missing Anglican church envoy Terry Waite is being held in the Iranian embassy in west Beirut, said Soviet magazine Literaturnaya Gazeta, which has accused him of involvement in arranging arms shipments to Iran.

Macao 'breakthrough'

Chinese and Portuguese officials hinted strongly at a breakthrough in talks on turning over the Portuguese-run territory of Macao to China.

Funeral restrictions

South Africa imposed severe restrictions on funerals in an area of Natal province where seven schoolchildren were massacred in apparent intercommunal violence within the black community.

Sri Lanka clash

Five members of the Liberation Tigers of Tamil Eelam separatist group were killed by a rival rebel group in the eastern jungles of Sri Lanka, a Government spokesman said.

Spanish unrest

Widespread labour protests against economic austerity policies continued with rail traffic disrupted and the Spanish Government warning it would deal firmly with violence at demonstrations.

European poll

Two out of three EEC citizens are broadly in favour of the Community developing into a 'United States of Europe'. Almost half would entrust a European government with responsibility for the economy, foreign affairs and defence within the next 20 years. Page 18

Turkish protest

Some 5,000 members of the oil workers' union, Petrol-Is, went on strike as Turkish trade unionists opened a protest campaign over what they regard as an anti-worker stance by the Government.

Press restrictions

The Indonesian Government has announced new restrictions on foreign journalists in an apparent bid to limit coverage of next month's national elections.

Business summary

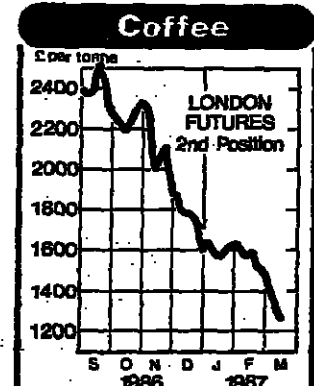
CGE set for record issue of equity

CGE, French nationalised telecommunications and heavy engineering group, is planning to launch the largest ever new equity issue on the French market to coincide with its privatisation early next May. Page 18

WALL STREET: The Dow Jones industrial average closed up 2.13 at 2,286.93. Page 42

LONDON: Financial markets responded to the prudent tone of the budget with good gains among gilts but a tempered reaction from equities. The FT-SE 100 index edged up 0.3 to a new peak of 2,006.6 while the FT Ordinary added 2.6 to 1,589.5. Details, Page 38

TOKYO: Buying interest in large-capital stocks gathered momentum, sending share prices to yet another all-time high. The Nikkei average gained 190.33 to a record 21,705.06. Page 42



COFFEE prices fell in London with "disappointment" reported among dealers. The May position closed \$18.50 off at \$1,264.50 a tonne, the lowest finish for 5 1/2 years. Page 38

GOLD fell on the London bullion market to close at \$404.50 (\$405.0). It also fell in Zurich to \$404.50 (\$405.50). Page 34

DOLLAR fell in London to DM 1.6365 (DM 1.6365) to FF 6.11 (FF 6.12) to SF 1.5380 (SF 1.5380) and to Y151.90 (Y151.95). The dollar's exchange rate index rose 0.1 to 103.3. Page 35

STERLING rose in London to \$1.6000 (\$1.5990) to DM 2.35 (DM 2.34) to FF 9.4125 (FF 9.4125) to SF 2.47 (SF 2.47) and to Y244 (Y244). The pound's exchange rate index rose 0.5 to 72.8. Page 35

US ECONOMY grew at a sluggish 1.1 per cent in the last quarter of 1986. Page 5

MR DONALD BROOKS, president of Fairchild Semiconductor, the US semiconductor manufacturer, announced plans which could lead to a management buyout of the company following the cancellation of merger proposals by Fujitsu. Page 19

GENCORP, Ohio conglomerate formerly known as General Tire & Rubber which has been severely hampered by legal problems in its broadcasting subsidiary, faces a \$2.2bn bid from a partnership of Californian and Texan investors. Page 19

BRITISH Government announced that it would sell its remaining 32 per cent stake in British Petroleum, valued at more than \$4.5bn (\$7.2bn). Page 18

FLEET Financial Group and Norstar Bancorp of the US are to be combined in what the companies say is the biggest ever US bank merger with a deal worth \$1.3bn. Page 19

CATHAY PACIFIC Airways, Hong Kong-based airline controlled by Britain's Swire group, reported a 50 per cent increase in passenger numbers as a result of lower fuel costs. Page 23

MODO, a leading Swedish pulp and paper group, suffered a fall of 7.8 per cent in operating profits last year, largely as a result of a steep fall in the earnings of its pulp operations. Page 19

SUPERPOS, Danish fertiliser, agro-industrial and packaging group, made a net loss of Dkr 368m (\$44.3m) in 1986, against Dkr 11m profit in 1985. Page 29

American Express to switch \$100m Mexican debt into hotel stake

BY STEPHEN FIDLER IN LONDON

AMERICAN EXPRESS Bank, the banking subsidiary of the US financial services and travel concern, said yesterday it had signed a deal to convert \$100m of its own loans to Mexico into an equity stake in hotel projects in the country.

It is the first time that a US bank has announced a debt-for-equity deal of such size involving its own exposure to Mexico, and seems likely to bring up a number of important regulatory issues in the US.

The US authorities have generally supported such arrangements, but there are limits on the permissible size of US banks' investment in non-financial companies and accounting questions as to how the equity should be treated on the banks' balance sheets.

American Express said the investment in new luxury hotels around the country would be made jointly with the Mexican Government and private business groups in Mexico.

The \$100m will be converted into peso equity when needed over the next two years, through the company's International Capital Corporation subsidiary.

Conversions into pesos will be made under guidelines laid down

by Mexico in August, but American Express officials declined to be specific on how the loans would be valued.

American Express had \$632m of loans outstanding to Mexico at the end of last year and the \$100m to be converted was part of a larger syndicated loan made directly to the Mexican Government.

The hotel project will involve building about 3,000 rooms in four cities. Three international hotel chains, Sheraton, Hilton International and Club Mediterranée, will operate the hotels.

Mexican officials believe the project will attract 250,000 tourists, create 15,000 jobs and lead to annual foreign exchange gains of \$60m.

Mr James Robinson, American Express chairman and chief executive, said he believed such deals "should make important contributions to the prosperity of Mexico."

Debt-to-equity swaps have been used, particularly in Mexico and Chile, as part of a search for alternative ways of handling the region's debt problems.

Although quite sizeable deals have been done, debt conversion is generally seen as a useful way of reducing countries' debt burdens,

but not as an overall solution to the debt problem.

In Mexico, debt-to-equity conversions got under way in mid-1986 and have been proceeding at a rate of about \$100m a month. Many of the larger deals have been done with car companies, such as Volkswagen and Nissan, and have been used to finance domestic Mexican operations.

Mexico had expressed reservations about large-scale debt-for-equity conversions, citing concern about the impact on its domestic money supply and the possibility that such swaps might inhibit other types of investment in the country.

A Mexican official said in New York last week that the scheme had been temporarily suspended to cope with a flood of applications, although bankers saw the move as an attempt to put pressure on them to join a new \$7.7bn loan to the country.

Signing of the new loan, which Mexican officials say is more than 98 per cent subscribed, is due to start on Friday in New York.

Capital markets, page 22; Mexican discount, page 5

Britain shifts policy towards steady sterling

BY JANET BUSH AND PHILIP STEPHENS IN LONDON

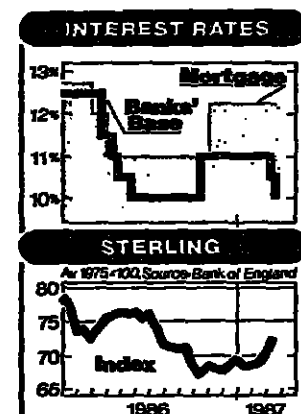
MR NIGEL Lawson, the British Chancellor of the Exchequer, yesterday indicated that he wanted to hold the value of sterling at close to its present levels, confirming a significant shift in recent weeks in Government policy towards the exchange rate.

Speaking in London as the leading banks responded to Tuesday's budget with a 4 per cent point cut in base rates to 10 per cent, he hinted at the possibility of a further reduction in borrowing costs in coming weeks. For the time being, however, he was adopting a cautious approach.

Mr Lawson, who cut the basic rate of tax by 2p to 27p on Tuesday, re-affirmed his eventual aim of a 25p rate. This year, however, the combination of tax cuts and a much lower borrowing target had been the right economic and political balance. It had left open the Prime Minister Mrs Margaret Thatcher's options for either a summer or an autumn general election.

The pound yesterday rose to its highest close against the US dollar since January, 1983, at \$1.6060 compared with Tuesday's closing \$1.5990. The Bank of England's trade weighted sterling index closed sharply higher at 72.8 from Tuesday's closing 72.1.

Money market interest rates yesterday started discounting a further cut in interest rates. The three-month interbank rate ended at 9 1/2 per cent.



Mr Lawson said that he was "perfectly content with the present level of the exchange rate," and suggested that the authorities would oppose increases as well as falls in the pound's value against other currencies.

The need to maintain a tactical edge in the foreign exchange markets dictated that in public at least the Treasury should not be too precise about its objectives, Mr Lawson said.

He left open the possibility, however, that the Treasury has established unpublished target ranges for the pound against the dollar and the mark.

Continued on Page 18

Limited immunity sought for Irangate witnesses

BY LIONEL BARBER IN WASHINGTON

THE TWO congressional select committees investigating the Iran arms scandal yesterday announced a joint accord which would grant limited immunity to President Ronald Reagan's former National Security Adviser Brent Scowcroft and the ex-White House aide Lt Col Oliver North.

The immunity accord is aimed at protecting the separate criminal investigations led by Mr Lawrence Walsh, the court-appointed special prosecutor and does not prevent criminal charges being brought against either man.

The House and Senate Panels, which are to begin joint public hearings on May 5, are to unify their separate investigations in order to speed the congressional inquiry into the affair.

Under a complex arrangement, the two committees agreed to vote to apply for limited immunity for Mr Scowcroft and Mr North, which would allow them to give private testimony in early May and public testimony in mid-June.

But they elected to delay voting on applying for immunity to Lt Col North until June 15 at the earliest. This allows the committees to gather

as much information as possible on Lt Col North's controversial role in diverting profits from secret US arms sales to Iran to the Nicaraguan Contra rebels. In the last report, it was a great deal of incriminating evidence was found, it could mean that immunity would be withheld.

Congressional investigators see Mr Scowcroft as a crucial witness in the affair, able to testify on President Reagan's role and knowledge about the diversion of funds. But Mr Scowcroft, like Lt Col North, has invoked his Fifth Amendment rights against self-incrimination and refused to testify before Congress.

Unconfirmed reports yesterday said that Maj Gen Richard Secord, a business associate of Lt Col North in the Iran affair, would be charged with contempt for failing to hand over bank records to the committee. Separately, the New York Times said that several million dollars from the arms sales to Iran found its way - via a middleman Mr Manuchir Ghorbanifar - to top Iranian Government officials and to the kidnappers of American hostages in Lebanon.

The Times, quoting Administration officials, said that as much as \$8m went to Mr Hashemi Rafsanjani, speaker of the Iranian Parliament, and his family.

President Reagan is due to give a televised news conference tonight, his first for four months, when he will be questioned closely on the affair.

Congressman Lee Hamilton, chairman of the House Select Committee, said that the hearings would be broken into three phases: aid to the Contras, the Iran arms sales policy, and an attempt to assign responsibility.

Senator Daniel Inouye of Hawaii, chairman of the Senate Committee, said that he hoped a joint report could be written by both panels.

Under the agreement, Mr Lawrence Walsh has in effect been granted his wish for a delay of 90 days before an offer of immunity was given to either Mr Scowcroft or Lt Col North. If immunity is granted to a witness giving testimony, then the testimony cannot be used against that person by a special prosecutor. But it can be used against third parties, Republican committee members said yesterday.

Morgan to pay former executives £562,000

BY DAVID LASCELLES, BANKING EDITOR, IN LONDON

MORGAN GRENFELL, the merchant bank at the centre of the Guinness controversy, is to pay a total of £562,000 (\$890,000) to two of its top executives who were forced to resign because of the affair.

They are Mr Christopher Reeves, the chief executive, and Mr Graham Walsh, head of the corporate finance department, both of whom left the bank in January after accepting responsibility for Morgan's involvement with Guinness.

The sum represents 18 months' earnings for the two men, though the proportion in which they will share it was not disclosed.

Lord Catto, Morgan's chairman, said yesterday that the money was being paid in compensation for loss of office. Their resignations, he said, "were a very real loss to Morgan Grenfell."

Lord Catto also disclosed that Morgan was negotiating compensation for Mr Roger Seelig, the corpo-

rate finance director who resigned after breaching Morgan's rules in his handling of Guinness' £2.5bn bid for the Distillers Company. The sum Mr Seelig will receive has not yet been agreed.

The compensation disclosures were made as Morgan reported lower-than-expected profits for 1986, partly as a result of its dealings on Guinness' behalf.

Pre-tax profits of £82.2m were up nearly 20 per cent on 1985 but were below forecasts of £90m. Mr David Ewart, the director responsible for group finance, said that Morgan had sustained a loss on its holding of 7m Guinness shares which it bought to aid the brewer in its bid for Distillers.

Morgan also lost money on its US arbitrage dealings because of the effects of the Ivan Boesky affair.

Lex, Page 18; Transmatic times, Page 24

Brussels presses ahead with legal action against airlines

BY TIM DICKSON IN BRUSSELS

THE European Commission decided yesterday to pursue its legal action against Lufthansa, Alitalia, and Olympic Airways, the national airlines of West Germany, Italy and Greece respectively, over alleged infringement of EEC competition rules.

The decision, which is likely to send shock waves through the European airline industry, marks a significant stepping up of the Commission's attack on the deep-rooted EEC airline cartels.

EEC Commissioners, meeting in Brussels yesterday, decided to issue so-called "reasoned decisions" - documents spelling out which airline practices are in contravention of the competition rules of the Treaty of Rome.

This action, a step in EEC legal proceedings, will render such agreements and practices null and void under EEC law and, as the Commis-

sion said yesterday, "require the companies concerned to bring their infringements to an end."

If the airlines fail to comply, any interested party in the EEC, including the Commission, could then take an offender to the European Court or a national court.

Yesterday's development was generally seen as a victory for Mr Peter Sutherland, the EEC's Competition Commissioner, who has spearheaded the Brussels campaign. Significantly, however, some of his fellow Commissioners insisted that the "reasoned decisions" should not be sent to the airlines for three weeks "in order to allow a last opportunity" for them to enter serious negotiations.

Yesterday's development was carefully calculated to renew the pressure on EEC transport ministers, who meet in Brussels next Monday, to continue their search

for a political deal on the liberalisation of air transport.

The proposals currently on the negotiating table, however, are seen by many as a retreat even from the relatively unambitious ideas for more cheap fares, more competition, and fewer bilateral capacity sharing deals.

Conscious of the apparent slowing of the political momentum, the Commission also agreed yesterday to withdraw its proposals for a "block exemption" unless the Council between now and 30 June "reaches acceptable conclusions consistent with the proposals made by the Commission in July 1986." Such an exemption designed to protect inter-airline agreements against the full force of EEC competition law, would be an essential pro quo for any ministerial accord.

Flights row, Page 6

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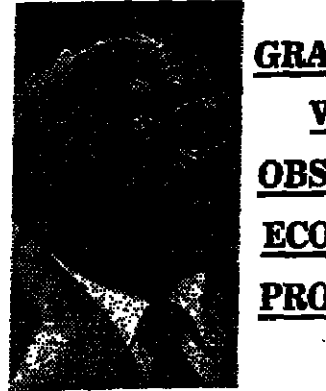
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Zimbabwe's leader Robert Mugabe: facing growing pressure on the current account, Page 4

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EUROPEAN NEWS

Hazel Duffy looks at a major challenge facing officials at the European Commission
Higher profile sought for EEC regional aims

THE NORMALLY placid officials in the European Commission are increasingly questioning the logic of having a Community regional policy over which they have so little control and from which they derive so little kudos.

At a time when regional economic divisions in Europe are deeper than ever—whether between one region and another, or one country and another—Brussels is largely powerless to do anything other than sprinkle Community funds here and there, in accordance with the regional policies of each individual government.

Ironically, the one area where it is having some impact is on the distribution of national government aid to the regions. A long-running disagreement between the Commission and the West German Government is coming to a climax, with Bonn insisting that it is its business and not the Commission's to determine the boundaries where national and regional government aid can be paid.

But it is the European Regional Development Fund which is central to the role that

EUROPEAN REGIONAL DEVELOPMENT FUND 1986		
Commitments and payments—provisional (in Ecu m)		
	Commitments	Payments
Italy	513.63	701.43
UK	513.33	468.35
Spain	640.88	314.30
Greece	309.45	302.88
France	259.25	200.36
Portugal	380.84	188.78
W Germany	82.53	88.23
Ireland	125.13	77.94
Belgium	19.14	21.61
Denmark	11.12	18.89
Netherlands	28.23	11.83
Luxembourg	0.77	0.13

Source: European Commission

plans for Birmingham and Bradford—cities which have been hit hard by the decline of industry in their surrounding regions—are being considered.

The final selection will be made by the Commission, but the indications are that steel closures, like those in the Ruhr, south Yorkshire and Teesside, will also be looked at sympathetically.

The ERDF is the largest of

funds, and Mr Jacques Delors, Commission president, wants pledges from the member states that would double its resources over the next five years.

Last year, the fund agreed to payments totalling Ecu 3,115m (£2,232m), of which Ecu 2,387m was actually paid out. Most of this money offsets funds which have either already been handed over by national governments, or have been included in their budget calculations. In other words, it is not "additional" to national funds, and the Commission gains little credit.

Italy receives the largest share of the ERDF (in 1986 it was Ecu 701.43m). It was followed by Spain, the UK, Portugal and Greece. Historically, each country is allocated a quota of the fund following negotiations with individual governments.

Since 1985, a minimum and maximum quota range has been determined within which Commission officials have more discretion in deciding where the money will be spent. The UK's quota, for instance, was set at 14.3 to 19.5 per cent of the

fund. It actually received 17 per cent last year.

The negotiations this year on quota ranges will be crucial in putting the Commission's determination to mould the fund more towards being a vehicle for determining Community priorities—particularly the need to bring the poorer countries closer to the wealthy—and the equally strong determination of governments to make sure that their problem areas still get what they see as a fair share of the fund.

The integrated operations programme, however, is the more ambitious and challenging. To succeed, it will need a considerable effort by the Commission to get its act together by co-ordinating different sections and interests.

It will also need a willingness by the governments to endorse the different approach. Already there is a suspicion that the programme funds might be used to replace national funds. If that turns out to be the case, the object will have been largely defeated. The fund would then continue to be mainly a means of transferring money back to certain governments.

Swedish reaction to Chernobyl 'too tough'

By Sara Webb in Stockholm

THE SWEDISH National Institute for Radiation Protection (SSI) has admitted that stringent measures introduced to test radioactivity levels in food in the wake of the Chernobyl disaster were unnecessarily tough.

It has now recommended that the average Swede should be allowed to consume food containing considerably higher levels of radioactive caesium and has suggested raising the threshold from 300 becquerels per kilogram to as much as 10,000 becquerels per kilogram.

The recommendation has cast doubt on whether it was necessary to destroy about 5,000 tonnes of contaminated food, worth an estimated SKr 150m (£15m) in Sweden last year.

Extensive food tests showed that 83 per cent of the reindeer slaughtered were unfit for sale to the public because the meat contained more than 300 becquerels per kilogram. They were fed to mink instead, and the Government had to pay compensation to Lapps in the worst affected areas who make their living from selling reindeer meat.

According to Mr Jack Valentin, deputy director at the SSI, the Swedish regulations were too severe, though the Institute believed it was necessary to play safe at the time. Other European countries, including Norway, allowed much higher levels of radiation in food.

The SSI now thinks that it is more important to consider the total amount of radioactive activity consumed. It says that a yearly intake of 50,000 becquerels is acceptable and has suggested that the threshold for food sold over the counter could be raised to 10,000 becquerels.

If these recommendations are taken up by the national food administration, the ones would be on the individual to keep a daily record of how much radioactivity he or she has consumed.

According to the SSI, most Swedes can safely stay within the 50,000 limit, though the Lapps could still face problems.

Some Lapps consume as much as 100 kilograms of reindeer meat a year. Mr Mats Holmberg, a researcher at the SSI, says they now have two alternatives: "Either they can stop consuming meat, or they can feed their reindeer on radiation-free fodder provided by the Government."

France grows fearful over hostage's fate

BY DAVID HOUSEGO IN PARIS

FRENCH fears over the fate of the French hostage under sentence of death in Beirut deepened yesterday with the publication of a statement by his captors offering the terms for his release.

The statement issued in Beirut by the so-called Revolutionary Justice Organisation which holds the TV technician Jean-Louis Normandin said that his execution would be postponed for a week. But for the first time it alleged that Mr Normandin was a spy working for the French and Israeli governments and threatened to punish France for its support of Iraq in the Gulf War by the "harsh actions carried out in France itself."

Mr Normandin, whose picture was released along with the statement, was apparently sentenced to death by the organisation over the weekend. The French Government has since been pressing for his release and Lebanese personalities have also called for clemency.

The statement also appears for the first time to link the fate of Mr Normandin with the supply of arms, which could end daily destruction, amputation and tragedies for oppressed peoples.

leader of the Lebanese Armed Revolutionary Faction. Abdallah was given life imprisonment in spite of pressures from the French government for a lighter sentence.

Officials, warned after the trial that the heavy penalty could endanger the life of the hostages and provoke fresh attacks in France.

Prior to the trial the Government is believed to have reached an understanding through Algerian and Syrian intermediaries that a lenient penalty for Abdallah would help shield France from terrorist attacks.

In apparent reference to such negotiations, the statement refers to French failure to "respect the understandings and agreements reached with Algeria and with other parties" and does not spell out what these agreements were.

The document, which was delivered to the Beirut newspaper An Nahar, also says far tougher language for France's support for Iraq.

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Communist union steps up action against Madrid

BY TOM BURNS IN MADRID

THE SPANISH Government, already buffeted by widespread strikes and demonstrations, received a new challenge yesterday when the communist-led trade union Comisiones Obreras unveiled a plan for major protests at the beginning of next month.

In response, government spokesman Javier Solana said the Government was "open to dialogue" and would meet demands where possible, but that it would be "inflexible" about disputes which turned violent.

The decision to step up the pressure against the Government's economic policies came as a new dispute surfaced in

the form of two three-hour-long nationwide stoppages by railwaymen yesterday morning and evening. Similar railway strikes are planned next week to press for wage increases above a 5 per cent ceiling recommended by the Government.

Yesterday's commuter chaos coincided with the final day of a 72-hour strike by doctors and public health employees and of a 48-hour strike by construction workers with an indefinite strike by university students and lecturers, with continued mobilisations by farmers who park their tractors on the national highways, and with continued disputes, strikes and demonstrations in the steel and

coal sectors.

Violence, which included intimidation by railway pickets yesterday, has been a feature of several of the protests.

Issues behind the confrontation with the Government range from demands for greater public health spending, protests against a new university syllabus, anger over the impact of the EEC's common agricultural policy, fear of redundancies, and the controversial pay guideline.

Comisiones Obreras, which wrestled control of large companies such as the telecommunications monopoly Telefonos, the national airlines Iberia and the national railways, from its

rival the Socialist General de Trabajadores (UGT) in trade union elections held at the end of last year, estimated that half a million Spaniards were involved in an industrial dispute of one form or another yesterday.

The planned "mobilisation week" from April 3-10 was presented by Comisiones Obreras as an attempt to channel as many of the various protests as possible into a coordinated attempt to break what the union's veteran Communist leader, Marcelino Camacho, called the "Government's neo-liberal and anti-worker economic policy."

Mr Camacho issued an invita-

tion to the UGT to form a common platform for April's protests. Members of both unions were already actively debating at shop-floor level "the need for an alternative to the existing economic policy," he said.

However, Mr Camacho narrowly failed to win endorsement from his union's 151-member supreme council for a general strike which he had planned to call on April 30. The union unanimously approved the protest week instead, and Mr Camacho stressed yesterday that a general strike was merely awaiting "better objective conditions."

Extracts from the Chairman's Statements contained in the 1986 Annual Reports



DURBAN ROODEPOORT DEEP, LIMITED

Registration Number 01/00966/06

EAST RAND PROPRIETARY MINES, LIMITED

Registration Number 01/00730/06

(Both companies incorporated in the Republic of South Africa)

Management has a marvellous opportunity to show that a harmonious relationship can be achieved through dialogue, understanding and equitable treatment—C. G. Knobbs.

Gold

In US dollar terms the price of gold increased by 16 per cent during 1986 to average US\$367 per ounce and the year closed with the spot price standing at around US\$400 per ounce. The gradual strengthening of the rand against the US dollar during the latter part of the financial year caused a decline in the rand gold price from the record levels achieved in August 1986.

In the first half of the year the gold price fluctuated largely below US\$350 per ounce, and it was not until the second half of 1986 that a new trading range emerged as a result of a substantial readjustment of major currencies against the US dollar combined with supply anxieties over other precious metals, particularly the platinum group.

Gold coinage demand amounted to an impressive 357 tons while fabrication demand at 1 287 tons was at its highest level since the late 1970s.

Significant upward movements in the gold price seems unlikely, unless a number of negative political and economic events coincide in a manner reminiscent of events in 1979/80. Uncertainty in the past favoured gold, and this may well underpin prices during the next 12 to 18 months around an average level of \$420 per ounce, yielding an average domestic price of R29 000 per kilogram at an exchange rate of R1 = \$0.47.

Industrial relations

The Mines and Works Act Amendment Bill was recently published and is now to be considered by Parliament. The main change to the Act is the deletion of the "scheduled person" definition which reserved the granting of important certificates of competency to whites and certain coloured people to the exclusion of blacks. The industry has campaigned vigorously for a number of years to have this racial constraint removed. Unfortunately the Bill tightens up on the selection criteria for these certificates. Although the introduction of these selection criteria purports to improve safety and health and the Bill specifically states that no distinction shall be made on the basis of race or colour, there are fears that these new criteria could be used indirectly to thwart black advancement. The companies are committed to campaign against any such constraints.

The attention focused on improving communications, training and particularly in conflict handling, will go a long way to changing attitudes and developing the empathy that is needed by all to promote a healthy industrial relations climate. The prevailing turbulent socio-political environment in the country militates against these efforts and supervisors will increasingly have to deal with employees' problems which fall outside the scope of "normal" industrial relations.

Durban Roodepoort Deep, Limited

	Year ended 31 December 1986	1985	% change
OPERATING RESULTS			
Tons milled—000	2 373	2 447	-3
Gold recovered—kilograms	1 458	1 747	-1
Yield—grams per ton	3.14	3.08	+2
Working expenditure per ton milled	R26.78	R22.28	+23
GOLD PRICE RECEIVED, AVERAGE			
Rand per kilogram	25 985	21 918	+23
FINANCIAL RESULTS			
Turnover	R201 619	R165 780	
Working profit	19 906	13 428	
Profit before appropriations	53 616	18 592	
Appropriations for mining assets	19 798	11 189	
Earnings—cents per share	123	325	
Dividends—cents per share	100	100	

Operations

The higher gold price received gave rise to a 22 per cent increase in revenue and the company achieved a 44 per cent increase in working profit during 1986 despite a decrease in the tonnage of ore milled and in gold produced. The policy of re-allocating resources to the richer south western portion of the mine has resulted in a marginal improvement in the gold recovery grade. As a result of the improved cash flow, the company was able to increase net capital expenditure, in line with my previous forecast, to R19 million and to maintain the dividend at 100 cents per share.

Costs of production again rose, due to the high increases in labour, electricity, stores and material costs. It is imperative to improve the efficiency of all resources, to locate and mine one of a higher grade than that currently being exploited and management is concentrating its efforts on these aspects.

Future operations

Exploratory, development and prospect drilling in the JCI tribute area to the west of the present mining site justifies the sinking of a sub incline shaft to be commenced during 1987.

The company's short-term planning envisages a change in the principal source of ore from the steeply dipping eastern to the flatter western sections of the mine.

It is expected that the quantity and average gold recovery from ore mined will improve marginally over the results attained in 1986.

The mine has completed the exploration of the Kimberley reef in the south west of the lease area and a feasibility study for the exploitation of this area has been compiled. The financial plans are being evaluated and notice of the company's intentions will be given to members as soon as possible.

East Rand Proprietary Mines, Limited

'US of Europe' favoured by most in EEC

BY QUENTIN PEEL IN BRUSSELS

TWO out of every three EEC citizens are broadly in favour of the Community developing into a "United States of Europe". Almost half would entrust a European government with responsibility for the economy, foreign affairs and defence within the next 20 years.

An overwhelming majority expects to be watching European television channels by the year 2000, but only half expect to be using a common currency. Two-thirds expect to learn another language - or have children who speak another - by the end of the century.

The French emerge most positive of all in their vision of a "European future", and even the normally nationalistic British are not far behind. But West Germany and the Netherlands, traditionally two of the most Community-minded of member states, are much less certain of the future.

These are some of the startling conclusions of an ambitious opinion poll carried out by the European Commission in Brussels, to assess the vision of ordinary Europeans at the time of the 30th anniversary of the Treaty of Rome.

Europe 2000, an anniversary issue of the Eurobarometer opinion poll, shows that European citizens are very often more Community-minded than their own national governments. But it also shows up key differences in national perceptions, and what aspects of sovereignty may be negotiable.

Bid to save ozone layer wins support

BY GEORGE GRAHAM IN PARIS

INDUSTRIAL nations are moving closer to agreement on the need to curb chemicals which damage the ozone layer in the earth's upper atmosphere.

The US has been seeking support for curbs at this week's high level meeting in Paris of the Organisation for Economic Co-operation and Development's chemicals group, and now believes it will be possible to reach agreement by the end of this year.

Mr Lee Thomas, administrator of the US Environmental Protection Agency, said yesterday that he sensed increasing support for plans to phase out chlorofluorocarbons (CFCs) and halons, and expected to sign a accord in September under the auspices of the United Nations.

Japan and some European countries have been more reluctant to go ahead with a ban on CFCs and halons, which scientists believe deplete the stratospheric ozone layer, and thus allow excessive ultraviolet radiation to penetrate the earth's atmosphere.

This is expected eventually to lead to increases in skin cancer, cataracts and environmental damage.

The US hopes for an agreement which would eliminate 85 per cent of all CFCs and halons within 10 or 15 years, Mr Thomas said.

The OECD chemicals group agreed yesterday to call a top level conference in Paris next spring on the prevention of chemical accidents through the control of hazardous chemicals plants.

Yugoslavia's PM appeals for closer links with EEC

BY QUENTIN PEEL IN BRUSSELS

THE YUGOSLAV Government has appealed to all 12 member states of the EEC to revive their flagging trade ties, and boost their co-operation with Yugoslavia - for political as well as economic reasons.

A personal letter from Mr Branko Mikulic, the Yugoslav Prime Minister, was sent to all the EEC foreign ministers, and discussed this week at their annual council meeting. It set out his government's concern and dissatisfaction at what he described as "stagnating" co-operation between Yugoslavia and the Community, and the deteriorating pattern of trade.

Mr Mikulic underlined that 85 per cent of his country's trade deficit, and 65 per cent of its bilateral debt servicing obligations were with EEC member states. Yet the share

of the Community in the overall foreign economic relations of Yugoslavia was "falling considerably".

The letter hinted at the Yugoslav Government's concern at its increasing dependence on trade with Eastern bloc countries, and the resulting threat to its non-aligned stance. "We believe that in this context it is of crucial importance to provide more scope for Yugoslav exports to the Community

market, which as you will agree is a prerequisite for the expansion of our relations," Mr Mikulic said.

The foreign ministers reached no clear conclusion in their discussion this week, but they

agreed that the whole subject of Yugoslavia, and their political and economic links, should be an important item of their agenda at the forthcoming informal meeting next month.

Some member states are

inclined to take a sympathetic view of the Yugoslav Government's economic, and therefore political, plight, but others are more inclined to insist that it must put its economic house in order before it can expect more generous trade treatment.

Mr Mikulic said in his letter to all the ministers that his government was aware of its part in halting the negative economic conditions in the country. "We are making great efforts to overcome the economic difficulties we are facing today," he said.

"It is in Yugoslavia's long term and lasting interest to develop stable, equitable and comprehensive co-operation with the European Community, on the basis of mutually agreed principles."

French privatisation cash to boost state investment

BY DAVID HOUSEGO IN PARIS

THE FRENCH Government is to provide a stimulus to fixed capital investment in the economy by drawing on the proceeds of its privatisation programme which are now expected to be far larger than anticipated in this year's budget estimates.

The Treasury now expects that if the privatisation of Societe Generale, the state-owned bank, and Assurances

Generales de France, the large insurance group, goes ahead in the second half of the year, budget receipts from privatisation will amount to almost FF450bn (£6.7bn) as opposed to the FF300bn initially announced.

The Economy Ministry announced yesterday that a third of this will be reserved for capital endowments for the nationalised industries thus

providing them with about FF20bn of fresh funds or FF12bn more than originally earmarked in the budget.

The Government has always maintained that the receipts from privatisation would only be used to pay off the national debt or for capital endowments in the state sector. Among planned beneficiaries this year are Renault (FF25bn), CDF Chimie, the chemicals group

(FF15bn) and the steel sector (FF15bn).

In practice, the government is now expected to widen the orbit of potential beneficiaries so that the additional funds can provide a stimulus to a wide range of research, capital equipment and public works programmes. Details are expected to be announced by Mr Jacques Chirac, the Prime Minister, when he makes a major tele-

vision appearance on April 25.

The Government has been under strong pressure from its centrist coalition partners, the UDF, to provide some stimulus to investment since signs emerged earlier this year of flagging activity. It recently revised downwards its forecasts of real GDP growth this year from 2.8 per cent to 2 per cent.

Hoechst opens court fight

THE West German chemical company Hoechst yesterday opened a fight in the European Court against the European Commission over an EEC anti-cartel raid on the company's Frankfurt-based headquarters.

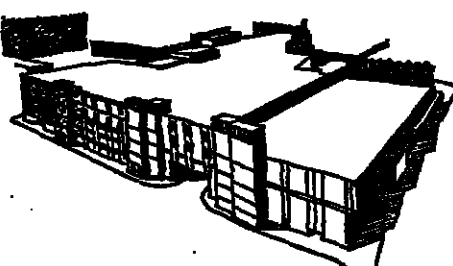
Hoechst refused to let in EEC and West German Cartel Office officials when they demanded access in mid-January as part of an investigation into alleged price fixing

SCOTTISH AMICABLE

CADBURY SCHWEPPE'S
PENSION FUND

HS

THESE ARE LESSER KNOWN NAMES!



Oldham Town Centre
In partnership with Oldham Metropolitan Borough Council and funded by Scottish Amicable Life Assurance Society, Lesser Land developed this project of 33 shops and stores fully let to tenants such as Boots, Dixons, DEK, Chelsea Girl, Mothercare and WH Smith.



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Owned by Cadbury Schweppes Pension Fund, this development by Lesser Land is on a prime site conveniently situated between Reading and the M4. With 44,000 sq ft of high-tech space on two floors and fully air-conditioned offices, the building is designed to be flexible enough to meet the ever-changing requirements of today's high-tech industries.



The King's Observatory, New
This magnificent building, originally built for King George III in 1769, has been sympathetically restored and refurbished by Lesser Land. Set in its own 6 acres in the heart of the Old Deer Park, it provides 8,800 sq feet of elegant office accommodation. Funded jointly by the Hill Samuel Property Unit Trust and Hill Samuel Property Management, it has been let to Solihull Ltd.

Scottish Amicable, Cadbury Schweppes, Hill Samuel and Lesser know each other very well. Lesser Land is becoming well known among major financial institutions and local authorities alike for the range and quality of its developments.

Three examples are described briefly above. Other Lesser known names include Nixdorf Computer, Squibb Pharmaceuticals and Presto, all of whom are successfully occupying developments by Lesser Land. Wyndham Investments Ltd, the Allied Lyons Pension Fund, is also Lesser known. Lesser Land assembled a large, complex site over a number of years in Hounslow, Middlesex. A scheme was drawn up, incorporating a new road for the local authority, and planning consent obtained. A 125,000 sq ft project is currently under construction as a Wyndham development with Lesser Land acting as project coordinators.

Lesser Land have the happy knack of developing

relationships with occupiers, local authorities and financial institutions. Property developers should be aware of changing needs in a changing market and Lesser Land have successfully achieved this over a period of many years.

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Brussels aims to open up public purchasing further

BY QUENTIN PEEL IN BRUSSELS

THE European Commission yesterday announced a new assault to open up the Ecu 400bn (£288bn) public purchasing market in the EEC, proposing sweeping powers to counter national barriers.

The plans would give Brussels the power to suspend the award of government contracts for three months, if they have not provided property for cross-border bidding. They would also establish rules so that EEC contractors could challenge national tendering procedures through the national courts - with the support of the Commission if necessary.

The proposals announced yesterday by Lord Cockfield, Commissioner responsible for the internal market, amount to a third major move in 12 months to open up public purchasing to genuine cross-border competition. The next step will be to extend the open tendering rules to four major excluded areas: telecommunications, transport, water and energy.

In spite of the professed commitment of the 12 member states to removing all national

barriers to a single EEC-wide market, their own government purchasing policies remain one of the most entrenched areas of national preference, he said.

Existing regulations to extend and publicise tenders "have been misapplied by the member states, with the result that public procurement has largely remained a closed area."

Measures to open up public supply purchasing have been approved by the Council of Ministers, and only await the opinion of the European Parliament to become law. A second directive on public works contracting was submitted by the Commission in December and is now under discussion by national officials of the member states.

Lord Cockfield said yesterday's proposed directive would set out harmonised rules to be enforced by national courts.

The Commission would have the right to intervene in support of a local litigant, he said. In exceptional cases of gravity, it could impose a standstill for a maximum of three months on the signature of a contract.

The sort of practices to be attacked include the failure to publish tenders in the Official Journal of the EEC, the use of special procedures for awarding contracts, designed to favour use of national norms and standards, and the deliberate exclusion of undertakings from other member states.

Proposals to extend the rules to the currently excluded areas would be published shortly, said Lord Cockfield. They would confirm the total opening of contracts for new types of services, and increasing the proportion of purchases of conventional terminals, transmission and switching equipment from 10 per cent today, to 40 per cent next year, and 100 per cent by 1992.

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OVERSEAS NEWS

Hong Kong storm breaks over illegal censorship of films

BY DAVID DODWELL IN HONG KONG

THE Hong Kong Government yesterday appeared to be headed towards fresh controversy over civil liberties following revelations that it has been censoring films—including films that might offend Peking—without legal authority.

The discovery comes just a week after the introduction of laws that many claim could be used to gag the local press, and is likely to deepen anxieties over basic freedoms in the territory as the date nears when China will regain sovereignty from Britain.

Senior administrators were in a state of shock yesterday—one official said several had been "speechless"—as they tried to gauge the damage that may be done following the first ever leak of secret papers presented to the Executive Council, in effect the territory's inner cabinet.

Details of the contents of the confidential papers were disclosed comprehensively in the Asian Wall Street Journal and have triggered a government investigation on how such a high-level leak could have occurred.

Controversy will focus not just on the probability that censorship has been enforced without legal authority, but on the undeniable assertion that films were censored in order that Peking's sensibilities would not be offended.

Minutes of Executive Council meetings reportedly reveal that officials had realised 15 years ago that they were censoring films without legal authority. The minutes also identify groups that would be potentially troublesome—including Britain's parliament, and members of the Legislative Council in Hong Kong—if the news leaked out.

Controversy over the issue will be greatly magnified in the wake of protests last week as the Government steamrollered through the Legislative Council press laws.

Yesterday's most embarrassing disclosure concerned the work of a committee known as the legal affairs policy group that has been investigating how the Government can acquire the power to censor or suppress films that show mainland China in an unfavourable light.

Peking hint of Macao deal

BY ROBERT THOMSON IN PEKING

CHINESE and Portuguese officials hinted yesterday that they would announce agreement today on China's resumption of control over Macao, a small Portuguese enclave off southern China.

Zhou Nan, China's chief negotiator, a vice-foreign minister, emerged from talks with Portuguese officials here yesterday with an uncharacteristic broad smile and a Portu-

guese diplomat gave an assurance that "tomorrow will be a nice day."

In recent months, Chinese officials have become impatient with Portugal's insistence that the two countries take their time in deciding the future of Macao.

China has insisted that the handover take place before the end of the century.

Tony Hawkins sees tough political decisions ahead for Harare

Zimbabwe's fortunes begin to fade

THE ZIMBABWE economy is being pushed into recession this year by the combination of a tightening foreign currency constraint and severe drought.

Lower real farm production, continued stagnation in the mining industry (except gold), declining manufacturing output and the tight external payments position mean that real gross domestic product, which was flat last year after growth of more than 9 per cent in 1985, will fall this year by at least 3 per cent.

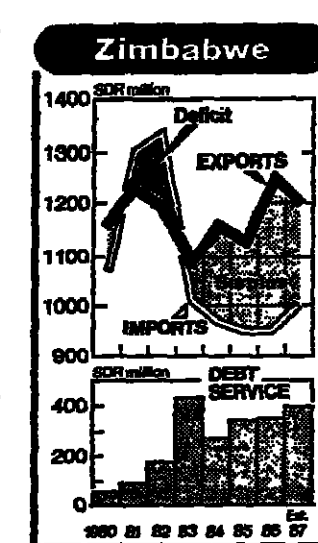
Since independence seven years ago, real GDP has been growing at 3 per cent a year, barely keeping pace with the rate of population growth.

Agriculture and the service industries have set the pace for the economy, but mining and manufacturing have failed to match pre-independence expectations. In real terms, mining output is lower now than 10 years ago, while manufacturing production has slipped along with an unimpressive 2 per cent annual growth rate since 1980.

Mining's dismal performance is readily explained in terms of weak world markets and depressed commodity prices for most of the industry's output, though gold prospects have brightened recently.

For its part, the manufacturing sector has been constrained by a serious shortage of foreign currency. Crude estimates suggest that Zimbabwe's industry imports about a third of its requirements and, in recent years, manufacturers have been hamstrung by the combination of relentless cuts in nominal import allocations since 1981 and a depreciating Zimbabwe dollar.

Foreign exchange allocations to manufacturing industry are now estimated at no more than a third of their peak 1981 levels. Industrialists forecast that the currency cutbacks could cost 30,000 jobs in manufacturing.



ing and lead to a fall of at least 5 per cent in manufacturing output this year.

Although Zimbabwe had a record \$300m trade surplus last year, and its first post-independence surplus on current account in the balance of payments, these figures mask four key developments—the depreciation of the Zimbabwe dollar since 1983, the one-off impact of a doubling of gold exports last year, the steep fall in capital inflows in the last two years, and, most important of all, the sharp rise in debt service obligations.

While in Zimbabwe dollar terms exports have grown at a handsome 18 per cent annual rate since 1980, when calculated in special drawing rights (SDRs), they have expanded at only one per cent annually. The same is true of imports which in SDR terms last year were some 30 per cent below their 1982 peak. Because exports—in real terms—have hardly grown at all since 1980, while debt service charges have

increased sevenfold, import capacity has been forced to take the strain.

While exports grew 10 per cent last year, this was largely the result of a one-off doubling of gold exports achieved by running down the gold stockpile. Thus although the balance of payments on current account swung from a deficit of US\$150m in 1985 to a small \$25m surplus, this and the \$120m increase in gold exports was swamped by a \$240m decline in capital inflows.

Exports are likely to fall this year partly as a result of the drought, but mainly because gold sales will decline from last year's exceptional level. At the same time, however, debt service will hit exports. Fuel imports absorb a further 13 per cent of total exports while invisible (other than debt-service) also account for 13 per cent leaving only 45 per cent of exports—or about \$800m—available to finance imports and to pay for Zimbabwe's involvement in the war against the rightwing Renamo rebels in neighbouring Mozambique.

No official figures are available for the cost of the war, but when purchases of military hardware—not necessarily linked to the Mozambique conflict—are taken into account, the balance of payments cost is put at around \$100m which leaves \$700m available for non-fuel imports—about one third less than was actually available five years ago.

Small wonder, then, that the air is thick with gloomy forecasts of retrenchment and falling output in industry.

Compounding the problem is the current serious drought. There is no food crisis, since the maize stockpile is estimated at around 1.5m tonnes which will last the next two years at least. But lower maize production—the forecast is for 520,000 tonnes compared to

last season's 1.6m tonnes—will still cut 10 per cent off the value of farm production in 1987 and reduce GDP by 1.5 per cent.

Fortunately, the maize losses should be recouped from increased cotton, tobacco, coffee and beef production. Cotton output will rise 26 per cent to a record 317,000 tonnes, and soyabean deliveries are forecast to increase 20 per cent to 100,000 tonnes.

Recovery in 1988 will depend on favourable weather conditions and improved import capacity, which it would seem is only likely in the near-term to come from renewed foreign borrowing.

In this situation, Harare has turned to commercial borrowing and is currently negotiating a "bridging" foreign currency loan of \$150m with the four international banks that have branch operations in Zimbabwe—Barclays, Standard Chartered, Bank of Credit and Commerce and Grindlays. But this—and the import cutbacks—can be no more than temporary stopgaps. While external debt-service obligations peak this year they will remain high for the rest of the decade averaging \$450m annually between now and 1990. Consequently an export-led growth strategy is essential though ministers and even industrialists continue to speak optimistically of import-substitution savings and countertrade as if these offered a panacea.

The signs are that Harare is moving towards some form of import liberalisation which, along with some tough political decisions government spending, would open the door to World Bank structural adjustment lending and allow increased imports and faster growth. The urgent need for this cannot be exaggerated given the 750,000 secondary schoolleavers who will flood on to the labour market over the next four years.

Zambia opts for two-tier exchange system

ZAMBIA has successfully concluded talks with the International Monetary Fund on its economic policy and one result will be a two-tier foreign exchange system.

Mr Leonard Chivumo, Central Bank Governor, said, Reuters reports from Lusaka.

An economic adjustment programme favoured by the IMF ran into trouble last year after a drop in prices for copper, the main export—and food riots in December in which 15 people died. The riots made the Government retreat from a policy of ending subsidies on maize, a staple food.

In January, Zambia also had to suspend a system of subsidising foreign exchange—favoured by the IMF—after it resulted in a sharp fall in the kwacha to 15 to the dollar.

Auctions will now be reintroduced within a stricter system that will maintain another exchange rate for certain transactions, Mr Chivumo told a news conference last night after three weeks of talks with an IMF mission.

He also said that Zambia had agreed to suspend a system of subsidising foreign exchange—favoured by the IMF—for 1988, with a bridging loan from Standard Chartered Bank.

Hostage released

A Saudi embassy employee kidnapped in Beirut more than two months ago was released yesterday, a Shia Muslim leader said. The man's freedom, AP reports from Beirut.

"We shall seek freedom of all the hostages," said Mr. Nabih Berri, head of the Amal militia and Lebanon's Justice Minister. A hearded Mr. Bakr Dabbas, a Shiite leader, said he had spoken at a news conference attended by Mr. Gen. Ghazi Kanan, the chief of Syria's military intelligence, in Lebanon.

Three killed in Punjab

Sikh extremists killed three people in Punjab yesterday as the state government asked New Delhi for paramilitary reinforcements to counter the fresh wave of violence. Reuters reports from New Delhi.

Police said the assailants attacked the three this morning near the Sikh holy city of Amritsar. Mr. Kanan, the Justice Minister, told the state parliament his government had asked for more than 600 additional paramilitary Central Reserve Policemen for Punjab.

Burma property curbs

The Burmese Government has passed a law to restrict the sale of land, buildings and fixtures to or from foreigners and foreign companies. Chit Tan writes from Rangoon. Transfer by others means, such as gift or mortgage, is also forbidden. The penalty is three to five years' imprisonment and the confiscation of the property.

Steven Butler reports on developments in an island state's most sensitive issue

Race relations debate resurfaces in Singapore

"WHAT WE are seeing here is discrimination," said Chiam See Eong, Singapore's lone opposition MP, in a brutally frank parliamentary debate this week about Singapore's most sensitive domestic issue—race relations.

The potentially explosive subject in multiracial Singapore has received unusual public and private airing in recent months after the November visit to Singapore by Israeli President Chaim Herzog touched off a storm of protest in the region, which outside of Singapore is dominantly Islamic.

The issue came up again with new immediacy following a remark several weeks ago by Singapore's second Minister for Defence, Brig Gen Lee Hsien Loong, who defended the policy of the Singapore armed forces of not putting its Malay citizens into some sensitive positions, such as piloting fighter aircraft.

"We don't want to put any of our soldiers in a difficult position where his emotions for the nation may come in conflict with his emotions for his religion," Gen Lee said.

The remark has been interpreted in a crude way to mean that the Singapore Government does not trust the loyalties of its Malay citizens.

Gen Lee says that promotions in the armed forces are based on merit, although the ranks of officers are rather thin of Malays because of lower educational levels in the Malay community.

Gen Lee's remarks have drawn particular attention because Gen Lee is the son of Lee Kuan Yew, the Prime Minister, and is widely regarded as a potential successor to the Prime Minister who has stated

his intention to step aside in several years.

The Malaysian Foreign Minister, Datuk Rais Yatim, initially said the question was an internal matter for Singapore, but last weekend fanned the flames with a remark that Gen Lee's statement was a "serious threat" to Malaysia.

"Efforts must be made to consolidate Malay strength and unity," he said, in an evident direct appeal to Singapore's Malay citizens.

The remarks touched an extremely raw nerve in Singapore, which is just 22 years old, because it is still trying to establish firmly its national identity when it has few of the usual prerequisites for nationhood.

Singapore's population of 2.5m is 76 per cent Chinese, 15 per cent Malay, and 8 per cent Indian, and the economic and social disparities be-

tween the races is constantly feared to lead to a fresh outbreak of the violence that wracked Singapore in the 1960s.

The strength of Malay loyalty to Singapore was questioned by the Prime Minister after the Herzog visit, which was strongly criticized in the Malay community.

The ultimate fear is that racial trouble in Singapore could lead to intervention by one of its neighbours. Singapore has been pursuing a vigorous and highly visible national defence policy that seems rather obviously directed at what is supposed to be a friendly neighbour to the north, and Malaysia has shown its irritation at this.

Malay backbenchers of Singapore's ruling People's Action Party this week roundly criticised foreign nations for interference in Singapore's internal affairs, in an obvious

reference to Malaysia. They also gave Gen Lee the opportunity to expound on what has been real progress made toward integrating Malays into the Singapore armed forces.

"Singapore society is still not fully integrated," said General Lee on Tuesday. "Greater participation in the SAF (Singapore Armed Forces) will follow closer integration, rather than vice versa. The way to deal with the problem is not to pretend that it does not exist but to discuss it frankly yet sensitively."

Gen Lee says he believes that Singapore is more mature now and can handle a frank public discussion of contentious issues. It is clearly a calculated risk, since many observers believe that the remarks so far have heightened rather than reduced racial tensions.



Lee Kuan Yew

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US economic growth sluggish during quarter

By Lionel Barber in Washington

THE US economy grew at a sluggish 1.1 per cent annual rate during the last three months of 1986, the Commerce Department reported yesterday. The latest figures on the rate of growth in the gross national product—the broadest measure of economic health—in the October to December period was less than earlier official estimates of 1.7 per cent and 1.5 per cent.

The Department said that inflation, as measured by the GNP price deflator, rose by 0.7 per cent during the period, while corporate profits jumped by 6.1 per cent.

The fourth quarter GNP figures were expected to be modest, mainly due to a decline in inventories. Businesses have been rebuilding inventories in the first quarter, and most economists are watching the January to March period to see

whether the five-year US recovery will accelerate later in the year.

There have been some promising signs of growth in recent months. In February, the official economic data, housing starts in February rose by 2.6 per cent to 1.85m units, the highest level since last April. Retail sales jumped 4.1 per cent in February, while the Federal Reserve Board reported that a boost in car production had pushed up the utilisation rate in US factories, mines and utilities last month.

But these monthly statistics blur the continuing large structural imbalances in the US economy, embodied in the trade and budget deficits. This week, the Commerce Department confirmed that the US current account—the broadest measure of a country's trade in goods and services—showed a record deficit of \$140.8bn in 1986.

Sarney to devise plan for economy

By Ivo Dawsey

PRESIDENT Jose Sarney of Brazil is drawing up a four-year economic programme for presentation to foreign creditors following the rejection of a short-term strategy prepared by planning ministry officials.

Mr Sarney, the Planning Minister, resigned on Tuesday when his proposals for a three-month freeze on wages and essential prices failed to win the backing of the main government coalition party, the Brazilian Democratic Movement (PMDB).

A new strategy is now being devised by Finance Ministry officials amid mounting criticism from industrialists over the lack of a clear government economic policy. Foreign creditor banks are resisting pressure from Brazil for a favourable re-scheduling agreement on the country's \$100bn debt, until clear indications are given as to the country's course.

Since Brazil suspended its interest payments on longer term debt last month, conflicts have emerged within the Government over how to contain resurgent hyperinflation and revive the country's poor trading performance.

Official figures for February showed prices increasing by 14.3 per cent over the month, while the current account registered a surplus of \$261m, against \$620m for the same period last year.

Mr Sarney's resignation is also said to have worried industrialists. Until last November, he was closely associated with the government's Cruzado plan, which sought to eliminate inflation by de-indexing the economy and imposing a price freeze.

But when Mr Dilson Funari, the Finance Minister, insisted on persisting with the freeze, despite spiralling demand and widespread shortages of goods, Mr Sarney openly criticised the strategy, calling for tough fiscal measures.

Caribbean countries will reopen border

THE HAITIAN-DOMINICAN border will reopen in next month, ending four years of cool relations between the two Caribbean neighbours according to Haiti's Foreign Affairs Department, Reuters reports from Port-au-Prince.

The accord follows intensive discussions of the problems that led Haiti to request the border be closed in 1983, when dictator Jean-Claude Duvalier ruled the country. The smuggling of goods strained relations, with cheaper Dominican products flooding Haiti's market, hurting local producers of tennis shoes, instant paste, plastics, milk and sugar.

Haiti also emphasised in its negotiations the bad treatment Haitian cane-cutters receive in Dominican canefields, described in a 1983 International Labour Office Report as neo-slavery.

US set for IDB loans showdown

By Nancy Dunne in Washington

THE US and members of the Inter-American Development Bank are heading towards a showdown in Miami starting today over a Reagan Administration demand for new power over loans granted by the lending agency.

US officials, including Mr James Baker, the Treasury Secretary, will be attending the Miami meeting along with representatives from the other 43 member countries. The IDB is seeking a \$25bn replenishment of its lending resources until 1990, but the US, which generally supplies about one-third of the funding, is insisting on several policy changes first.

The US wants a change in the institution's voting structure, and has proposed that only 35 per cent of the vote, rather than a majority, be required to block a loan. The US has a 34.5 per cent share of the voting power, and the change would "ensure that a greatly expanded IDB lending programme will encompass appropriate policy conditionality and high priority, quality loans."

He listed several policy changes sought, including development of structural adjustment lending with strong "conditionality," and said if the reforms were adopted, the US would support a \$28bn lending programme for 1987-90, up from \$15bn for 1983-86.

If the US does not achieve the changes it wants, it is prepared to negotiate "a more modest replenishment which would allow the bank to continue traditional project lending," he said.

Deaver challenge to prosecutor rejected

By Lionel Barber

MR MICHAEL DEEVER, the former top White House aide, is expected to be indicted before a grand jury soon on perjury charges. The charges arise out of an investigation by a special prosecutor into Mr Deaver's lobbying activities after he left the Reagan Administration.

The Supreme Court yesterday rejected an emergency request by Mr Deaver to challenge the constitutionality of the special prosecutor, a move which would have halted the indictment.

Mr Deaver's court challenge was similar to one mounted by Lt-Col Oliver North, the former White House aide, who was indicted in the Iran arms scandal. The Deaver investigation, though overshadowed by the Iran arms scandal, is likely to cause further political damage to President Reagan.

Mr Deaver, who earned hundreds of thousands of dollars from clients to lobby for their interests in Washington, is a close friend of First Lady Mrs Nancy Reagan.

Mr Deaver's alleged offence is to have lobbied key government officials within 12 months of his departure from the White House, contrary to established rules.

Cardenas puts Mexican discontent in focus

MR CUAUTEMOC CARDENAS, leader of the reformist Democratic Current inside Mexico's eternally ruling Institutional Revolutionary Party (PRI), last week broke open from the inside what is probably the most hermetic political culture in the non-communist world.

In an open letter to PRI members, Mr Cardenas accused the party leadership of being authoritarian (and thereby reactionary), treacherous, opportunist, ignorant of Mexican history and of delivering up the country to the Right by abandoning the principles of the 1910-17 revolution from which the ruling party emerged.

The effect was devastating. In the PRI tradition, language is oblique and elliptical, adversaries are seldom named, dissembling the principles of sovereignty and unity are invoked daily and discipline is all.

Mr Cardenas' direct and uncompromising attack, though carefully worded and aimed at what he called the party's "transitory leaders," was received inside the PRI like a cluster bomb. His defacto expulsion from a party which last formally expelled someone in 1935—followed within 48 hours.

By last weekend Mr Cardenas de la Vega, the PRI president, said that, as far as he was concerned, "the subject is closed." While President Miguel de la Madrid called for an end to

what he puzzlingly described as "morbid criticism." But the implications of the Cardenas affair may only just be beginning.

Eleven days ago, Mr Cardenas was merely the respected outgoing Governor of his home state of Michoacan on the Pacific coast. Seen as the austere and somewhat rigid son of the late and revered Gen Lazaro Cardenas—Mexico's dominant political figure this century who, which he patently feels he cannot betray.

Receiving journalists and well wishers in his father's old study in Mexico City, he reiterated, calmly and precisely: "This is a struggle to rescue the principles of the party. A battle of ideas. We are neither for nor against this or that candidate." He insisted, referring to the regime's near total absorption in choosing a President to succeed Mr de la Madrid in 1988 when, by law, he must step down.

This selection, currently the sole prerogative of the President, should be carried out by the PRI rank and file after a full policy debate, Mr Cardenas and the Current argue, as an essential first step towards re-establishing the party's credibility.

They claim there was widespread support for this and other reforms—especially their call for radical limits on servicing the \$100bn foreign debt—at the PRI's national congress at the beginning of the month, despite the leadership's bureaucratic orchestration of unity around its own positions. The latter even extended to Mr de la Madrid, who appeared on the same platform with former Presidents Luis Echeverria and Jose Lopez Portillo, the man widely blamed by Mexicans for the mismanagement and corruption which caused the 1983 financial and economic crisis.

In Mr Cardenas' view, "the debt issue hasn't been discussed in sufficient amplitude. This is a job a democratic party should be doing, eliciting the

fullest exchange of opinion."

A youthful-looking 52, Mr Cardenas is basically a socialist with profound nationalist convictions, like his father. Portraits of Salvador Allende the slain Chilean socialist president and Fidel Castro, the Cuban leader, in the company of Gen Cardenas hold their place in the study along with the heroes of Mexican independence.

He was a deputy Agriculture

Minister in the 1970s, particularly interested in the art of tropical farming. As Governor of Michoacan, he was a major sponsor of artists and artisans but was better known nationally for enforcing liquor licensing, gambling and prostitution laws.

Attacked by the right as dogmatic, for decreeing fee limits at private schools, he relented and let parent teacher associations set levels. He turned over the major municipalities of Zamora and Uruapan to the right-wing opposition National Action party on what was politically, if not legally, sufficient evidence of PRI ballot rigging.

Two years ago, Federal and Jalisco state police carried out a bloody raid on a Michoacan farm in a bid to throw investigators of the murder of a US

Drugs Enforcement Administration agent off the scent. Governor Cardenas astonished the Government and nation, then preoccupied by the major row with Washington over the handling of the investigation, by publicly denouncing the entry into his state as against the 1917 constitution.

Is not this insistence of principle in the face of a regime which measures power by the control of jobs in the party and state apparatus rather ingenious? Mr Cardenas firmly demurs. "Ideas don't derive their force from the importance of the position one holds in the party, but from the number of persons who share them," he says.

Since it is not used to dealing with true believers like Mr Cardenas, the PRI leadership's future intentions must be a matter of speculation. Mr Cardenas does not recognise the party leadership, to whom he denies all moral authority. Yet he plans to continue working inside the PRI.

If the expulsion is enforced, however, the former Governor has publicly stated he will give no quarter, and he will be forced to confront the PRI from the outside, possibly even by standing against it next year. The last major split in the regime, in 1962, was ineffectual in large part because Gen Cardenas, though he sympathised, would not support it. His son has so far shown that, in any future schism, his resolve is not in doubt.



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ABBAY NATIONAL

Pinochet 'capitalising' on Papal Chile visit

CHILEAN President Augusto Pinochet is being portrayed alongside the Pope in a government media campaign aimed at capitalising on a Papal visit next month, a Chilean opposition leader said yesterday, Reuters reports from Brussels.

Mr Ricardo Hormazabal, vice-president of the Christian Democratic Party, said the campaign launched by President Pinochet included television advertisements juxtaposing shots of the Pope and the President, with a narrative referring to the "man of peace."

"Pinochet wants to make political points off the Pope's visit. But the Chilean people know he is coming to see them and not Pinochet," Mr

Hormazabal said. He said President Pinochet was trying to ensure that television camera crews covering the Pope's visit from April 1-8 would stick to close-ups and avoid wide-angle shots which might show crowds carrying anti-government banners.

Mr Hormazabal is in Europe to meet international trade union leaders in Brussels and in Rome.

Mr Hormazabal, who is also vice-president of the National Workers Command, a trade union umbrella group of the Chilean opposition parties, said workers hoped the Pope would talk about their rights to organise and to earn a decent living.

WORLD TRADE NEWS

Flights row may hit UK, Philippines air services

By Lynton McLain

AIR SERVICES between the UK and the Philippines will stop at the end of the month unless British Airways and Philippine Airlines reach an agreement on how services between the two countries should be operated.

The dispute between the two airlines and their governments goes back nearly three years, after Philippine Airlines added another weekly service to its two existing services and the two operated by BA.

The air services agreement between the two countries permitted the airlines a maximum of three flights each a week and called for a commercial agreement to be reached between the two airlines.

BA objected to any increase by Philippine Airlines.

The issue went to the Court of Appeal, which upheld the right of Philippine Airlines to operate a third flight under the terms of the air services agreement.

The UK Government then gave notice to abrogate the treaty, with effect after an extension, from March 31.

Philippine Airlines adopted a conciliatory tone in London yesterday and said that "the proceedings with BA have been very fair."

The two airlines had reopened negotiations and Philippine Airlines had paid BA £745,000 in compensation for the "perceived damage done to it by the third Philippine Airlines' service." The airline has subsequently agreed to increase its total compensation to BA by 60 per cent.

The UK Department of Transport said yesterday that "once the UK Government has seen the agreement between the airlines, we are confident we can make fairly speedy progress over a new air services agreement."

Mr Dante Santos, president of Philippine Airlines, signed a contract in Belfast yesterday with Short Brothers, the Northern Ireland aircraft company, for the lease of four Short SD 360 series 300 twin-engine turboprop airliners, as the first step in Philippine Airlines' domestic fleet modernisation programme.

A seemingly eccentric wrangle highlights complaints threatening to engulf the EEC, William Dawkins reports
Lipstick war proves more than just a minor irritation

A LIPSTICK war has just broken out in Europe. Cosmetics producers in Britain, France and West Germany are up in arms against the Rome Government for launching new packaging rules that will infuriatingly complicate their attempts to sell in Italy.

The new rules, the legality of which is being scrutinised by the European Commission's increasingly hard pressed internal trade officials, mean that all cosmetics sold in Italy will from next May have to carry the name and address of the local importer on both their inner and outer packages.

This, complains Colipa, the European cosmetics federation, dies in the face of an EEC directive that packages only have to bear the name of the European distributor—not the national one—and only once rather than twice, as the Italians are insisting.

It might seem like a minor irritation. But if Rome goes away with it, the result would be that anybody wanting to sell cosmetics throughout the Community would have to keep

separate stocks for Italy, which represents a fifth of the EEC's Ecu 11bn (£7.7bn) industry.

This seemingly eccentric wrangle is typical of the many hundreds of complaints against barriers to free trade inside the EEC that are now threatening to engulf the Commission. While policy makers are hard at work concocting new legislation to usher in a truly free internal trading system by the 1992 deadline agreed by member states, the system for making sure that existing trade rules are observed is under growing strain.

Concern is increasing both at a political and an official level that Brussels is not getting close enough fast enough to the many small restrictions that hinder free trade throughout the EEC.

One partial solution, being discussed among the staff of Lord Cockfield, the internal market Commissioner, would be to set up a local EEC ombudsman to deal with intra-Community trade barrier complaints on the spot.

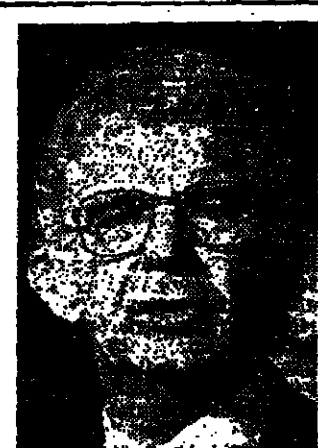
Europe's major chemical companies are planning to set up a computer network to allow them to trade with each other electronically, thereby eliminating a mass of slow and cumbersome paperwork, William Dawkins reports.

At least 10 leading manufacturers expect to be doing a significant proportion of their inter-group trade via electronic data interchange by the end of the year, Cofe, the European chemical company federation, said yesterday.

They include ICI in the UK, Switzerland's Ciba-Geigy, Bayer in West Germany and Akzo in the Netherlands.

But for the time being, polling falls to the tiny Brussels-based team of 15 officials responsible for enforcing the Treaty of Rome's Article 30, an all-embracing law which outlaws "quantitative restrictions on imports."

Their workload has shot from



Mr Willy de Clercq

550 cases in 1981 to nearly 1,200 in 1985, the last year for which a full count is available. They include complaints against trade restrictions ranging from excessive frontier formalities to discriminatory public procurement, price controls and unfairly tough national product standards.

Waiting times have, as a result of this avalanche, grown longer, to anything up to three or four years for the most complex cases. Companies involved are grumbling that the Commission is failing to put into effect properly the most basic elements of the European common market.

Revealingly, the reasons for the backlog are as much to do with the unevenness of the Commission's internal decision making structure as with a simple shortage of staff. "It is a paradox that at a time when we are pushing so hard for a free internal market, barriers to free trade are continuing to exist without being attacked," says one official.

For the internal market is the one trade area where the Commissioner responsible does not—in general—have the machinery to crack down on wrong-doers without consulting his 16 colleagues first.

Mr Willy de Clercq, the external trade Commissioner and Mr. Peter Sutherland, the competition commissioner, can both open proceedings on their

own against dumping and price fixing respectively. But Lord Cockfield has in most cases to apply to take action against companies or governments that are making use of illicit trade barriers.

There is one exception. Lord Cockfield can unilaterally block any new technical standards coming from member states if they are likely to hinder free trade.

But for the vast majority of cases, proposals for action first have to come from the companies well informed enough about the Community to complain to the Brussels authorities. They then have to be protected by the section chiefs involved for a special six-monthly Commission meeting at which more than 600 cases might be rubber stamped for action or further study.

Normally, most complaints are settled after a stern warning to a company or member state, so that only between 10 and 20 complaints a year have to go to the European Court of Justice in Luxembourg for a decision.

Going to the equally hard-pressed court can be another source of delay. But an encouraging exception to that rule came only last month when the court gave an interim order that public authorities in the Irish town of Dundalk were wrong to refuse to consider a tender for a water supply improvement scheme from a local company on the grounds that it was planning to use cement pipes made to Spanish, rather than Irish standards.

It was the first time in a case of this kind that the court took a decision without even giving the government concerned a chance to put its side of the story.

The Commission has held this ruling up as a sign of how its internal market is upholding public procurement as everywhere else, is bringing results. However, that is not much comfort to the more than 300 aggrieved cross-community exporters and their representatives whose complaints are now struggling to get through the Brussels bottleneck.

US takes soft line on Airbus

BY WILLIAM DULLFORCE IN GENEVA

THE US is taking its quarrel with the EEC over Airbus Industrie, the European aircraft manufacturer, to the General Agreement on Tariffs and Trade today with much less fire and gunsmoke than appeared likely a month ago.

It is asking the 20 countries which have signed the Gatt agreement on trade in civil aircraft to confirm its interpretation of two articles in the agreement.

One prohibits governments from exercising "unreasonable pressure" on airlines or offering them inducements to buy aircraft from a particular source.

The other stipulates that the pricing of civil aircraft shall be based on a "reasonable expectation of recoupment of all costs."

The actions of the French, British, West German and Spanish governments in assisting the production and marketing of Airbus aircraft are inconsistent with these articles, the US claims.

However, chastened by the rebuffs a US government team received from all four nations during its visit to European capitals last month, the Reagan

Administration is initially asking the Gatt committee only to clarify the meaning of the two articles.

The US mission to Gatt yesterday denied that its recourse to the committee was a first step towards calling on the international trade organisation to adjudicate in the dispute. Washington wanted "an amicable and early solution" to the controversy with the EEC, the mission said.

An EEC official said the team from the Brussels Commission representing the four governments was waiting for greater clarification of its purpose by the US delegation in the committee's talks which are scheduled to last two days.

Before President Reagan's Economic Policy Council last month decided to cool the dispute, US officials had been threatening retaliation against the four-nation Airbus consortium for its alleged threat to the markets of US aircraft manufacturers.

Assurances have been made in Washington that Airbus Industrie has already received some \$10bn (£7.1bn) in subsidies from European governments to produce and market aircraft and that it is about to

receive a further \$4bn to build its projected A-330 and A-340 long-range airliners in direct competition with Boeing and McDonnell-Douglas of the US.

US companies have also charged that European governments have been using unfair trading practices to press airlines to place orders for the new Airbus aircraft instead of for McDonnell-Douglas's MD11 model.

European governments have rejected these charges. The French government, in particular, has claimed that its advances to Airbus Industrie are repayable and that a significant portion has already been repaid. But the consortium has not published full details of the aid received and of refunds.

British Aerospace has asked its Government for £750m to finance its share of the new Airbus aircraft.

In France, one of the principal partners in the Airbus consortium, the Government, yesterday took calm approach to today's Gatt talks. Mr. Michel Noir, Minister for Foreign Trade, said: "We are ready if necessary to clarify the interpretation we give to Articles 4 and 6 of the Gatt agreement."

Fiat noses ahead in bid for Polish motor deal

BY JOHN WYLES IN ROME

FIAT OF ITALY is believed to be nosing ahead of Japan's Daihatsu in the competition for a \$700m (£500m) contract for modernising and developing the Polish motor industry.

Negotiations are understood to be reaching a conclusive phase on the basis of a plan to equip Polish plants for the production of two Fiat motor cars.

This would involve a small car of new design which may derive from the Autobianchi 112 and a medium-sized model which would almost certainly be the Fiat Duna, at present produced in Brazil and recently introduced into the European market.

Unexpected

The Italian company has found the Japanese competition unexpectedly strong partly because of generous financing terms being offered by Daihatsu. However, Fiat has launched a determined effort to persuade the Poles to remain loyal to a relationship which began in the 1980s with the production in Poland of the Polish Fiat small car.

Mr. Gianni Agnelli, Fiat's president, had a lengthy meeting in Rome in January with General Jaruzelski, the Polish leader, which confirmed that the Turin company was prepared to alter its original proposals based on offering the production of the Fiat Ritmo.

Arguments

Somewhat to Italian chagrin, the Polish leader had a meeting in Warsaw with Japan's premier, Mr. Yasuhiro Nakasone, immediately after his return from Rome.

It is thought that the Polish Government is sensitive to arguments about the trade-expanding potential of a deal with Fiat.

Sub-contractors in the project would be drawn from other European countries and Fiat itself would guarantee to market a proportion of the production of the Polish-produced cars.

Daihatsu is not offering any equivalent marketing arrangement.

Japanese 'still dumping' semiconductors in US

BY LOUISE KEOH IN SAN FRANCISCO

FRESH accusations of Japanese "dumping" of semiconductor chips in the US were made this week by LSI Logic Corporation, the largest US maker of "gate array" chips.

Mr. Wilfred Corrigan, chairman and founder of LSI logic, claimed Japanese companies were dumping gate arrays in the US in violation of the US-Japanese semiconductor pact signed last September. He added that the company was considering filing a dumping suit against the Japanese manufacturers.

Gate arrays are mass-produced logic chips which are customised for use in computers and a wide range of electronic equipment. World wide gate array sales are projected to total \$1.5bn (£1bn) this year, with about 50 per cent of the market in the US.

According to Dataguest, the market research firm, US prices for leading-edge gate arrays, the sector in which Japanese companies are most active, fell last year from about 0.6 cents per gate to 0.28 cents in October. Dataguest's latest research finds equivalent chips selling

for about 0.24 cents per chip. Gate arrays are one of the types of chips covered by the US-Japanese trade pact under which the Japanese agreed to stop dumping in the US and third-country markets. Three major dumping suits covering different types of memory chips (data storage devices) were awarded as part of the agreement.

The US is considering imposing trade sanctions against Japanese chip producers who are allegedly continuing to dump memory chips in third-country markets, particularly in Asia. An announcement is expected before the end of the month.

This week Mr. Yasuhiro Nakasone, the Japanese Prime Minister, called on the country's Ministry of International Trade and Industry to make greater efforts to resolve the dispute over the operation of the agreement.

"We will wait to see what action the US Government takes" on the memory chip issue "before making a decision on whether to file a dumping suit," Mr. Corrigan said.

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Head Office
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Rail workshop job losses grow by 1,411

BY LYNTON MCLEIN

BRITISH RAIL Engineering (Brel), the rolling stock manufacturer and repair company of British Rail, yesterday announced plans for a further 1,411 job cuts by next March because of a declining workload.

The latest cuts will bring to 1,911, or 15 per cent, the planned cuts in the 12,800 workforce at Brel's headquarters and two workshops at Derby and at its workshops at Crewe and York.

The company said the latest cuts come in the face of further "significant reductions in the British Rail repair workload of coaches and locomotives."

Brel is a candidate for privatisation under Government policy. The latest redundancy plan comes only a month before Brel is to be split formally into two operating groups - the New Build and Heavy Repair group and the BR Maintenance Group.

The Maintenance Group is to be transferred eventually back to direct control of the British Rail Board, and will concentrate on BR's lighter maintenance requirements.

This will leave the New Build and Heavy Repair group, widely expected to be the privatisation candidate, to fight for other work. This switch follows the pattern in most other developed countries and the change will bring BR into line with accepted practice.

The revised redundancies will cut the workforce at the Crewe works by 600 more than had been planned

in September last year, at York by a further 350; at the Derby railway carriage works by an extra 311 and at the Derby locomotive works by a further 50 people. A further 100 jobs are to go at the Derby headquarters.

The Crewe works now employs 4,000 people. This will fall to 3,000 by March 1988 under the revised plan announced yesterday. The Derby railway carriage works workforce now totals 3,000, which will fall to 2,730 by next March. At Derby locomotive works the 2,100 workforce will fall to 2,000 by March. The Brel headquarters at Derby will lose 200 of its current staff of 800 people by March.

The latest round of job cuts follows Brel's announcement in May last year that it would cut between 3,000 and 4,000 jobs at its Maintenance Group workshops at Glasgow, Doncaster, Eastleigh, near Southampton and Wolverton, near Milton Keynes. These job losses are to take effect by March 1988.

Mr Andy Dodds, assistant general secretary of the National Union of Railwaymen, said: "We just do not feel that we can trust a word being said from BR regarding further job cuts. We are constantly told this will be the last time - but the job losses go on."

"As long as traditional Brel work is given out to private contractors the workload erosion will continue and with it the break-up of our world-renowned rail works."

Teachers call new round of strikes

By Helen Hague

THE TWO main teaching unions in England and Wales yesterday announced a fresh round of joint selective strike action in protest at the Government's moves to impose a pay and conditions settlement and abolish direct pay bargaining.

The National Union of Teachers and the National Association of Schoolmasters/Union of Women Teachers have agreed a programme of half-day strikes in selected areas to begin next week, which will disrupt schools until the Easter break. The move was immediately condemned by Mr Kenneth Baker, the education secretary.

The newly announced package follows a nine-day programme of half-day strikes, which ends today.

It is designed to exert pressure on the Government to repeal the Teachers' Pay and Conditions Act which became law at the end of last month. This gives Mr Baker power to impose his 18.4 per cent pay deal, tied to a tightly-drawn new teachers' contract and abolishes the unions' right to negotiate with local employers.

For the first time in the current phase of the protracted dispute, the two unions are to pay their members who take part in the strikes.

Government wants lower pay rises after budget tax cuts

BY PETER RIDDELL, POLITICAL EDITOR

THE BUDGET tax cuts were yesterday directly linked with an appeal to limit pay rises by Mr John MacGregor, the Chief Secretary to the Treasury.

Speaking during the Commons debate on the budget, Mr MacGregor said that for a married man on average earnings the measures were equivalent to a 2.7 per cent pay increase "without adding a penny to industry's costs." He added: "I hope this point will be reflected in pay bargaining."

He contrasted bigger wage increases which made British goods less competitive and tax reductions, which had the opposite effect.

Mr MacGregor argued that the real (inflation adjusted) take-home pay for a married man without children on average earnings had risen by 22½ per cent since 1979 as a result of wage rises and tax changes. He contrasted this with a 1 per cent fall during the 1974-79 Labour Government.

He claimed that, by cutting the basic rate of income tax by 2p in the pound, the Government had improved incentives for 21m people or for the 94 per cent of taxpayers whose marginal rate is the basic rate. However, he noted that an increase in tax allowances of equivalent total cost would have improved incentives only for the 1.2m taken out of tax, of which under 10 per cent are families with children.



Mr Roy Hattersley: "Vote now, pay later."

Mr MacGregor also renewed the Tory attack on Labour's spending plans based on new Treasury estimates of additional commitments and taking account of what he claimed were abandoned pledges on a 35-hour week and a minimum wage. He said that the full year cost of Labour's spending plans therefore now totalled around £34bn or a basic rate of income tax of 56p in the pound.

A Labour spokesman immediately denied these estimates and said that all Labour was committed to was a £5bn jobs package and £3.6bn

extra for social security to be financed by reversing the tax reliefs for the well off since 1979.

He said Labour would raise the equivalent of the budget's 2p cut in the basic rate but not necessarily by directly reversing the reduction since the money might be found by adjustments in tax allowances and thresholds.

Mr Roy Hattersley, Labour shadow Chancellor, said Labour's plans would mean a public sector financial deficit below 4 per cent of national income. This deficit differed from the conventional public borrowing figure by adding back the proceeds of privatisation. A figure of 3½ per cent or £14bn to £15bn indicated by Labour's plans compared with a level of about 2 per cent under government plans.

Mr Hattersley said the budget was "vote now, pay later" and he added that there was nothing for pensioners without an independent income, for families living on poverty wages, or for the unemployed.

Mr Roy Jenkins, the Alliance economic spokesman, said that an "SDP/Liberal government would not 'automatically reverse' the 2p cut in income tax after the next election though the parties could not pledge themselves never to increase taxation. He expressed concern about 'divisions' in British society."

After the budget, Page 12

Government unlikely to ease Westland's gap in order book

BY DAVID BUCHAN

THE GOVERNMENT looks set against bailing out Westland, the UK helicopter company, from its short-term order book problems, after a recommendation by the Ministry of Defence (MoD) for a new transport helicopter for the 1990s rather than the Black Hawk model which the company is currently assembling.

The MoD has decided in favour of ordering troop-carrying versions of the EH 101 helicopter family which the UK company is developing with Agusta of Italy.

It would therefore provide some immediate work for Westland's design team at Yeovil in Somerset, south-west England but would do nothing to stop expected redundancies among the company's 2,000-strong helicopter production workforce over the next three years.

Westland said yesterday it would await a formal government announcement before giving its public reaction. Mr George Younger, defence secretary, could make that announcement as early as this week before he leaves for a 10-day Asian trip, or in the first week of April in which parliament sits.

Westland has mounted a powerful lobbying campaign, supported by the Department of Trade and Industry, its sponsoring ministry, to

WESTLAND'S TROOP-CARRIERS			
	Prod. start	Weight (lbs)	Load (troops)
EH 101	1990/91	30,000	30-32
	(est.)		
Black Hawk	1987	18,000	14-16
Lynx	1977	10,000	10

get some MoD orders to cover what is so far a complete gap in its military helicopter order book between the end of 1988 and the expected start of EH 101 production in 1990/91.

In the run-up to a general election, the Government is sensitive to any controversy that echoes the ferocious tug of war over the financial troubles of the company in the winter of 1985/86. Sikorsky of the US and Fiat of Italy eventually beat off a rival all-European consortium for a stake in Westland, but two Cabinet ministers resigned in the row and allegations of political and financial impropriety have rumbled on ever since.

In addition to firmly ruling out any military need for the Black Hawk, the MoD is understood to be unenthusiastic about placing more orders for light Lynx helicopters, which Westland has sought to help fill its production gap.

Leyland £750m write-off scaled down by Brussels

BY TIM DICKSON IN BRUSSELS

BRITISH GOVERNMENT plans to write off £750m of accumulated losses and other costs at Leyland Trucks and Leyland Bus have been revised downwards by the European Commission.

In what represents an embarrassing setback for Mr Paul Channon, the Industry Secretary, a full meeting of commissioners yesterday gave formal approval for only a more modest package of £500m.

The sums involved - which have to be cleared by the Brussels executive under Article 92 of the Treaty of Rome - stem from the recent management buy-out of the Rover Group's Leyland Bus division and the merger between Leyland Trucks and DAF of Holland which was agreed last month.

The UK Government originally announced that it would be bearing costs of "up to £750m" as a result of the two deals and during negotiations with the competition directorate in Brussels initially requested the maximum amount.

"They asked for £750m at first but there were some points we were

not happy with," a Commission official explained last night.

The lower figure was agreed after intense negotiations and subsequently announced in parliament by Mr Channon - but without any mention of the Commission's role.

Officials at the competition directorate in Brussels were apparently happy with the proposals for the bus division, but did not feel that Leyland Truck's parent company, which is keeping a 40 per cent equity stake in the new combined group, should be absolved of all its debt.

In approving the somewhat smaller package the Commission has taken into account the extent of Britain's contribution to rationalising the European truck manufacturing industry - which is still suffering severe over-capacity; the fact that the Rover board opted for a European company, DAF, rather than selling to the other interested party Peugeot of the US, and the large number of jobs being lost in the regions of the Community.

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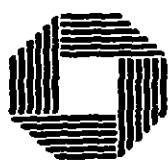
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UK NEWS

**Lonrho fails to force
Fraser deal scrutiny**

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

LONRHO, the multinational conglomerate, has failed in an attempt to force Mr Paul Channon, the Trade and Industry Secretary, to refer the March 1985 takeover of House of Fraser, the Harrods stores group, by the Al-Fayed brothers to the Monopolies and Mergers Commission (MMC).

A High Court judge yesterday refused Lonrho, the chief executive of which is Mr Tiny Rowland, permission to seek judicial review of Mr Channon's failure to date to decide whether to order a reference.

Mr Justice Simon Brown said that it was premature to seek an order requiring Mr Channon to take a decision when his department had indicated on March 12 that he was "actively considering" the matter and that a decision was expected by the end of this month.

The judge added, however, that if a decision were delayed much beyond then, the court might consider imposing a time limit on Mr Channon.

Mr John Beveridge, QC, for Lonrho, had told the court that there

were rumours in banking circles - which the Al-Fayeds had not denied - that they were going to sell most, if not all, of House of Fraser except Harrods.

Also, he said House of Fraser's latest accounts showed that the group was burdened with debts of £740m - substantially more than the Al-Fayeds had paid for it.

Mr Channon had conceded that there were serious matters requiring consideration. But for nine months he had failed to reach a decision about a reference in a matter in which there was, by inference, a prima facie case of fraud.

A reference to the Monopolies Commission would freeze House of Fraser's assets and preclude any disposals while the commission investigated.

Mr Beveridge said that the whole matter was shrouded in the darkness of the personal affairs and wealth of the Al-Fayeds, about which they had disclosed nothing - although they had compared their wealth to that of the Pharaohs rather than Saudi princes.

They had achieved the takeover on the basis of false assurances about their financial position, and the source of the money used for the takeover, about which Lonrho had given Mr Channon evidence.

"We say that if it is the case that there is fraud, it would be an administratively spectacular decision to leave the fraudsters in possession of their ill-gotten gains," Mr Beveridge said.

"Here we have a gross deception and the minister is apparently paralysed in knowing what to do about it," Mr Beveridge added that Lonrho had a great deal of evidence "of the extent of the roguery of these people."

The judge said that the next two weeks would be better devoted to Mr Channon reaching a decision rather than preparing for a court case. If his decision was against a reference, Lonrho might be able to challenge it as being unreasonable.

Mr Channon was not represented at the hearing.

**Industry slow to respond
to Environment Year**

BY ANDREW TAYLOR

TREE PLANTING, children's essay competitions, local authority anti-litter campaigns and national awareness weeks will form part of Britain's contribution to European Year of the Environment which starts on Monday.

The UK campaign, which has attracted wide support from local authorities, voluntary organisations, environmental groups - but, so far, less interest from industry and commerce - was officially launched yesterday by Prince Charles.

Events sponsored by private companies include a schools essay competition sponsored on behalf of the Acid Rain Information Centre by Johnson Matthey; a schools environment competition sponsored by BP; and a series of best-kept villages competitions sponsored by Calor Gas.

Mr Martin Conchman, director of the UK European Year of the Environment committee, said industry was still just getting to know about

environment year but there were schemes coming forward from companies.

Mr Tom Burke, another member of the committee and director of the environmental group The Green Alliance was more forthright: "Here is a great opportunity for companies anxious to change the anti-industry attitudes of the public, a central theme of Industry Year, and they are missing it."

Features of the next 12 months will also include a host of open days, special campaigns, educational courses, concerts, conferences, and guided walks through the countryside.

Today marks the official start of the campaign in Northern Ireland with a tree planting ceremony by representatives from each of the 12 member states in the European Community.

The Welsh and Scottish campaigns start on Saturday with a concert, music on an environmental

theme, in Cardiff and a series of guided walks in Scotland.

Other features will include European Community-wide awareness weeks on the themes of birdwatching (European bird day is on May 24); clean beaches week (July 28 to August 1); forest, woodland and water weeks in September and recycling week in October.

The Community is also sponsoring four awards for industry to do with pollution abatement technology, green product design, good environmental management and an award for export of an "appropriate environmental technology."

The committee in the UK has a budget of £800,000 out of a total fund of £7.3m set aside by the European Community to support Environment Year.

The calendar of events and functions to coincide with environment year in the UK includes open days at refuse works organised by Birmingham City Council.

**Guinness
on Jersey
trail of
£5.2m**

By Raymond Hughes

GUINNESS and its lawyers were last night studying the latest information disclosed about the trail of the £5.2m paid to a nominee company in Jersey, apparently for the benefit of Guinness director Mr Thomas Ward.

Following an order made by the Royal Court in Jersey last week, Mr Michael Dee, chairman of the Jersey company, Marketing and Acquisition Consultants, has given Guinness more details of the money which, he has said, was payment for "consulting services" provided by Mr Ward during Guinness's takeover of Distillers.

Mr Dee has disclosed that £4.2m went eventually to the Swiss bank account of a company named Interwise Corporation.

Another £200,000 went to a trustee account at the Connecticut National Bank, £50,000 to a Swiss bank account for a company called Public Presentations, £165,000 to Mr Ken Lazarus, Mr Ward's partner in the New York law firm of Ward Lazarus Grou and Chiller.

At the last court hearing it was said by Guinness that £20,000 had been paid by way of fees to companies in Mr Dee's European group, with which Marketing and Acquisition Consultants is associated, and \$90,000 to a firm called Martin Bird and Associates.

Guinness sought more information about the identity of Martin Bird and Associates but it is not known whether that is included in Mr Dee's latest disclosures.

According to Mr Dee, only about £2,000 of the £5.2m - about which Mr Dee says, he took all his instructions from Mr Ward - remains with Marketing and Acquisition Consultants. Mr Dee has also said that Mr Ward is the biggest beneficiary of Marketing, the issued shares of which are held by Mr Dee and two European companies.

Guinness will now have to decide whether Mr Dee's latest information is sufficient for it to shift its attempts to recover its missing millions away from Jersey.

If it is not satisfied that Mr Dee has fulfilled his obligations under last week's disclosure order, it could return to the Royal Court and argue that he is in contempt.

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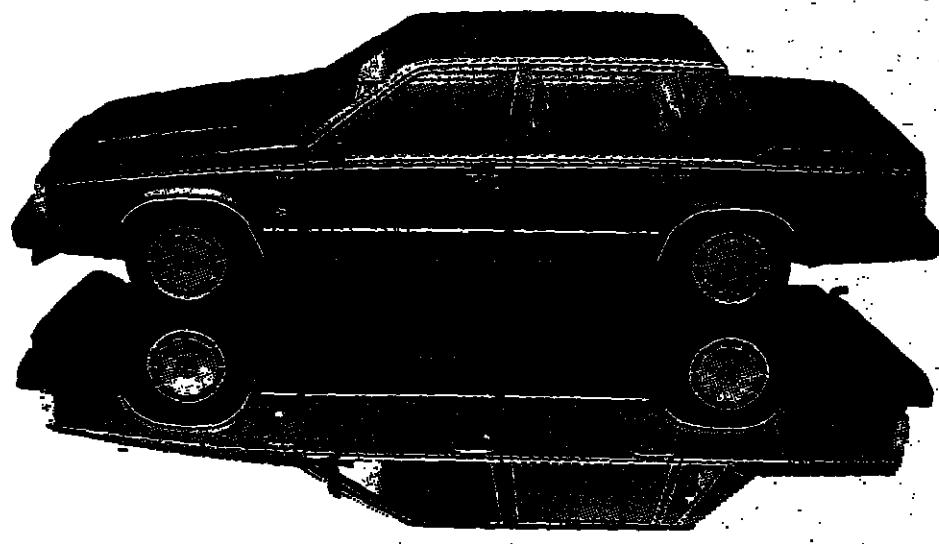
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UK NEWS

OVERSEAS DEVELOPMENT 'MORALLY RIGHT AND GOOD FOR BRITAIN'

Minister sets aid quality target

BY PETER MONTAGNON, WORLD TRADE EDITOR

BRITAIN'S development aid effort should be justified not only by its amount, but also by its quality, Mr Christopher Patten, Overseas Development Minister, said yesterday.

"My modest ambition is to make the quality of our aid programme the best advocate of its steady growth as our economy strengthens," he told the Royal Institute for International Affairs.

In a broad-ranging speech on Britain's aid policy, Mr Patten sought to deflect both critics who see aid as buying short-term political and commercial advantage regardless of the developmental consequences, and those who complain that Britain spends too little with too many economic strings attached.

Aid could be both morally right and also good for Britain. However,

there was a need to ensure that money was spent in the most effective way to secure long-term development advantage for recipients.

Among the longer term aspects were the environmental impact of development programmes, an area to which Britain would pay increasing attention, he said.

Britain's aid budget, which was at present about £1.3bn, was being steadily increased in real terms, although it was still well below the official United Nations target of 0.7 per cent of Gross National Product. Britain retained this target as an objective, he said, but the cost of meeting it would be prohibitively expensive - in excess of £1.5bn over the lifetime of a parliament, he said.

Although the link between trade and aid was controversial, it was

not unreasonable to expect benefits in the form of export orders.

"If a project or programme is sound, and if British goods are reasonably competitive, then I do not believe that tying aid to trade should of itself be regarded as objectionable. On the other hand, we must provide value for money; aid is not a subsidy for uncompetitive exporters," he said.

Noting that there was now a greater emphasis among recipient countries on market-oriented structural economic reform, Mr Patten said that a greater share of Britain's aid budget would be devoted in the coming year to policy reform in Africa.

This was not a question of "bloated capitalism" imposing economic reform on unwilling recipients to ensure their debts were paid, he said. "Policies are being changed

because previous policies were unsustainable."

Britain believed that this trend was in the interests of the West. It would, therefore, examine more closely ways of using aid to support the private sector in developing countries, for example through the provision of loans and equity from the Commonwealth Development Corporation.

Mr Patten also said that Britain aimed to increase significantly the level of its support for agricultural programmes and support services in Africa.

Food aid had provided a "spurious moral justification" for the surplus-producing agricultural policies of Europe, North America and Japan, but it should "now provide what recipients need rather than what we in Europe wish to get rid of."

Pressure for curbs on used car trade

BY JOHN GRIFFITHS

ROGUE MOTOR traders continue to be a major problem for consumers, according to four out of every 10 licences suspended or taken away under the Consumer Credit Act, Sir Gordon Borrie, director general of the Office of Fair Trading (OFT), said yesterday.

All traders should be under a statutory obligation to provide a written statement about the condition of each used car for sale, he told a conference of the Institute of Trading Standards Administration.

A recommendation to this effect was contained in a 1980 report by Sir Gordon on the used car trade. Despite not being adopted, it remained valid today, he told the conference.

He praised the efforts of the Motor Agents Association, which represents the bulk of the UK's franchised motor trade, to encourage members to comply with its code of practice. This requires a condition checklist to be displayed on each used car.

But he said it was unfair that MAA members should have to comply

with such a condition when non-members "down the road" were under no such obligation.

Stressing the role of the courts, Sir Gordon said he attached great importance to criminal sanctions being applied against rogue traders. But he complained that the vigilance of trading standards officers was often not matched by appropriately severe penalties in the courts.

OFT statistics show 531 convictions against motor traders in the year ending September 1986, and 90 licence suspensions. Complaints about cars and accessories ranked second out of the nine categories of complaints to trading standards offices and Citizens Advice Bureaux, said Sir Gordon.

Mr David Gent, director general of the MAA, called at the same conference for measures which would require the recorded mileage of every motor vehicle to be logged at the vehicle licensing centre at Swansea annually, when licence renewals were renewed. This would drastically reduce "clocking" of fences - the turning back of mileometers - said Mr Gent.

Man who reshaped GKN to step down

BY NICK GARNETT

SIR Trevor Holdsworth, who masterminded during the past seven years the radical reshaping of GKN, is retiring as chairman of the automotive components and engineering group in May next year.

Announcing this yesterday, GKN said Mr David Lees, 50, the group's finance director who has been directly involved with GKN's strategic decision-making since 1982, will succeed Sir Trevor as chairman.

GKN, formerly called Guest, Keen and Nettlefolds until last year, made it clear yesterday that this was an orderly transfer of authority over more than 12 months.

Mr Lees has been a member of the GKN board's policy committee for the past five years and might now have to face up to some further difficult decisions.

Some of the products for which GKN has been famous in recent years do not appear to have the growth potential they once had. In an interview this month Sir Trevor indicated that the group might have to move more purposefully into either manufacturing or services.

A mildly spoken Yorkshireman, Sir Trevor, as managing director of GKN during the 1970s, was largely

responsible for preparing a strategy which would eventually change the shape and nature of a group, the sales of which were built on steel, forgings, nuts and bolts and heavy engineering.

Sir Trevor took over as chairman in 1980 just as the recession and the debilitating effects of an over-valued pound hit the group. That year GKN made a pre-tax loss of £12m against a profit of more than £100m the previous year.

Last week GKN announced profits of £122m, the same as 1985, on sales of £21m and last year completed a number of business sales as part of a long process of restructuring.

GKN is now built around a core of relatively new businesses including high-technology automotive components, distribution of car parts, defence equipment like personnel carriers and the provision of industrial services and supplies from scaffolding to vending machines.

The drive to globalise its business has had a big geographic effect on sales. North America now accounts for 21 per cent of turnover as against 3 per cent in 1979.

UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY—Indices of industrial production, manufacturing output (1980=100); engineering orders (1980=100); retail sales volume (1980=100); retail sales value (1980=100); registered unemployment (excluding school leavers) and unfilled vacancies (000s). All seasonally adjusted.

	Ind. prod.	Mfg. output	Eng. orders	Retail vol.	Retail value	Unemp.	Vacs.
1985							
4th qtr.	108.3	103.9	104	116.1	148.2	3,124	164.4
1st qtr.	108.4	103.6	106	116.7	177.7	3,122	168.3
1986							
1st qtr.	108.1	102.5	105	118.2	145.4	3,171	180.5
2nd qtr.	108.3	102.5	105	120.0	152.7	3,286	173.6
3rd qtr.	108.5	102.6	106	122.1	157.4	3,212	204.5
4th qtr.	108.6	102.6	106	124.8	162.5	3,143	213.8
July	110.2	104.4	108	126.9	168.2	3,223	192.2
August	111.1	104.2	108	128.0	175.2	3,219	201.1
September	110.6	105.1	112	128.0	183.7	3,193	206.4
October	110.1	105.1	112	128.2	184.7	3,166	212.8
November	110.1	105.1	112	128.4	182.1	3,145	215.2
December	109.4	106.3	119	125.0	223.2	3,119	210.9
1987							
January	109.3	103.9		122.3	187.4	3,119	210.3
February				125.0			

OUTPUT—By market sector: consumer goods, investment goods, intermediate goods (materials and fuels); engineering output, metal manufacture, textiles, leather and clothing (1980=100); housing starts (000s, monthly average).

	Consumer goods	Invest. goods	Eng. output	Metal mfg.	Textiles etc.	Housing starts
1985						
4th qtr.	108.7	102.7	118.5	103.2	116.0	15.6
1st qtr.	108.9	101.2	115.4	101.4	110.3	14.2
2nd qtr.	108.3	100.5	115.4	102.0	107.6	15.3
3rd qtr.	108.5	101.1	117.2	102.0	107.6	15.3
4th qtr.	108.5	101.1	115.0	104.9	115.7	15.97
July	108.4	101.2	116.5	103.0	109.0	16.6
August	108.1	101.2	116.5	102.0	107.6	16.6
September	108.0	101.8	116.7	104.0	109.0	16.6
October	107.9	101.8	116.7	104.0	109.0	16.6
November	107.8	101.7	116.5	104.0	109.0	16.6
December	106.2	102.2	114.5	104.0	109.0	16.6
January	106.5	100.7	116.0	104.0	109.0	16.6

EXTERNAL TRADE—Indices of export and import volume (1980=100); value balance; current balance (£m); oil balance (£m); terms of trade (1980=100); official reserves (£m).

	Export volume	Import volume	Value balance	Current balance	Oil balance	Terms of trade	Reserve US\$bn
1985							
4th qtr.	118.6	128.0	-171	+725	+1,904	101.8	15.54
1st qtr.	117.5	124.9	-1,227	+758	+1,800	101.0	15.75
2nd qtr.	121.9	122.5	-1,551	+883	+2,722	102.9	15.20
3rd qtr.	122.3	123.5	-2,573	+883	+2,722	102.9	15.20
4th qtr.	120.5	123.4	-2,585	+883	+2,722	102.9	15.20
July	125.7	126.2	-630	+92	+2,722	102.9	15.20
August	125.9	126.2	-630	+92	+2,722	102.9	15.20
September	126.2	126.2	-630	+92	+2,722	102.9	15.20
October	126.2	126.2	-630	+92	+2,722	102.9	15.20
November	126.2	126.2	-630	+92	+2,722	102.9	15.20
December	126.2	126.2	-630	+92	+2,722	102.9	15.20
1987							
January	126.0	131.2	-527	+75	+3,711	100.2	15.20
February							

FINANCIAL—Money supply M0, M1 and sterling M3 (three month growth at annual rate); bank lending to private sector; building societies net inflow; EFP, new credit; all seasonally adjusted. Clearing Bank base rate (end period).

	M0 %	M1 %	M3 %	Bank lending	Building societies	EFP	New credit	Base rate
1985								
4th qtr.	2.9	17.0	12.9	+5,378	2,399	5,436	11.50	
1st qtr.	4.1	21.4	19.3	+6,383	2,320	7,775	11.50	
2nd qtr.	2.1	25.9	27.3	+6,450	1,433	7,788	10.00	
3rd qtr.	5.9	30.7	15.5	+6,450	1,433	8,223	10.00	
4th qtr.	7.6	15.6	14.1	+10,536	2,814	8,178	11.00	
July	16.4	25.1	15.6	+13,314	3,377	10,013	10.00	
August	6.7	22.4	8.2	+7,750	452	8,658	10.00	
September	6.5	25.5	12.2	+7,750	452	8,658	10.00	
October	6.2	26.2	14.9	+12,520	1,851	7,739	11.00	
November	6.4	26.5	19.3	+13,575	1,891	8,658	11.00	
December	11.6	-1.1	8.5	+12,951	705	7,704	11.00	
1987								
January	10.8	17.1	12.6	+1,745	456	2,044	11.00	
February								

INFLATION—Indices of earnings (Jan 1980=100); basic materials and fuels, wholesale prices of manufactured products (1980=100); retail prices and food prices (Jan 1974=100); Reuters commodity index (Sept 1981=100); trade weighted value of sterling (1975=100).

	Earnings	Basic materials	Wholesale mfg.	RPI	Foodstuffs	Reuters	Sterling
1985							
4th qtr.	176.9	128.5	141.4	378.1	337.4	1,771	70.5
1st qtr.	178.1	132.4	143.4	386.5	342.5	1,813	75.1
2nd qtr.	184.9	135.5	143.7	385.7	348.5	1,833	76.1
3rd qtr.	187.4	138.5	146.3	386.1	348.1	1,844	71.9
4th qtr.	191.6	137.4	147.4	386.3	348.3	1,837	68.2
July	187.3	138.5	146.0	384.7	347.4	1,808	74.0
August	187.2	139.3	146.3	385.0	348.5	1,801	71.4
September	186.5	132.4	146.7	384.5	348.3	1,844	70.4
October	186.3	124.3	147.0	384.4	347.5	1,800	67.2
November	191.2	127.5	147.4	381.7	347.5	1,817	65.5
December	192.4	130.4	147.9	383.0	348.3	1,837	68.4
1987							
January	121.9	148.3	194.5	394.5	354.9	1,894	65.9
February	129.5	149.3				1,898	68.0

† From January 1986 includes amounts outstanding on credit cards.

Change of Address

The Royal Bank of Scotland plc announces the transfer of its Registrar's Department, London Office to new premises at

29 Gresham Street,
London EC2V 7HN

Telephone: 01-623 4356

with effect from 23 March 1987



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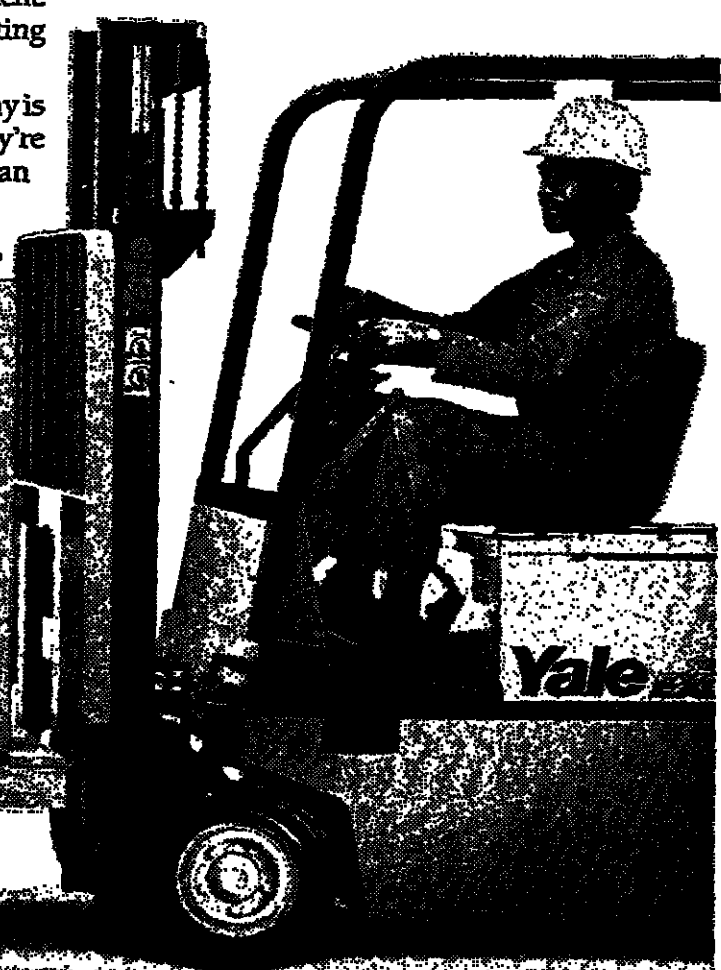
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Condition of roads 'in steady decline'

By Kevin Brown, Transport Correspondent

THE STRUCTURAL condition of roads in England and Wales deteriorated last year, and remains worse than when surveys started in 1977, the Government has admitted.

The National Road Maintenance Condition Survey, published by the Transport Department, shows that conditions have deteriorated steadily since 1980.

The only bright spot in the report is a slight improvement in the condition of trunk roads, after a dramatic deterioration between 1983 and 1985.

The condition of urban principal roads continued to worsen, however, and there was a sharp deterioration in minor rural roads.

Mr Peter Bottomley, the minister for roads, said the Government was committed to catching up on the backlog of maintenance on national roads by 1992.

The allocation for spending on the national roads network was increased in the Autumn Financial Statement from £294m to £342m for the current financial year, and to £386m in 1988-89.

Much of the increase will be swallowed up by improvements to the M25 motorway and Channel Tunnel related road construction in Kent, however.

The Chancellor of the Exchequer also increased the allocation for road maintenance by local authorities from £1,000m to £1,200m in the current year. A large part of this increase will be required to put right damage caused by two successive hard winters.

Mr Bottomley said the funds available at national and local levels meant there was a good prospect of eliminating the effects of past neglect on the road system in the next five years.

But Mr Peter Witt, director of the British Road Federation (BRF), said the report painted "a shameful picture." He thought that the survey justified the BRF's call for an immediate and sustained increase of 10 per cent in spending on trunk road maintenance, and 30 per cent for local roads.

National Road Maintenance Condition Survey 1986, available from: Department of Transport, Publications Sales Unit, Building 1, Victoria Road, South Ruislip, Middlesex. Price £4

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Financial Times Thursday March 19 1987

APPOINTMENTS

New corporate finance post at Peat Marwick

PEAT MARWICK has appointed Mr David Carter as head of corporate finance services. This is the first time the firm has made such an appointment. He will co-ordinate the corporate finance services, including new issues, venture capital, management buy-outs, 3rd market, acquisition advisory services and merger and acquisition support activity. Mr Carter, who joined Peat Marwick in 1984, leads the firm in its work on management buy-outs, having personally handled eight of the 17 management buy-outs to date in excess of \$10m.

AMETALCO has appointed Mr Kenneth Christopher Davies, Mr Robert McCall Feeney and Mr Thomas McCall Feeney as directors. Mr Davies, who has resigned from the board, has been appointed chairman of the company. Mr Davies has been appointed chairman of the company. Mr Davies has been appointed chairman of the company.

There have been a number of changes at C. P. BOWLING & CO subsidiaries: at C. P. Bowling & Co (Insurance) Mr G. Stansmore and Mr J. Nightingale have been appointed directors; at Bowling Aviation Mr Stansmore, Mr R. Sanderson, Mr Nightingale and Mr G. R. Capel have been appointed directors.

Mr Tim Leith has joined new transatlantic holiday specialist TRANSAMERICA HOLIDAYS as managing director. Previously he was sales manager of Horizon Holidays.

Mr John Hudson and Mrs Irene Zalesky have been appointed directors of BARCLAYS DE ZOETE WEDD EUROPE and Mr Peter Hudson, director of BARCLAYS DE ZOETE WEDD RESEARCH.

Mr David J. M. Arnold and Mr Roger A. Mills have joined the board of W. S. MOODY HOLDINGS. Additionally, Mr Mills has been appointed deputy managing director. Mr Carl Goldsmith, a partner of Hill Dickinson and Co, solicitors, has been appointed to the board to replace Mr Neil Falkner. At Hinton Hill Group, Mr David J. M. Arnold becomes deputy chairman and Mr Mills deputy chief executive. Mr Carl Goldsmith joins the board. At Hinton Hill Marine, Mr Mills becomes executive chairman and Mr Dyball becomes managing director. Mr Roland J. Rowe is appointed an associate director and Mr Simon N. Fox is made an assistant director. Mr J. John Shaw has relinquished his chairmanship but remains a director.

At Delta Marine and Aviation Insurance Brokers, Mr Mills becomes executive chairman and Mr Dyball is appointed managing director. Mr Shaw has resigned as a director.

BROWN SHIPLEY (JERSEY) has appointed Mr Robert J. Sackley as chief accountant. He was with Kleinwort Benson in Jersey, where he was accountant.

LOGICA has appointed Mr Peter (Steve) Stevenson to the main board as executive director. He is chief executive of the US subsidiary, Logica Systems Inc, and will continue in this role.

Mr Charles Orange is to be the new finance director of AEP HOLDINGS from May 3 upon the retirement of Mr Alan Tennant and will be joining the board as an executive director. Mr Tennant will be relinquishing his full-time directorship but will remain on the board as a non-executive director. Mr Orange was appointed finance director of the company's port services subsidiary Associated British Ports in February 1985.

THE NORWICH UNION LIFE INSURANCE SOCIETY has appointed Mr Roger Bellinger to be assistant general manager (client services), and Mr Tom Kelly to be assistant general manager (sales and marketing).

BARRY WEHLMILLER has appointed Mr Ray Gawn as director of sales and marketing for its line range of packaging inspection products.

Mr Keith J. Shackell has been appointed a deputy chief executive and general manager, banking and administrative services of NATWEST AUSTRALIA BANK based in Sydney. This is a new post. Mr Shackell was financial controller of National Westminster Bank's international banking division, based in London.

Mr Bernard Scott has been appointed an assistant general manager in BARCLAYS BANK's central management services department. He was previously assistant general manager in the bank's stationary department. Mr Duncan Akhet has joined the board of QUIGLEY & ASSOCIATES as a non-executive director. Mr Nigel Powers Jones will join the board on April 1 as an executive director. Mr Akhet is a corporate finance executive at British & Commonwealth Holdings. Mr Powers Jones is joining the board from Doves Rogerson, where he is a director.

Mr J. D. Abell, chairman and chief executive of Suter, has been appointed a director of THE BANKERS' INVESTMENT TRUST.

BUSINESS LAW WEST GERMANY

AFTER A five-year struggle to uphold the purity of beer drunk in Germany, the German government had to concede defeat in the European Court on March 12.

German breweries will remain bound by the 470-year-old Reinheitsgebot, according to which beer must contain only malted barley, hops, yeast and water. But the German market will be opened to French, Dutch and Belgian breweries which use all sorts of additives.

The European Court may well be right that these additives do not seem to have caused much harm to the European beer drinkers. But this is not a judgment the European Court is called upon to make. The question it had to answer is solely a question of law: whether Germany is entitled to impose stricter quality requirements than other member states. Reiterating its *Cassis de Dijon* decision, the court said that with some exceptions, member states must admit EEC products which satisfy the quality standards of their country of origin.

This goes too far: there is no justification for it in the EEC Treaty and it will be overruled by the Single Act which allows member states to apply stricter standards even when a Community standard has been agreed by a majority vote in the Council of Ministers. The question of law may be arguable, but the politics of the decision are clearly wrong. For Germans, beer is an emotional subject. The breweries lobby is

extremely influential. The present electorate is no longer willing to take EEC institutions on trust.

To understand the change which German attitudes to community law are undergoing at present, it is necessary to realise that, like so many things in Germany, it is very much a generation problem. The generation which lived through 1918 and 1945 and learned that great schemes and ambitions may lead to a catastrophic bang has faded out from the scene.

For the past 30 years the world has got used to the generation of Germans who started their active life after 1945 — an optimistic generation, conditioned by the economic miracle and the new respectability gained by membership in the West European Community and Nato. This generation feels that the new institutions established at home and in Europe with great effort must be protected, cultivated and strengthened. However, the people who feel like this are now in their early 60s, approaching retirement.

But the young people now crowding into the electoral register entered active life after the economic miracle. As they see it, the new German and European institutions are part of the establishment which they find either boring, square, suspect or, in any case, much too secure and snug. The extreme factions, whether green, red or brown, reflect in an exaggerated manner the

generally more critical attitude of this generation. Since it is this generation which will decide the next election, Bonn must take account of it.

This is the reason why one should not take Germany's past record of total support of EEC institutions for granted. Community law has been so far taken in Germany not only seriously, but with a religious fervour. The legalistic structure of the EEC is largely a German product. The Commission's competition and internal trade departments, its legal service was greatly influenced by German officials, hard-working, intelligent and devoted to the idea of a European Rechtsstaat after a German model. The enforcement of competition rules, the system of agricultural subsidies, the misfired attempt to create detailed EEC industrial standards, were all inspired by German officials. The coal and steel community, the sugar directorate are successors of pre-war international cartels in which Germany had a leading role. Even the green rate of exchange reminds us of Dr Schacht's 18 different exchange rates for the D-Mark of the 1930s.

Germany not only took a major part in formulating Community law, it has also shown the greatest respect for it. According to the European Court, it failed in its Treaty obligations only 14 times out of the total of 181 such failures for all member states, in which

Italy led with 81, followed by Belgium with 28. Until recently, German courts were the most prolific source of requests for a binding interpretation of Community law by the European Court. Out of a total of 1,535 such references from national courts which reached Luxembourg by the end of 1985, more than one-third came from Germany — more than twice as many as from France. But last year, the number of references from both these countries was halved compared with 1985.

The German courts also adopted a Community stance in cutting down trade mark rights in favour of "parallel importers" in decisions which were sometimes very painful to German pharmaceutical industry. Only last month, the Federal Supreme court rejected the complaints of the pharmaceutical industry against an agreement between public health insurance bodies and the Association of Pharmacists, according to which patients will be supplied with German products bought cheaply on the price-controlled Italian market and re-imported into Germany.

Last October, the German Federal Constitutional Court paid an even greater tribute to the Community's legal system. It overruled its 1974 decision, BVerf GE 37, 271, declaring that as long as the Community has no bill of rights and no democratically elected parliament, the Court will protect German residents against the

infringements of their fundamental rights by Community secondary legislation and administrative decisions.

The European Court never admitted the correctness of this German decision, but has since studiously stressed that it respects both the principles of law valid in member states and the European human rights convention. This good behaviour of the Luxembourg judges persuaded the Constitutional Court to reject a complaint by a German importer of mushrooms who claimed that the refusal of an import licence for Korean mushrooms at a time when, as he alleged, prices of French mushrooms were soaring, represented an abuse of the Commission's power and infringed the guarantees of legal security and proportionality as well as several other articles of the German Fundamental Law.

The Constitutional Court referred to the developments which have taken place in the Community since its 1973 decision and held that "as long as the Community and the European Court in particular provide effective protection of fundamental rights," it will not exercise its own jurisdiction in the area of Community law. This second "as-long-as" decision, representing the ultimate subordination of German law to that of the Community, was now subjected to a severe test by the Commission's attempt to search the Frankfurt office of Hoechst without a

court warrant. The Commission suspects Hoechst of participation in a polyethylene cartel. The German Federal Cartel Office, asked for assistance, applied for a court order but was refused. Piqued by the Commission's failure to divulge reasons for its suspicion, the Cartel Office did not appeal. In the meantime, Hoechst obtained an injunction stopping the Commission's inspectors in their tracks. The Commission retaliated by imposing on Hoechst a daily fine of Ecu 1,000. Hoechst appealed to the European Court.

A leading German official explained to me that in his view Regulation 17/62 gives the Commission no power to search the filing cabinets as it desires, but only to ask for documents and inspect them. He also said that a dawn raid without a court's warrant is contrary to a fundamental principle of law respected by all member states. "What will you do if the European Court overrules your objections and takes the side of the Commission? Does not the second as-long-as decision of the Constitutional Court blind your hands?" I asked. "You overlook that it is only an 'as-long-as' decision. If the European Court ignores such a fundamental right, our Constitutional Court will again spring into action," was the answer indicating that the European Court is now on probation.

Next week: The paternalistic attitude of insurance.

Beer and an EEC hangover

By A. H. HERMANN, Legal Correspondent

The average InterCity journey takes two hours. With no steering wheel to hold, what will you do all that time



A study in time and motion.

1. See how long you can hold your breath.
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7. Have a drink.
8. Persuade a total stranger to tell you their life story.
9. Have another drink.
10. Persuade a total stranger to listen to your life story.
11. Write a letter to an old friend you've lost touch with.
12. Sleep.
13. Gaze out of the window and note how England is changing.
14. Have a meal.
15. Walk up and down a bit.
16. Re-plan your life.
17. Write down your three trickiest business problems. Then work out how to solve them.
18. Read a magazine you'd never normally read.
19. Play chess.
20. Flirt outrageously with a fellow passenger of the opposite sex.
21. Invent something that will make you a fortune.
22. Do whatever you please.

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Company Notices

The Notice which appeared on page 21 of the Financial Times on 13th March, 1987 was published in error and should be disregarded. All of the outstanding Bonds will be redeemed on 15th April, 1987 as detailed below.

Telefonaktiebolaget LM Ericsson

U.S.\$30,000,000

8 1/2 per cent. Bonds 1989

NOTICE OF EARLY REDEMPTION

On behalf of the Issuer, S. G. Warburg & Co. Ltd. hereby gives notice to holders of the above-mentioned Bonds of the Issuer's election to redeem all outstanding Bonds on 15th April, 1987, in accordance with Condition 5(c) of the Bonds.

Consequently on 15th April, 1987 there will become due and payable upon each Bond outstanding 100% per cent of the principal amount thereof, together with accrued interest to said date at the office of:

S. G. Warburg & Co. Ltd.

Paying Agency 6th Floor,

1 Finsbury Avenue,

London EC2M 2PA

or at the office of one of the other paying agencies named on the Bonds. Interest will cease to accrue on all Bonds on 15th April, 1987. The Bonds should be presented for payment together with all unexchanged Coupons, in full, which the amount of any missing unexchanged Coupons will be deducted from the sum due for payment.

Any amount so deducted will be paid against surrender of the relevant missing Coupons within a period of 10 years commencing from the relevant date as defined in Condition 6.

Bonds and Coupons will become void unless presented for redemption or payment within a period of 10 years (in the case of Bonds) and of 5 years (in the case of Coupons) from 15th April, 1987.

This notice first appeared in the Financial Times of 2nd March, 1987.

19th March, 1987

RAND MINES GROUP



ANNUAL GENERAL MEETINGS

NOTICE IS HEREBY GIVEN that the annual general meetings of the undermentioned companies will be held in the auditorium, below, on the dates and at the times shown:

Name of Company	Date of Meeting	Time of Meeting	Closure date of financial year
(Both of which are incorporated in the Republic of South Africa)	9 April 1987	09h45	31 March 1987
Rand Mines (South Africa) Limited	9 April 1987	10h30	31 March 1987
(Incorporated in the Republic of South Africa)	9 April 1987	10h30	31 March 1987
Rand Mines (South Africa) Limited	9 April 1987	10h30	31 March 1987

At the meeting of Rand Mines (South Africa) Limited, the following resolutions were passed: (1) That the accounts for the year ended 31 March 1987 be adopted. (2) That the dividend of 10% be paid. (3) That the directors be re-elected. (4) That the remuneration of the directors be approved. (5) That the remuneration of the auditors be approved. (6) That the company be authorised to borrow money up to the limit of R100 million. (7) That the company be authorised to enter into any contract which may be entered into by the company. (8) That the company be authorised to do any act which may be done by the company. (9) That the company be authorised to do any business which may be done by the company. (10) That the company be authorised to do any other business which may be done by the company.

RIGGS NATIONAL CORPORATION

US\$300,000,000

FLOATING RATE SUBORDINATED NOTES 1986

In accordance with the provisions of the Notes, notice is hereby given that for the period March 18, 1987 to June 18, 1987 the Notes will carry a rate of interest of 5 1/2 per cent per annum with a coupon amount of US\$172.50.

CHEMICAL BANK

as Agent

UK NEWS—AFTER THE BUDGET

Lawson chooses gradualist theme

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

IT IS the general state of the economy (the best for decades) that matters, not the impact of any individual budget, was the message yesterday from Mr Nigel Lawson, the Chancellor, in the aftermath of Tuesday's Budget.

Caution, prudence, gradualism were the words he most frequently repeated.

In his traditional post-Budget briefing for financial journalists at No 11, Downing Street, the Chancellor was more subdued than in previous years. Press commentaries suggesting that Tuesday's measures had been unimpressive, that his delivery had been faltering, seemed to have taken at least some of the shine off his usual post-Budget ebullience.

Mr Lawson was clear, however, over why he had used more than half his speech in the Budget to reduce borrowing rather than to make one leap to the Government's eventual aim of a 25p basic rate of tax.

"I considered that this was right in economic terms, that this was the right balance politically too, incidentally. And then: 'I think that in economic management gradualism is always best... Gradualism and steadiness should be the keywords of economic policy.'"

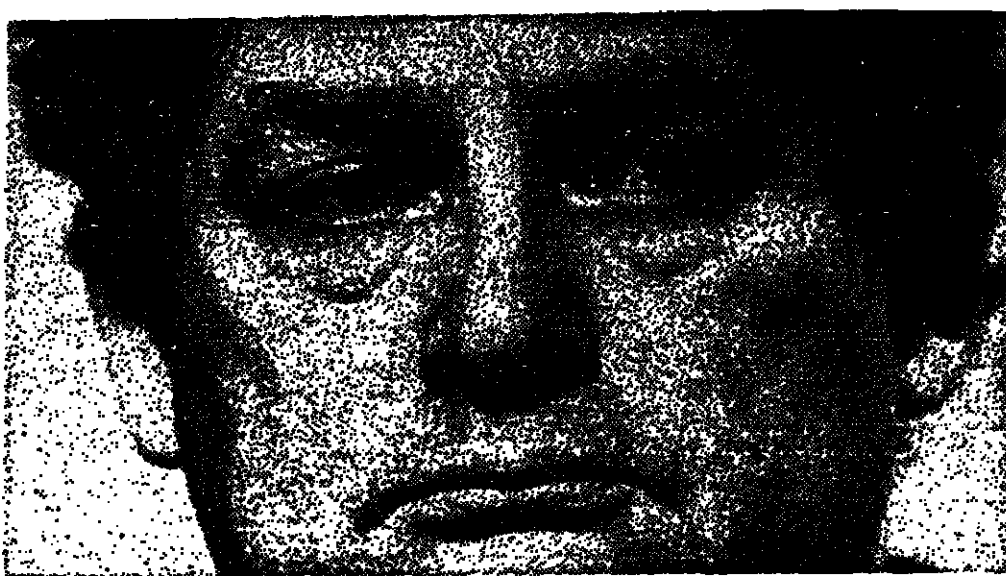
In any event, a 1 point cut in the base rates, an imminent fall in the cost of mortgages, and the fact that the Budget had helped to keep all of the Government's general election options open could not be all bad.

The Chancellor also deliberately kept his own options open on further reductions in borrowing costs. "I think it right to be cautious and careful and prudent," he said.

But did that rule out a further half-point reduction in rates? "I don't think we should rush anything," was the consciously oblique reply.

The areas where answers were most interesting, however, concerned the shift in sterling policy since last month's agreement between leading industrial nations to promote a period of stability on foreign exchange markets.

As a starting point, Mr Lawson said: "I would like to see sterling stay round about,



Nigel Lawson: 'The tag-end of a parliament is not a time to embark on tax reform'

where is it now." Did that mean there was now a formal target range for the pound?

He chose his words carefully. "Unless you are part of a formal exchange rate mechanism, which we are not, then tactics in the foreign exchange market are assisted if you don't try to be too precise."

That, however, did not necessarily rule out an unpublished target range guiding policy within the Treasury, the Chancellor agreed — although he would neither confirm nor deny it. It was "certainly conceivable" that there were more precise private objectives. Full British membership of the European Monetary System ahead of the general election, though, was "highly unlikely."

Mr Lawson was relatively subdued, he was as acerbic as usual.

He dismissed any suggestion that the budget may have lacked flair perhaps because it was shaped by the Treasury knights, by the residents rather than the tenants of Great George Street.

"The Budget was entirely by me, I can assure you, like all the previous Budgets. I can't think of anything off hand, there must have been something in it which the Treasury knights contributed but I can't offhand think of anything."

He also took a sideswipe at those senior officials in the Treasury who last autumn had advised him there would be no room at all for tax cuts and that any available cash in the Budget should be used to reduce borrowing.

Mr Lawson said he had expected then that there would be some underbought in this year's £7bn public borrowing target (though admittedly not as large as the £3bn now apparent). The Treasury's officials, however, predicted an overshoot.

That view had been "completely ridiculous" but since the forecasts were "up the pole" the safest thing to do had been to stick with the original forecast.

Mr Lawson acknowledged the Budget had lacked some of the reforming characteristics of his first three, that beyond the reduction in the public sector borrowing requirement and the basic rate of tax it was about "cleaning up."

"The tag-end of a parliament is not a time to embark on tax reform. Nobody does that," he said.

Looking ahead, the Chancellor was confident he had left the way open for an election whenever the Prime Minister chose. The absurd pre-election fever already underway meant

it was more likely this year than next, but it was for Mrs Thatcher to decide.

The Chancellor was also deliberately vague on the budget priorities of a third term. He had not decided, he said, whether to go ahead with the plan outlined in last year's green paper to replace the married man's income tax allowance with single transferable allowances.

On a further switch from income to value added taxes, he was open-minded: "We will have to see what is the right balance."

"I have no preconceived view." In one sense, a shift would continue automatically because: "All the room for reductions in taxation will be gone by the time we get to the end of the year."

And when the goal of a 25p basic rate is reached what would be the next target? One journalist suggested it might be 15p. Mr Lawson was not going to be drawn. "I think that's very ambitious, I think I'll leave that to the Americans... the new aim will be revealed when we have achieved the old one."

Finally, if this was to be the last Budget of the present Parliament, would it be the Chancellor's last? "I'm reasonably relaxed" was all that question could elicit.

Nearly 20% of adult population own shares

By Clive Wolman

THE NUMBER of shareholders in the UK has shot up from about 5m in 1978 to 8.5m, or nearly 20 per cent of the adult population, according to a survey commissioned by the Stock Exchange and the Treasury.

The survey of 7,000 adults, published yesterday, provides the strongest evidence yet of the Government's success in promoting a share-owning democracy.

It was carried out by NOP Research between January 21 and February 18 after the British Gas privatisation issue but excluded the British Airways privatisation on February 11. The results were announced yesterday by Mr Norman Fowler, Secretary to the Treasury, during the parliamentary debate on the Budget.

Less welcome for the Government, however, are other survey results which indicate a low level of interest in the tax-favoured Personal Equity Plans. Only 3 per cent of the sample said they had invested or were intending to invest in PEPs, which were launched at the beginning of the year.

The survey was commissioned after the publication of a variety of conflicting evidence in the past year about the number of shareholders.

Surveys published last spring, based on much smaller samples, suggested that the proportion was only 8 per cent to 9 per cent of the population. However, less-detailed questions were asked whereas the latest survey goes to great lengths to jog the memories of those who may not think of themselves automatically as shareholders.

Other evidence from company share registers and Stock Exchange transaction figures suggests that even if the number of shareholders has increased, the proportion of UK company shares held directly by individuals rather than through institutional investors has continued to decline.

Proportion of listed shares held by individuals is now thought to be about 25 per cent.

The latest results indicate that the Government's privatisation programme has been the largest single factor behind the widening of share ownership. About 3.5m shares in privatised companies and another 0.5m shareholders hold shares only in the company that employs them. Altogether 1.5m people hold shares in their own company.

The most substantial increase in share ownership has come from the large C2 socio-economic group of skilled manual workers. About 18 per cent of the adults in this group own shares, mainly in privatised companies. About 40 per cent of the shareholders in privatised companies are in the lower C2, D and E socio-economic groups compared with only 26 per cent of the shareholders in other Stock Exchange-listed companies.

The A and B professional and managerial groups account for only 34 per cent of the shareholders in privatised companies, but account for 48 per cent of the shareholders of other listed companies.

From the survey results, the Treasury believes that about 50 per cent of those who have bought shares in the privatised companies have been new shareholders.

Shareholders are almost equally divided between men and women but are concentrated in the age groups between 40 and 64, where 26 per cent of people own shares. About 38 per cent of households where income is greater than £13,500 contain shareholders. However, even in the poorest households, with incomes below £6,500, 10 per cent contain shareholders.

About 30 per cent of the 8.5m shareholders hold shares in only one company and another 15 per cent hold shares in two companies.

City praises cautious approach to courting voters' approval

BY JANET BUSH

THE BUDGET could not have struck a better balance, as far as the City is concerned.

Mr Nigel Lawson, the Chancellor, looked to have given enough away to voters to ensure their approval. But he also appeased those warning voices within the financial community which had been concerned about an electioneering hand-out stoking up already buoyant demand and perhaps even overheating the economy.

After weeks of excited anticipation, the decision to cut borrowing by £3bn and restrict the cut in basic rate income tax to only 2p looked a bit tame.

The longer-term reaction of the electorate to a rather dull Budget, which also did nothing to solve the social consensus on key issues such as unemployment, may not boost the Government's standing in opinion polls enough to trigger an early election.

This is the seed of one potential risk to the cheer which has greeted the Budget. Financial markets have been largely supported in recent weeks by the growing conviction that the Government will win a third term in an early poll.

Taking a longer-term perspective, the Budget was regarded as disappointing in its lack of reforming measures in the areas of tax, housing and the labour market, for example.

In the shorter-term, however, the City generally believes that the Chancellor has made a fine judgment.

The economy is already growing steadily, the underlying rate of inflation is still relatively high on an international comparison, and there is a consum-

er boom—hardly the context for a further stimulus to demand from more substantial tax cuts.

"There was no call for anything other than the masterly inactivity which the Chancellor offered," said economists at Goldman Sachs, the US securities house.

The most immediate reward of the Chancellor's conservative approach was yesterday's half-point cut in base lending rates, and the City widely expects more to follow.

These should lead to cuts in mortgage rates which, along with the decision not to raise excise duties, should mitigate the rise in the Retail Prices Index expected during the summer months.

It was this seriously because a high RPI could encourage demands for larger salary increases just when there were beginning to be signs of an improvement in this area.

Even after a cautious Budget, many independent economists are still worried about inflation and the economy overheating, particularly if interest rates fall sharply.

Economists at Alexander, Leasing & Cruickshank, the securities house, delivered one of the harshest views of the Budget. "This Budget is not at all prudent, but actually represents a sizeable stimulus to the economy which is in serious danger of overheating."

They argue that the tax cuts coupled with the higher spending announced in the autumn will represent a sizeable stimulus to the economy which is in serious danger of overheating.

They warn against further deterioration in the current

account, higher inflation and pressure on sterling. They nevertheless concede that Mr Lawson could have taken far greater risks.

Mr Bill Martin, chief UK economist at Phillips and Drew, the securities house, applauded the cut in the FRSR target which puts the Chancellor's strategy on a sounder footing for the longer-term.

"Our earlier fears that policies would have to be thrown sharply into reverse, post-election, to cool the economy down have duly subsided," he said. "When tighter policies do start post-election they will be more akin to a touch on the brakes rather than a throwing out of the anchor."

The City was particularly pleased with what it regarded as Mr Lawson's credible and cautious forecasts for the economy.

Few disagree with his forecast for growth of near to 3 per cent this year and are now more inclined to believe his inflation estimate of 4 per cent in the final quarter. His forecast for a current account deficit of £2.5bn is regarded as realistic and could even be used by pessimists as an oil pump of \$15 per barrel.

Mr Lawson leaves himself less open to disappointment in markets in election year by using cautious forecasts. Economists at Credit Suisse First Boston said: "It seems that the Chancellor wants the surprises to tend to be on the right side, in the way that he has surprised the market in the year just ending."

Official survey casts doubts on growth in self-employment

BY PHILIP BASSETT, LABOUR EDITOR

"SELF EMPLOYMENT" is an important form of economic activity which has grown strongly in the 1980s. So says the most recent Government analysis on self-employment in Britain.

Figures published with the Budget, however, seem to put a crimp in that growth, showing a remarkable drop in self-employment in 1985-86. They seem to cast doubt on the Government's claim, likely to feature strongly in the forthcoming general election, of seeing more than 1m new jobs created since 1983.

Early details of the new annual Labour Force Survey (LFS) carried out by the Department of Employment show a sharp downward revision of Government estimates of growth in self-employment.

Previous official estimates gave an assumed growth in the 12 months from June 1985 to June 1986 of 122,000, but estimates based on the 1986 LFS show the actual growth at only 17,000—a huge 86 per cent reduction in the estimate.

The A and B professional and managerial groups account for only 34 per cent of the shareholders in privatised companies, but account for 48 per cent of the shareholders of other listed companies.

From the survey results, the Treasury believes that about 50 per cent of those who have bought shares in the privatised companies have been new shareholders.

Shareholders are almost equally divided between men and women but are concentrated in the age groups between 40 and 64, where 26 per cent of people own shares. About 38 per cent of households where income is greater than £13,500 contain shareholders. However, even in the poorest households, with incomes below £6,500, 10 per cent contain shareholders.

About 30 per cent of the 8.5m shareholders hold shares in only one company and another 15 per cent hold shares in two companies.

SELF-EMPLOYED GROWTH						
Past and Present Estimates for GB (1,000s)						
Year	Feb 1983	June 1983	July 1984	Feb 1985	June 1986	Present estimate based on LFS
1981-82	0	109				51
1982-83	0	109	71			275
1983-84			71	125		115
1984-85				125	122	17
1985-86					122	102

Source: Department of Employment

that slowdown in general job growth.

The root of the problem is that the Government simply doesn't know the up-to-date picture on self-employment.

Information on the level and growth of self-employment is collected in three main ways. First, by the Inland Revenue, culled from tax returns, though its latest and still unpublished figures only go as far as 1984-85.

Second, through "national insurance" contributions as recorded by the DSS, though latest figures here are even older, going no further than 1983-84.

The third set, the Employment Department's figures, are the best—though the basic problem with them is that the department has no source for the self-employed to compare with its quarterly sample of employers for its statistical series employees in employment.

What happens for the self-employed is that the Department of Employment statistics take as a benchmark the 10-yearly census of employment, and then use the LFS to provide a measure of how self-employment has changed.

An assumption is made that growth will continue at the same rate as the census shows, and then the LFS is used to check that. The principal problem with the system is that it cannot easily deal with surges in self-employment, or sharp falls, until the LFS cross-check has been made.

The accompanying table shows the estimates made under this

system since 1981, and in the final column the actual estimate based on the LFS. In all cases the 1986 estimate is the estimate of 125,000 in statistical terms close enough to the actual figure of 115,000, the estimates have been wrong—either too high, such as this week's figures, or too low, such as those for 1983-84.

The future estimate as yet unpublished, the still-to-come 1987 LFS, of 102,000 in 1986-87, is based on the actual figure of 17,000 putting down the average assumption running from the 1981 census.

Self employment now stands at 2.6m

Based on the 1986 LFS, self-employment stands at 2.6m, or 10.8 per cent of the employed labour force, compared with 2.1m employees in employment—87.9 per cent of the whole labour force.

All this would be of mere statistical significance, were it not for the weight placed on the growth in self-employment by the Government in terms of jobs.

Just as its unemployment figures, due out today, are constantly challenged by Labour and the unions as not providing an accurate picture of the jobless, the Government may find it harder to shrug off similar challenges to its self-employed figures on job growth if they continue to swing so widely between assumed and actual estimates.

Now the two kinds of options will be treated equally. That means that in future, as Spicer and Pegler, the accountants, explain, "the cost of a traditional option will be deductible in full in computing chargeable gains, and the abandonment of an option will be treated as an allowable capital loss."

PEPs fail to live up to expectations

By Hugo Dixon

MR NIGEL Lawson, the Chancellor, gave the impression in his Budget speech that personal equity plans, launched at the beginning of this year, had been a great success. This impression is not entirely borne out by the facts.

In the first month of the scheme, more than 2,000 people a day took out personal equity plans, many of them first-time investors, as I had hoped," said Mr Lawson.

While not technically inaccurate, the statement was misleading. Three months into the scheme, nothing like 2,000 people are taking up the plans each day and the vast majority of those who are already invested in the stock market.

The Treasury says Mr Lawson got his figure of more than 2,000 a day from an Inland Revenue survey which showed there were 70,000 plans at the end of January. The Inland Revenue has not done an update, but a straw poll by the Financial Times of four of the largest players in the market shows that interest in PEPs has dropped off sharply since then.

Lloyds Bank, probably the largest player, had sold 17,000 plans by the middle of January, but had only managed to increase the figure to 25,000 by yesterday. Barclays Bank, which refused to disclose its figures, said: "People are not as enthusiastic as they were."

The conclusion that the vast majority of PEP buyers already own shares is reinforced by three pieces of circumstantial evidence.

First, all four managers interviewed reported that most PEP buyers were putting in lump sums, rather than paying monthly instalments, and investing the maximum of £2,400. People who can afford this sort of investment are probably relatively wealthy.

Second, Fidelity said it had its best response to adverts it placed in the financial rather than general pages of newspapers and the pattern of response was exactly the same: the response to its unit trust adverts.

Third, Fidelity said substantial amounts of business were coming from brokers, and brokers were selling PEPs to their existing clients.

Bankers and industrialists see moves in right direction

BY ANDREW TAYLOR

A SAFETY FIRST Budget that will please the voters and the City but will do little to create jobs were among the general impressions of bankers, industrialists and pressure groups the morning after the Chancellor's speech.

Mr Christopher Johnson, chief economic adviser to Lloyds Bank, said the Budget was a vote winner. It was short and simple enough for most of it to become law before a summer election.

The decision to restrict the cut in income tax to 2p and lower the public sector borrowing target from £7bn to £4bn—though with expected interest rate cuts and the surprising decision not to raise excise duties—would cut 0.7 per cent off the inflation rate and prevent it from rising to 5 per cent in mid-year.

The 2p cut in the basic rate of income tax will give the maximum benefit to middle income earners, said Mr Johnson. Lower income earners would have been helped more if increases in main personal allowances had been allowed to rise by more than the indexation for inflation.

The Budget does little for unemployment, which could have been more sharply reduced by increasing public expenditure than by cutting taxation," he said.

Lloyds Merchant Bank described Mr Lawson's speech as a "safety-first" Budget designed to please the voter,

but not in an obvious or risky way.

"The markets should love this Budget," Basic rates should quickly drop by 1 per cent and a further fall by June is possible, if the markets scent a Conservative victory in a general election. The exchange rates should stay firm and the gilt market should forge ahead. Equities may feel disappointed that tax cuts are not larger but are likely to be carried along in the general euphoria."

The bank said the Budget had displayed a marked lack of radical thinking to the point of being bland. To avoid giving offence to voters it had retreated on two key areas of excise duties and higher rate tax allowances.

Mr David Nickson, president of the Confederation of British Industry said the Chancellor's prudent measures would provide extra thrust for industry. He said the cut of one half of a percentage point in interest rates was a step in the right direction.

The CBI welcomed the Budget measures which would stimulate enterprise.

The Machine Tool Trades Association welcomed steps to contain inflation but said it would have liked to have seen the Government introduce measures to encourage long term strategic investment by manufacturing companies.

It said the rate of investment in machine tools by British manufacturers remained signif-

cantly below that of West Germany and Japan.

Mr Richard Weir, director general of the Retail Consortium, said retailers would welcome the cuts in income tax and the standstill in excise duties on alcoholic beverages and cigarettes. Changes in taxation rules to aid small business would also be well received.

Changes in systems for paying value added tax would increase costs for some retailers. Shopkeepers would also be disappointed that requests to allow capital allowances on retail buildings had been ignored.

"All in all this is a good Budget for retailers which should do nothing to halt the current growth in retail sales," said Mr Weir.

The Low Pay Unit said the Chancellor had delivered a Budget of broken promises. The burden of direct taxation on most low pay households remained higher than in 1978-79. The Budget had done little to help those caught in the poverty trap whose numbers had increased five-fold since Mrs Thatcher came to power.

The unit said that the £2.7bn allocated for tax cuts could have created seven times as many jobs if it had been used for direct investment.

The Charter for Jobs said that the Budget had pleased the City, the smoker and the taxpayer but had left nothing over for the unemployed.

Tax-free pension limit 'poses early leaver problem'

BY ERIC SHORT

THE CHANCELLOR has created a new "early leaver" problem in company pension schemes with his proposal to limit to £150,000 the tax-free cash sum available.

This is one reaction from several leading pension consultants and consulting actuaries in their assessment of the Budget's pension proposals.

Under the Chancellor's proposals, this limit will apply not only to new schemes set up on or after Budget day but to new employees joining existing schemes from that day.

Thus within existing schemes, employees who joined before that date will be eligible to take the maximum cash sum up to 1.5 times final earnings, with no absolute limit. Those joining on or after that date have the additional £150,000 limit.

The problem is compounded by another of Mr Lawson's proposals. At present, pension schemes often provide for employees not qualifying for the maximum number of years membership to achieve the maximum cash sum, but not the maximum Pension. Under these so-called accelerated accrual

rates, schemes must enhance both the lump sum and the pension together or enhance neither.

This change will again apply only to new members from Budget day.

The previous early leaver problem which arose when employees changed jobs did so because their accrued pension was not revalued for inflation. Consultants feel high paid employees will now be reluctant to change jobs because it will mean a drop in the tax-free cash benefit.

The general reaction of the pensions industry was that overall the proposals would be of long-term benefit. But the short-term administrative implications were frightening.

These remarks applied in particular to the proposals to bring forward the start date of the new style personal pensions and to introduce "free-standing Additional Voluntary Contributions."



Norman Fowler: 'early debut for personal pensions'

instead of waiting until April 6, 1988.

Mr Norman Fowler, Social Services Secretary, yesterday amplified the Chancellor's remarks.

He explained that in effect these employees would be able to take out a personal pension a year earlier, since they would be able to effectively back-



Norman Fowler: 'early debut for personal pensions'

date the plan to the beginning of the tax year. This would mean they would get the additional 2 per cent contribution incentive for six years, compared with the proposed five years.

However, many of the institutions providing personal pensions, such as life companies, banks, building societies and

unit trusts, were under extreme pressure to meet the April 1988 deadline, since the final terms under which personal pensions will operate have yet to be reached.

Meeting a deadline three months earlier is therefore going to cause even more problems.

Mr Fowler reaffirmed yesterday that he is not going to lay down the rules for the new pensions. He intends to follow the US example and let competition bring down charges.

He is waiting for the outcome of the operations of the Financial Services Act before setting out the marketing rules for personal pensions. But he reminded institutions of the reserve powers in the 1986 Social Security Act by which he could force institutions to disclose charges and even could impose controls.

This announcement means companies can assume freedom on charges, providing they are not excessive. They can therefore start work on designing their personal pension contracts. However, some com-

panies still want to see the specific regulations before committing themselves.

There was a general welcome for the proposal to allow employees in company pension schemes to make their own arrangements for additional voluntary contributions — the free standing AVCs — instead of having to go through the trustees. Indeed, since the industry asked for this at the outset, it could not oppose it.

However, the National Association of Pension Funds and the Society of Pension Consultants foresee a danger that ensure that employees do not go over the benefit limits. The industry insisted that free-standing AVCs had to be accompanied by a complete relaxation of benefit limits. They point out that since these AVCs must now be used to buy pensions the need for limits has disappeared.

However, the Confederation of British Industry is worried that employers are going to be faced with further administrative of their employee's private pension arrangements.

Tax change to cover traditional stock options

By Philip Cogan

MR NIGEL Lawson, the Chancellor, has extended to traditional stock market options the tax treatment afforded to the traded versions.

Traditional options are granted by Stock Exchange members to clients, giving them the right to buy or sell shares at a specified price for a set period in return for a premium. Unlike traded options, the traditional version cannot be sold on the secondary market.

In the past, traditional options were treated as wasting assets for tax purposes which meant that their allowable cost reduced throughout the life of the option to nil on expiry.

Now the two kinds of options will be treated equally. That means that in future, as Spicer and Pegler, the accountants, explain, "the cost of a traditional option

A formula for teamwork

CHEMISTS and pharmaceutical researchers this month were intrigued at the first public showing of a novel software product, which promises to accelerate dramatically the development of drugs and chemicals.

They crowded four deep at the Pittsburgh US Conference and Exposition on Analytical Chemistry and Applied Spectroscopy to see demonstrations of Centrum, a software system which offers the best hope yet of automating chemical research.

Developed by Polygen, a three-year-old systems company based in Waltham, Massachusetts, it is said to be the first integrated research automation system designed especially to improve the productivity of chemical and pharmaceutical researchers.

For the most part, they are concerned with the physical shapes of molecules and with the way they interact with each other. One approach to automating the work is to provide the researchers with screen-based workstations on which they can model—either flat or in three dimensions—the molecules at the heart of their research. Polygen offers such systems—Hydra, Chairman and Chemnote.

Chemical Design, of Oxford, is working on a molecular modelling workstation using the Iamus transporter, a revolutionary design of computer on a chip.

It also supports the Millennium viewer, a 3-D viewer invented by Mr Mark Harris of the Astbury Department of Biophysics at Leeds University, which makes it easy to look at computer graphics of complex molecules.

Now Polygen has taken a completely different approach. Centrum provides an "environment" for an entire research team working on the project. Such environments are already commonplace in, for example, software development or the design of complex electronic circuitry.

However, they are novel in the geological sphere.

The environment basically consists of a database, a memory store of every piece of information about the project, with a set of "tools" enabling

the researchers to get the best out of the data.

Mr Jeffrey Wales, chairman and chief executive of Polygen, explains that the principal breakthrough embodied in Centrum was finding a metaphor for the chemical design process.

Formerly an electronics engineer, he says that an electrical circuit diagram takes the role in electronics research.

"That diagram is both a definition of the problem and a means of communication between the members of the design team. The spreadsheet fulfils the same role for the financial planner."

So we were seeking a pharmaceutical analogue to the electrical schematic and the spreadsheet.

The answer—which Mr Wales says, came as a blinding inspiration—was the scientific paper. It is both the model of all the information gathered in the research project and a means of communication between members of the team.

The heart of the Centrum product, therefore, is a powerful interactive scientific document composer which allows researchers to prepare and share typeset-quality technical documents, including complex scientific graphics with full access to the underlying data.

Polygen says "In a Centrum document, the research data and pictures on a page are dynamically linked to the software programs that produced the content of a document to be interactively searched, analysed and updated."

The researchers working on the product are linked by electronic mail.

Dr Pout, the US chemicals multinational, is already testing Centrum and Mr Wales says another seven beta sites will be on stream in the near future.

The software runs on the new Digital Equipment Vaxstation 3000 and on a variety of other personal computers and workstations. The cost depends on the host computer, but typically it would be between \$1,500 (\$240) and \$4,500 per workstation.

Centrum is on sale in Britain through Polygen's UK subsidiary based on the York University campus.



CAN Lotus Development Corporation, a company whose name is virtually synonymous with professional personal computing, maintains its phenomenal growth "until the end of time," as chairman and chief executive officer Mr Jim Manzi would have it.

Probably not. It does look set, however, to claim its reward for two years of substantial investment in new products and improvements to its existing best sellers, so remaining the wonder of the software world.

Late last year, it was offering just three products and only one of those—1-2-3, an integrated spreadsheet—was an outstanding success. A rash of launches in the past six months has changed all that, and there seems to be plenty more in the pipeline.

Now, according to Mr Manzi, it will outperform the software industry in growth, while diversifying into areas other than microcomputer software.

His optimism is shared by software industry analysts. Mr Robert Therrien, of New York stockbroker PaineWebber, agrees that the company looks sound both in the short and long term.

Lotus's success is remarkable in an industry where the overnight variety is commonplace. Founded in 1982, it is the largest independent software vendor with revenues of \$252.5m (£178m) in 1986. Its nearest rival, Microsoft, had revenues of \$197.5m in the year ended June 1986.

Its success is based on 1-2-3, a powerful and comprehensive electronic spreadsheet designed for 16-bit personal computers. Spreadsheets are the most popular business analysis and modelling "tools." Rudimentary electronic filing and graphics capabilities built into the product made it the first successful integrated microsoftware package.

1-2-3 went straight to the top of the software best seller charts in 1982 and remains

The wonder of the software world: a hard act to follow

there today. It still accounts for more than 50 per cent of Lotus's revenues worldwide, and has stamped itself indelibly on the industry as the spreadsheet standard. A Japanese version was launched in September last year and became the best selling software package in the country within a month.

The success of 1-2-3 has brought trials as well as benefits.

Lotus has had to take legal action to curb attempts to sell products which mimic the "Lotus interface," the way a Lotus spreadsheet looks and behaves to a user. It is suing the Paperback Software Corporation, run by Mr Adam Osborne, alleging that its spreadsheet, VP Planner, copies the "look and feel" of 1-2-3.

The company's problem—in common with many other successful microcomputer software vendors—has been to convince customers and investors that it is more than a "one-product" organisation, whose main cash cow could be copied and milked by competitors.

Early attempts to diversify its product range were not wholly encouraging. Symphony, a sophisticated spreadsheet with word processing and communications built in, sold slowly. Customers complained they found it difficult to manage.

To be fair, as Mr Therrien of PaineWebber pointed out at the time: "Symphony has been the sort of failure any other vendor would hail as a great success... it has outlasted all other integrated packages combined."

Jazz, an integrated spreadsheet providing all the functions of 1-2-3 in a form suitable for Apple's innovative Macintosh computer, also sold disappointingly because early sales of the Macintosh were themselves lower than expectations. That has changed in the past few months, according to Mr Manzi, and Lotus's Jazz update, Galaxy, announced earlier this month.

Mr Manzi, 35, a former newspaperman and management consultant, took over from

Lotus founder and inspirer of 1-2-3, Mr Mitchell Kapor, in October 1984.

In the UK last week to rally the troops at Lotus's Windsor, Berkshire, headquarters, Mr Manzi said that among the products planned for the future were packages which would take advantage of the speed and power of the latest microprocessor chips (the Intel 80386). They would be launched later this year or early in 1988.

Networker, a piece of software making it simple for many people to use Lotus spreadsheets on a share system, is due for launch imminently. There will also be products designed around CD-ROM (compact disk read only memory) technology.

This technology, similar in principle to the compact audio disk where laser light is used to read a pattern etched on the disk surface, has also been singled out for special emphasis by Microsoft, Lotus's chief competitor.

The two companies seem to be taking separate approaches. Microsoft is publishing on

CD-ROM a library of large and expensive reference books.

Lotus is developing and selling special software to extract critical information from the millions of items held on a single CD-ROM. To expedite this it bought a company with the necessary full-text search and retrieval technology, Computer Access Corporation of Belmont, Massachusetts.

Mr Manzi says he remains open-minded about the best method for bringing new software swiftly to market. Sometimes he will buy it in, at other times write it in-house.

Mr Kapor, for example, since he relinquished control of Lotus to Mr Manzi, has been working on a new product series involving artificial intelligence, which could be launched by the end of the year. "It will not be as big as 1-2-3," Mr Manzi says ruefully "but then nothing could be."

As Mr Manzi describes it, the Lotus image is changing from that of a "spreadsheet whirlwind" to a broadly based company specialising in analytical software for business and technology.

One approach is to make it easier to get information into spreadsheets.

Mr Manzi believes that 85 per cent of all data put into 1-2-3 is put in by hand. So now there is The Application Connection, which organises the movement of information held on a mainframe into personal computer-based spreadsheets and databases. And there is Measure, which does the same job for scientists and technologists, moving data from remote sensors into 1-2-3.

Given the information can be captured and processed, it must also be capable of being displayed in a useful manner. So Lotus has released Manuscript, a word and document processor for business and technical professionals, and Freelance Plus, a graphics package.

Other launches include HAL, which makes it possible to give 1-2-3 simple English-like commands rather than the traditional code-like instructions, and Signal, a stock market quote system delivered over a network with the added facility of automated entry of the data into 1-2-3.

Mr Manzi says he is aware that many potential customers suffer from "technology indigestion," the inability to use more than a fraction of the technological power available to them. "We are customer-driven, not technology-driven," he says. "Our job is to help the customer through this technological mess."

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Computer use reflects surge in services

LONG-TERM trends in British industry, such as the decline in manufacturing and the growth in financial services can be identified from the changing pattern of investment in information technology.

This is clear from a new four-volume report from Padder Associates, a British market research organisation specialising in the computer industry. Entitled Industry Sector and Regional Opportunities 1982-1990, the report analyses the UK market for computer systems costing \$20,000 and above.

It shows, for example, that manufacturing industry's share of all computer shipments in this category was 29.3 per cent in 1982. By 1990, however, the projections suggest that its share will have fallen to 24 per cent.

By comparison, the financial and business services sector, including insurance and banking, had a 28.9 per cent share of the shipments in 1982, but is likely to take 33.5 per cent of shipments by 1990.

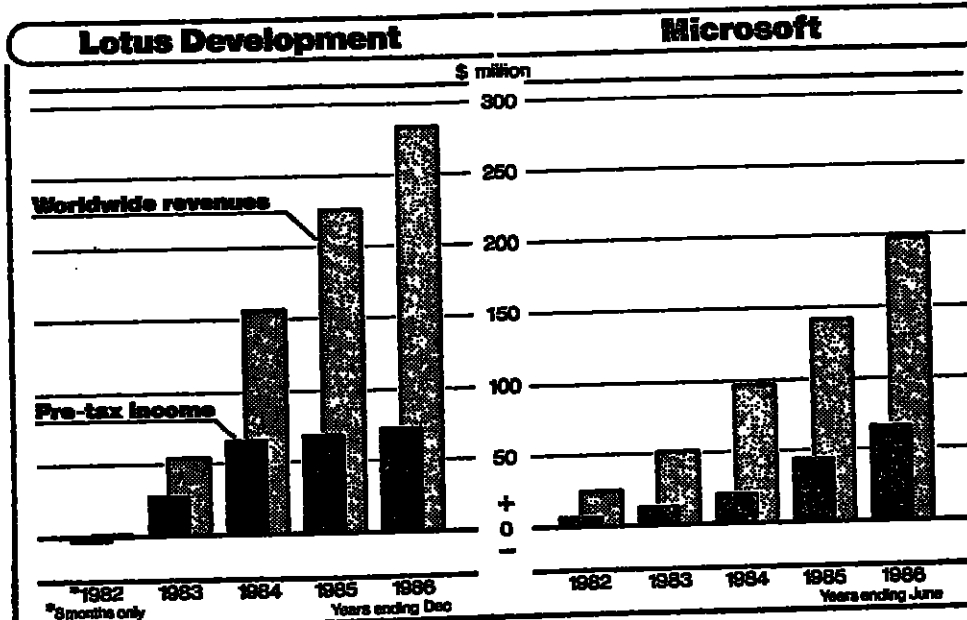
The report says that the public sector will also see above average growth. "Information technology is seen as an important factor in the need to contain the rising cost of running the public sector."

"Central government, in particular, will offer strong opportunities. Penetration of workstations, for example, is expected to increase dramatically from the current one per 20 employees to one in four by 1990."

IBM, inevitably, dominated the \$20,000-plus market sector with a shipment value of \$624.9m in 1985. It was the leader in 16 of the 23 industrial sectors examined by the report.

ICI, the UK's largest computer manufacturer, was strong in the central and local government and defence sectors.

The report is available from Padder Associates, (01) 878 9111, at \$5.450.



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A FINANCIAL TIMES SURVEY SOFTWARE PACKAGES FOR BUSINESS

Publication Date: Monday May 11 1987

The Financial Times proposes to publish this Survey on the above date. The provisional editorial synopsis is set out below and is not a Press release therefore cannot be used as one.

1. INTRODUCTION
2. BUILD OR BUY
3. PACKAGE SOFTWARE AND THE NEW CHIP TECHNOLOGY
4. WHAT IS HAPPENING IN SPECIFIC APPLICATION AREAS?
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The services offered by banking groups constantly grow in range and complexity and offer the principal means whereby banks can differentiate themselves in an increasingly competitive market. This section looks at key segments of the banking market and developments such as technology which are shaping them. There will be articles on:

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MANAGEMENT: Marketing and Advertising

IKEA, the Swedish furniture chain, broke new ground 18 months ago by moving its 100,000 square foot store in Edmonton, Alberta, into a covered shopping mall.

IKEA normally prefers its large outlets to stand alone. But the site of its new Edmonton branch is no ordinary shopping centre.

Spread over 24 blocks of a city on the northern edge of the Canadian prairies the West Edmonton mall is the world's largest agglomeration of shops—517 in all. It is also a breathtaking blend of shopping mall, indoor entertainment centre and hotel—not forgetting 20,000 parking spaces. Built in three stages, it was finally completed last autumn after six years of construction.

Nader Ghermezian, one of four hard-driving, Iranian-born brothers whose family company owns the mall, says that the concept of West Edmonton "is to combine shopping with recreation and tourism."

The family's faith in the concept is borne out by the fact that construction is due to begin within the next two months of a similar US\$500m to \$600m project in the US town of Bloomington, Minnesota, just outside Minneapolis. According to Ghermezian, preliminary talks are under way to put up West Edmonton-type mega-malls in several European countries, which he declines to name.

However, the Ghermezians' boundless energy and enthusiasm masks the controversy which their ambitious concept has stirred up among retailers, shopping centre designers and property developers.

Indeed, investor hesitancy led the Ghermezians' company, Triple Five Corp, to shelve plans in January for a \$450m privately-placed mortgage secured by the mall. In a sign that one tenant's meat may be another's poison, the Safeway food chain moved a large supermarket out of West Edmonton shortly after IKEA moved in. A key factor that tenants must contend with is that West Edmonton is as much a tourist attraction as a shopping centre, and rents charged there are at the sort of level usually charged in much bigger markets than Edmonton, a city with 680,000 inhabitants.

The Edmonton Convention and Tourist Authority estimates that 80 per cent of all visitors to the city find their way to the mall. The big question is whether they are merely sight-seeing tourists or serious shoppers.

The mall's credentials as a tourist attraction are beyond dispute. While outside temperatures often drop below



Fashion shops and a mini-golf course at West Edmonton mall: less well proven for shopping than leisure

A shopping mall - or a tourist attraction?

Bernard Simon reports on the controversy surrounding the world's largest retailing and entertainment complex in Edmonton, Canada

minus 20 deg C, West Edmonton's Five Acre Water Park offers a warm, palm-lined beach (the sand is rubberised plastic) and machine-made waves. There is a choice of 22 water slides, three whirlpools and a volleyball court.

The indoor amusement park has 47 rides, including four submarines and one of the world's longest roller-coasters. There is a pet zoo and displays of exotic animals, like tigers and emus. The Edmonton Oilers, one of North America's leading ice hockey teams, practice regularly on the mall's tournament-size ice rink.

The Fantasyland Hotel in the north-west corner of the mall is well worth a visit, if not a stay. A third of its 360 rooms have such eye-catching themes as Arabian harems, Polynesian islands and Victorian coach houses. "Truck stop" rooms on one floor come complete with flashing traffic lights, reconditioned petrol pumps and a life-size model policeman watching over the jacuzzi. The bed is mounted on the back of

a real Ford pickup. Although such exotics may not be everyone's idea of good taste, the hotel has had an 85 per cent occupancy rate since it opened last October.

As a shopping mecca, West Edmonton is less well proven—though its performance needs to be seen in the context of the deep recession which has hit oil-producing Alberta in the past year. The Edmonton Oilers, one of North America's leading ice hockey teams, practice regularly on the mall's tournament-size ice rink.

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of the Ghermezian project, which doubled the number of shops to over 800. "They've split the pie in half and we're not getting our share," he complains.

Similarly Marks and Spencer's regional manager in Alberta, Tom Kelly, says that despite an 8 per cent rise in sales last year, M and S's outlet at West Edmonton "is not performing the way we expected." While praising the mall's promotion efforts, he complains that there are "more tourists than shoppers."

On the other hand, IKEA is pleased that it made the change. Anders Berglund, president of the chain's Canadian subsidiary, says that "what I like is that there are a lot of people coming here. The standard of the mall is comparable with where we want to be."

IKEA's sales are 50 per cent higher than at its previous site. Mail order business is especially strong, indicating a high proportion of customers from outside Edmonton. Zellers, a nationwide budget

department store chain, says that sales in its mall branch jumped by a double-digit figure last year. Although the store manager declines to specify the increase, he says that "we're doing well." He estimates that half the store's customers are from out-of-town.

Despite these apparently contradictory experiences, some general patterns have begun to emerge. Safeway's decision to move out last year reflects a consensus that a mall the size of West Edmonton is not suited to supermarket shopping.

Lincoln North, a Toronto real estate appraiser who worked as a consultant on Triple Five's aborted mortgage offering, says that "people who go on a major food shopping expedition are not inclined to tack on other goods and services on the same trip."

He predicts that "ten years from now, we're going to see very few major food stores within a shopping centre." Only one supermarket remains at West Edmonton, and even that is part of a department store.

More than a third of the shops in the West Edmonton mall are fashion-oriented. The busiest is a beauty products store with monthly sales of around C\$900 per sq ft.

Safeway is being replaced by an up-market clothing store (at a higher rent). A 40,000 sq ft hardware store has given way to a pricey china and tableware outlet.

The new mall at Bloomington, to be known as Fashion Mall of America, will have an even higher fashion content, probably around 50 per cent. Triple Five hopes to persuade leading European chains to sign up as tenants.

The big influx of out-of-towners to West Edmonton has muted earlier criticism that a mall of its size is suited only to a major metropolitan area. Currently, it receives 15,000 visitors a day. Indeed, a city like Edmonton, which services a wide swathe of the prairies and northern Canada, may be the best possible site for a combination of recreation and shopping on such a vast scale.

About a quarter of the mall's traffic consists of visitors from outlying communities up to 400 miles away who combine shopping and entertainment on a weekend trip.

According to North, "the West Edmonton mall has created a market by having the pull to get people back a third, a fourth and a fifth time. It has enough of an infrastructure that it can work." A similar project in a larger city would have to compete not only with other big shopping malls, but also with innumerable other tourist attractions.

Direct marketing

Segmentation as a fine art

BY FEONA McEWAN

DIRECT marketing is still the unsung hero of the marketing armoury. For all its phenomenal growth and its increasing agility in pinpointing customers and prospects, few yet grasp its full potential.

Recently published is a book which will stimulate new thinking on the subject. Written by two of America's leading practitioners, Stan Rapp and Thomas Collins, founders of the worldwide agency that bears their name, *MaxiMarketing* offers a thought-provoking debate on the shape of communications to come.

Radical changes in the marketing landscape, largely the result of computer technology, are revolutionising marketing techniques and practices, they say. The mass marketing of the 1950s and 1960s has given way to segmentation of defined consumer groups in the 1970s which continue to be refined by the niche marketing of the 1980s.

One there was one for the thirty, one Chair for the four, one Holiday Inn for the many, one Holiday Inn for the few.

By the mid-1980s Robitussin was offering four kinds of medicine in the US for four kinds of cough. Bristol-Myers was selling eight kinds of Chairol in lotion, gel, mousse and Holiday Inn and Hilton both offered choice of luxury or budget accommodation. Coke is now available in many forms, Cherry, New Coke, Coca-Cola Classic, Fresca, Tab, Caffeine-Free Coke and who knows what more.

The future, according to Rapp and Collins, is a technology-literate 1990s (and here's the crux of their thesis) where the individual consumer is king and one-to-one marketing disciplines will replace the mass-marketing mentality of the past.

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know the name and address of the end-user of your product, regardless of where or how the purchase is made. Your advertising will be linked directly to measurable sales. You will hunt down users of competing brands and lure them away with a dazzling array of value-added services."

The key to this new marketing dawn, as the writers see it, is customer databases, which are getting more detailed by the day. And as the cost of accumulating and accessing information drops, so the ability to talk directly (by mail and phone, for instance) to customers and respond to their needs increases. It is segmentation taken to a very fine art.

From selling virtually everyone the same thing a generation ago, marketers will be fulfilling individual needs and tastes by supplying customised products and services. Companies will shift their emphasis from getting "a sale at any cost" to "developing the customer relationship." Companies are no longer in the business of making and selling widgets, the authors remind their readers, they are in the business of "customer development."

Rapp and Collins outline the basic steps to *MaxiMarketing*, which takes a company from the process of "reaching a prospect" to "making a sale" to "developing the customer relationship." Companies are no longer in the business of making and selling widgets, the authors remind their readers, they are in the business of "customer development."

MaxiMarketing, by Stan Rapp and Thomas Collins, £17.95, McGraw-Hill.

Marketing abstracts

The interface of strategic and marketing plans. G. E. Greenley in *Journal of General Management* (UK), Autumn 86 (8) pages

Contents that strategic plans provide a framework for preparing marketing plans at each stage of the planning process; finds though that in practice the

majority of companies do not do this, and that inputs from marketing plans are not made for strategic modification. This results in a lack of long-range orientation, and a functional rather than corporate view of the business.

Low-cost business-to-business direct marketing. J. Morris in *Direct Marketing* (US), September 1986 (3) pages

Outlines the use of three direct mail techniques for the business-to-business sector: direct response cards (the sort

that come in clear-wrapped packs), self-mailers, and newsletters. Finds that though they are unpopular with managers and advertising agencies, DMRs provide the greatest number of inquiries at the lowest cost, and that one newsletter campaign drew a 26 per cent response.

These abstracts are condensed from the advertising journals published by *Advertising Management*. Full-text versions of the original articles may be obtained at a cost of 50 each (including VAT and p. 10 per cent discount). Write to: Wombley NAB 501.



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on Thursday 14 May 1987

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THE ARTS

Queen's Gallery/Roy Strong

The camera focused on the Crown

A colleague remarked to me the other day in the wake of the V & A's Irving Penn exhibition, "Why don't we just stick to having photographic exhibitions. The public just flock in." If they do, how much more will they respond to a combination of that medium with another of the public's household gods—anything to do with the Royal Family.

The exhibition *Crown and Camera* at the Queen's Gallery (until further notice) does just that, and there is no doubt that it will be a huge success. And, what is more, it has a little bit of everything for everybody, from masterpieces by Fenton to snapshots of the children of Tsar Nicholas II, satisfying the full spectrum from the photographic to the just plain curious.

With that fact one touches on the weakness of the exhibition, which lacks focus and tries to cover everything that happened during the 70 years from 1842 to 1910 from Prince Albert's collection of photographs of works by Raphael to the invention of the photographic state portrait. As a result one wanders around with one's mind reeling off in too many directions. On the other hand that vividly reflects what the collection is—a family one, with all the idiosyncrasies that implies. And this is part of its fascination.

Roger Taylor in the catalogue provides by far the most detailed documentation yet of the attitudes of Queen Victoria and Prince Albert to the new invention. They were in fact relatively slow in responding to it, although two of the most haunting images are tiny portraits of the Prince Consort, attributed to William Corbell from 1842. Fox Talbot, Hill and Adamson's work, which formed the glory of the 1840s, passed them by and it wasn't until the aftermath of the Great Exhibition that they began fully to respond. Albert's preoccupation was essentially aesthetic, Victoria's a monument to memory and sentiment. And it is these early records of the reality, it such it was, of the Royal



Princess Helena and Princess Louise. The photographer was Roger Fenton

Family which are so compulsive. It is extraordinary to realise that in one daguerrotype on display we are actually looking at a daughter of George III. She was born in 1778.

The best royal portraits, however, come from Fenton and Caldesi during the 1850s, owing as much to the painstaking technical skills required to take them as the photographers' innate eye for composition. Fenton's pictures of the prin-

cesses are timeless Victorian reveries in terms of costume and detail but also probing the characters of the girls as they moodily stare out, silent and dispirited, or look away from the camera's lens like lost waifs. None of Victoria's children ever looks happy in the pictures. If it were not for their attire they are more like the records taken of orphans later in the century for Dr Barnardo's.

Photography in the 1840s and 1850s was a pursuit which pertained to the upper classes. In the 1860s and after it became commercial—the vehicle for mass produced images of the famous. Photography still plays a key role in the maintenance of popular monarchy and it is interesting to pinpoint when exactly this happened. Queen Victoria sat for her first state portrait photograph in 1861, shortly

before her widowhood. Thereafter, there runs a sharp line down the middle between photographs for the royal albums and those for distribution, although the Queen was refreshingly devoid of vanity over her own likeness. None the less, it is amazing to see how effectively the photograph had replaced the painted portrait by 1897. The Diamond Jubilee portrait by W. and D. Downey is a masterpiece, anticipating the work of de Meyer with its orchestration of an aureole of light bathing the bejewelled and lace-encrusted Queen.

For Victoria too, photography became an ideal medium for the promotion of the cult of her departed husband, as she and her children, dressed in black, arranged themselves in grief-stricken attitudes around his bust. It was also a means whereby the grandmother of Europe was able to keep pace with the expansion of her ever growing family. Huge albums were filled with their likenesses.

One of the exhibition's surprises is the work of Queen Alexandra, who may not have been a great photographer but was certainly a pretty good one. Her seascapes reveal a sure eye for composition and her portrait of the Tsarivitch basking in a sun reveals the makings of a photo-journalist.

A more considered view of her work would be welcome. Not should the photographs of Prince Alfred, Victoria's second son, be discounted. The stylish self-portrait of him at the age of 20, with his hat at a rakish angle, and the contrasting character study of the Clerk of Works at Windsor establish that he was well versed in the potentialities of the medium.

Go and enjoy the exhibition in the same way that you would a huge old family scrapbook. Do not be surprised if one minute you are looking at a likeness of Liza, and another at views of South Africa.

From the book *Crown and Camera: The Royal Family and Photography 1842-1910*, by Frances Diamond and Roger Taylor, Viking (hardback) £20 and Penguin (paperback) £12.95. Publication date is March 28.

The Amen Corner/Lyric

Michael Coveney

James Baldwin's mid-1950s three-act period piece of domestic reawakening among the Harlem hot gospellers has arrived in Shaftesbury Avenue two months after its *Tricycle*, Kilburn, revival. It is quite a shock and a tribute to the West End's current mood of creative receptiveness—to find Baldwin bedding down on the Avenue alongside Garcia Lorca, Siegfried Sassoon and Leonard Bernstein.

All of these shows derive from the subsidised sector, the more impoverished quarters thereof, a fact that might be forcefully and, who knows, fruitfully, pointed out to the Arts Minister. Anton Phillips's Kilburn production for the Caryl Chessman Company has its long-gone and makes no concession to the idea that "black acting" has moved on a bit since Lorraine Hansberry's *A Raisin in the Sun* (compare and contrast, for instance, with the svelte brilliance of the cast in the Theatre Upstairs' *The Emperor*).

But Carmen Munroe is giving probably the fullest and most intense performance in London as Sister Margaret who has abandoned her husband and son for the Lord and missionary work in Philadelphia only to realise that an unhappy evangelical medium is what she is not wanted and what she has become.

The curtain rises briskly on her store-front congregation belting out spirituals and banging tambourines while Margaret descends heavily on a sinner for driving a liquor truck. A lot of the play is autobiographical. Indeed, the departure of young David (superbly played by Sylvester Williams) for the world out there and his friends is a poignant analogy of Baldwin's early days similar in its vividness to his own. At the same time, *Go Tell It On the Mountain*. It is a classic leaving home sequence, David forsaking the chapel piano, falling in closely with his returned father and walking in from a night on the tiles to be met by a maternal slap across the face and accusations of immoral conduct.

Margaret's problem is that

she talks to everyone as if to a bulging congregation. But what Ms Munroe strongly conveys is the particular circumstances of Margaret's vocation; she interpreted the still birth of her second child as a theological finger-wag but is unable to console the young girl who loses her baby during the interval.

Her husband Luke (Al Matthews) has come home to die still wearing "the same carnal grin." The other social issue, obviously experienced in black Harlem 30 odd years before the Synod's deliberations in Britain, is that of women pastors. In one astonishing backslap speech, the congrega-

tional stalwart Brother Boxer, whom Clarke Peters plays as an electrified conduit of the holy music, turns on Margaret and accuses her of pastoral fraudulence, while really giving vent to years of pent-up silent devotion. Women, he suggests, are made for men, not for God. Domestic scenes are played downstage of the chapel on Marsha Roddy's functional design. The singing is infectiously enjoyable, with virtuosic snatches from Celena Duncan, Albie Parsons and Trevor Marshall-Ward as well as from Mr Peters, who sort pedals one pulsating choric anthem while the family drama follows its predictable course.



Carmen Munroe

Sinopoli /Festival Hall

Richard Fairman

In the last 50 years, international conductors resident in London have shown themselves increasingly ready and willing to take Elgar's music into their repertoire. One might have expected that their handling of his two symphonies would have related the works firmly to the central symphonic tradition, but for the most part it seems they have been lured by the music's images of Edwardian grandeur far more than Elgar himself or other British conductors, like Boult, ever were.

After Barenboim, Haitink and Svetlanov, the great Italian, Giuseppe Sinopoli. His performance of the Second Symphony with the Philharmonia on Tuesday started out in a purposeful way, the splendid horn playing adding an extra impetus, but as soon as the first "massive" marking came into sight the pace slowed to a ceremonial tread. From then on, the score's majestic romanticism was nobly, richly, lovingly dwelt upon to the detriment of anything else.

That the work has real symphonic strength is soon forgotten. The long first movement is especially difficult to pace and Sinopoli's loss of impetus before the development

section meant that his performance forfeited a clear sense of direction in much the same way as Haitink's account did before him. Only Soli, of the foreign conductors, has wisely kept the music on the move.

Nevertheless there were many incidental pleasures on route. Sinopoli observes the detailed markings on phrasing and dynamics with scrupulous fidelity (why not do the same for tempo indications?) and his judicious balance of orchestral timbres was rewarded with excellent playing from the Philharmonia: the lamenting solo oboe in the *Larghetto*, the whiplash interjections from the brass at the height of Elgar's devilish scherzo, all clearly audible and accomplished with precision.

In Lalo's Cello Concerto the soloist was the Israeli cellist, Evi Haimovitz, who is still in his teens. Well-schooled in every way, his playing was neat, lyrical, and spirited when required. Unfortunately this piece, which is drawn out well beyond the merit of its ideas, demands little else from its interpreter, and we must await a return visit with a more substantial score in hand to appreciate to the full his much-lauded skills.

Extemporaneous Dance/The Place

Clement Crisp

American Suite, which is the title of Extemporaneous Dance's new programme for the spring, is an evening of trans-Atlantic modernism. David Gordon has made—the cult word is "constructed"—never "choreographed"—*Back and Forth*, while Viola Farber provides *Winter Rumours* and *Take Away*. I suppose that one fair success (*Winter Rumours*) out of three in an evening such as this is not a bad score, though there are factors militating against the evening's chances in the clothes that Craig Givens bestows on the dancers. I never cease to be amazed that the New Dance crowd feel so urgent a need for glossiness in design. They come on stage looking their worst in costumes baggy and dreary, or downright bellicose in their sexual ambivalence; they appear to have wrestled while on the run from an Ozark shop.

Back and Forth lasted for 40 minutes, or was it 40 hours? At cast, pounding and pacing over the Place's dance area, touched and passed, and fell into each other's arms in the sacred procedures of Contact Improvisation. Ideas were stated, repeated, turned in diverse physical permutations, as Bach's first cello suite was

played live, to be followed by *Offenbach's* two cello suites, which was put through an electronic blenderiser to no happy effect.

The movement went on and on, relieved by the sure dancing of Jon Smart and Sharon Donaldson, both one-time B.P. Apprentices with the company, and examples of the excellence of the new generation of British contemporary dancers. The piece itself is to be suffered through.

Viola Farber, formerly with Merce Cunningham's company, is a creator of unexpected effects, of danced pianissimos that are broken by abrupt fortissimos of action movement bursting out of sustained phrases like a sudden cry. *Winter Rumours*, set to seven Russian folk-songs (also performed live), shows white-clad dancers held in poses which give way to physical exchanges that are by turns conversational or abrasive in temper. There are little soliloquies of dance that catch the eye by their unexpected angles, their quick twists and flicks of dynamic. This is an individual, allusive and witty style, and even at its most disjoint it yet holds together because of Miss Farber's control of the language.

(I was reminded at times of Steve Smith's poems). Odd to report, then, that the second Farber piece, *Take Away*, should prove so flat. Extemporaneous Dance's publicity alleges that it is a "wicked parody" of dance stereotypes. It may be that its cast fail to point any of the jokes, but all I managed to see was a group of dull dressed performers mulling about while the grinding banalities of Clement's Gradus ad Parnassum rattled on.

"A Tribute to Benny Goodman"

A Tribute to Benny Goodman will be presented at the Purcell Room, South Bank, on Monday April 20 featuring some of Britain's leading mainstream musicians. A sextet playing Goodman's music will be led by clarinetist Henry Mackenzie accompanied by Digby Fairweather (trumpet), Ronnie Gleave (vibraphone), Martin Litton (piano), Kenny Balok (bass) and Tony Crombie (drums). The programme will be produced and presented by Jack Sudd, secretary of the BBC Jazz Society. Bookings on 028 9191.

At Tuesday's opening concert in the Duke's Hall, Messiaen and Yvonne Loriod (who gives masterclasses and plays in *Des Canyons*) were in attendance, and stage and audience were warmed with Messiaen performers and admirers in fervent mood. The feeling of celebration was genuine indeed.

It was an attractive idea to set Messiaen's *Chronochromie* and *Trois Petites Liturgies*, each a key item of its compositional phase, within an "historical" context provided by the Stravinsky Symphonies of Wind Instruments and the Debussy *Après-midi d'un faune*. Under Nicholas Cleobury the combined forces of the RAM Sinfonia and Opera Orchestra gave confident, musical

Messiaen Festival/RAM

Max Loppert

This week the Royal Academy of Music has given itself over to a festival devoted to the music of Olivier Messiaen. Each day there is a handsome spread of Messiaen's music, culminating in *Turandot* on Friday and *Des Canyons* on Saturday (at St Pancras Church) on Saturday. Not only is the representation of Messiaen's oeuvre wide, but various pupils (such as George Benjamin and Tristan Murrell) are also helpfully sprinkled on to the programmes.

And nowhere was the feeling stronger than in the Messiaen performances themselves, a tonic for anyone who may recently have been wondering (as I have) whether his music was losing its power to grip. *Chronochromie* (1950-60), perhaps the cleanest, most economical, and most vigorously exploratory composition he has ever produced, was thrown off with dashing disdain for its many hair-raising difficulties. The brass chorales and great

sound-piles set the Duke's Hall a-trembling; the 18 independent string parts of the "Epode" were attacked with fierce energy (and the similarity of the musical conception at this point to the "controlled multifariousness" of so much mature Elliott Carter came as an exhilarating surprise).

Of the three main strands in Messiaen's compositional make-up—the innovative, the catchy, and the swoony—the wartime *Trois Petites Liturgies* have rather more than a fair or equal share of the first two. But here again the sheer wholeheartedness of the performers was a mitigating factor: the solo pianist Andrew West, the RAM female choir, and Tristan Murrell on oboe and clarinet were all so bound up in the experience that it was impossible not to shed puritan reservations and join them.

Saleroom/Antony Thorncroft

Trifles from a King

Christie's was busy with three morning sales yesterday, which were packed with intriguing items. None more so, perhaps, than two of the presents that King Edward VII showered on his mistress, Mrs Alice Keppel. A gold mounted riding whip, with the top chased as the Prince of Wales feathers, sold for £7,700, three times its forecast price. A pair of cufflinks, made of pearly, did even better, selling for £8,800, as against a £1,200 top estimate.

The objects of vertu sold brought in £17,220, with 12 per cent unsold. A Fabergé dark green jade casket in the Empire style made £4,950. In the silver auction that followed, Simons, a London dealer, bought four George III table candlesticks by Andrew Feglerberg, dated 1774, for £27,500, double their forecast. Twelve George III dinner plates by Paul Storr, dated 1812, made £22,000, and a similar dozen sold for £20,500. The three crests for the marriage in 1811 of the 2nd Earl of Caledon to Catherine, daughter of the Earl of Hardwicke, and carry their arms.

The London dealer Koopman paid £20,500 for four George III candlesticks by John Rogers, 1788, and another local dealer, S. J. Phillips, acquired four George III candlesticks by John Rogers, 1788, for £17,700. The sale totalled £552,376, with 6 per cent unsold.

The top price at Christie's was at an arms and armour auction, when a private British collector paid £88,000 for a German sporting crossbow: it was an auction record for such a crossbow. Made around 1610 in Nuremberg, by John Rogers, 1788, and another local dealer, S. J. Phillips, acquired four George III candlesticks by John Rogers, 1788, for £17,700. The sale totalled £552,376, with 6 per cent unsold.

1 per cent bought in, a rare Swiss half armour of the early 17th century doubled its estimate at £17,600. A single- trigger over-and-under flintlock pistol made around 1820 by Joseph Egg, of No 1 Piccadilly, trebled its estimate at £15,400. It carries the arms of Sir Robert Kingsmill of Sidemont, Hampshire.

Bonhams achieved a good price in its watercolour auction of £42,900, way above estimate, for a view of Mount Cook and Lake Pukaki in New Zealand, signed and dated by Nicholas Chevalier, 1872. A similar view sold at Christie's, South Kensington, last summer for £28,000. This one went to a New Zealand dealer, bidding on the telephone. An album of drawings of West Indian views, of around 1850, sold for £1,870. In Madrid on Tuesday Sotheby's sold a painting by El Greco, Christ with the Cross for £65,750, a good price given that it cannot be exported. Meanwhile in London yesterday, second-rate Victorian art came under the hammer. Two artist auction records were the £38,000 paid by the Richmond Gallery for "The Corner of the Farmyard," by Walter Hunt, a pretty picture of ponies; and the £22,000 which secured a still life of fruit by Edward Leighton (top estimate £12,000).

In the same auction the Fine Art Society paid £26,400 for an Atkinson Grimshaw 1882 view of Park Row, Leeds, and "Picking up the scent," a hunting scene, by Heywood Hardy, realised £24,200.

'Bernarda Alba' extended

The House of Bernarda Alba, starring Glenda Jackson, Joan Plowright and Patricia Hayes, has had its run at the Globe Theatre extended for six weeks and will now end on May 30.

Arts Guide

Music/Monday. Opera and Ballet/Tuesday. Theatre/Wednesday. Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

March 13-19

Exhibitions

LONDON

The Royal Academy: British Art in the 20th Century is a major exhibition full of interest yet to some extent misleading. The mistake was to try and give a comprehensive overview of "The Modern Movement"—the show's subtitle. But the subject is just too big and so are the artists. Concentrate on what is there, rather than what is not, and certain trends do manifest themselves. The Abstract tradition and its development deserves a show of its own, but here it is the figurative tradition, quietly expressionistic, romantic and at times idiosyncratic that counts. The British do not fit easily into schools and pressure groups of lasting or particular importance, but individuals bear comparison with the best of their foreign peers. From Sickert and Paul Nash, to Gwyn Jones, Matthew Smith and Stanley Spencer, there is much in and about the work. Sponsored by BP, the show ends on April 5 and moves to Stuttgart.

PARIS

French drawings: At the beginning of the 18th century Louis XIV's love of the grandiose gave way to an art more intimate, more pleasing. A more generation of artists around Antoine Watteau introduced colour as well as a lightness of touch into the drawings under the influence of Venetian and Flemish masters. Musée du Louvre, Pavillon de Flore. Closed Tue. Ends June 1. (4250 3528).

Rembrandt: The exhibition of 341 engravings is exceptional for the proofs showing the stages of Rembrandt's creative process and his imaginative presentation. Landscapes, genre scenes, portraits and auto-portraits and biblical scenes testify to the diversity of inspiration and the technical mastery of the painter who was the first to combine engraving as a spontaneous artistic expression. Bibliothèque Nationale, press. Bibliothèque Nationale, press. Ends March 21.

Henry Moore: The exhibition of some 80 engravings and lithographs coincides with the appearance of the 4th volume of the Catalogue Raisonné of the sculptor's graphic work. The theme of the feminine body predominates, often with a three-dimensional effect. There are a few landscape drawings in a more classic fashion, majestic mother and child figures, architectural motifs and a series of elephant sculptures. Berggruen, 70 rue de Valenciennes (4222 0212) from Tue to Sat. Ends March 21.

WEST GERMANY

Munich, Lenbachhaus (1836-1904): 33: Franz von Lenbach (1836-1904). The painter had himself built a Palace in Munich in 1901. His widow then sold it in 1925. To mark the 150 anniversary of his birth, the Lenbach Villa will be redecorated with the original furniture and paintings of the artist. The exhibition displays 180 pictures, Lenbach celebrated in several rooms. Lenbach, celebrated above all for his portraits, studied at the Academy for arts in Munich under Karl von Piloty. Ends March 28.

Bonn, Städtisches Kunstmuseum, Rathenaustrasse 7: A retrospective by August Macke (1897-1914). Born in Wiesbaden, Macke studied in Düsseldorf and Berlin under Louis Corinth. He did much of his work in Bonn, and was responsible for a new art form: the First World War. His journey in the spring of 1914, with Paul Klee and Louis Mühl, to Tunis became a landmark in art history. In the same year he was sent to the front in France, where he died, aged 27 in action in Champagne. Ends May.

ITALY
Venezia, Palazzo Grassi: The archaic effect: a curious and stimulating exhibition centred on the neglected 16th century Mannerist painter, Giuseppe Arcimboldo. Much appreciated in his own life, he is now a central figure in the composition of the artist's work. The artist's work is composed of the tools of his trade—Pots, pans and vegetables for the cook (which turned upside-down becomes merely a still-life) or books for the librarian. Arcimboldo spent most of his working life outside Italy, in the service of three Hapsburg emperors, including that of his arresting portrait of Rudolf II as the Etruscan god Verano, made up of fruit, vegetables and ears of corn. The exhibition contains works by Leonardo, Dürer, and Pösch, as well as those of artists active in the early years of the 20th century. It attempts to draw links—some obvious (Dali, de Chirico, Man Ray and Duchamp). Ends May 31.

Torino, Circolo degli Artisti (Palazzo Graner): One hundred drawings by Rodin from the last years of his life, almost all depicting the female form in various supple, narcissistic and every day poses. The drawings have been chosen by Claude Jandrin, the curator of the Rodin Museum in Paris, from his collection of almost 7,000 related works by Rodin. Ends March 28.

Bonn, Galleria Nazionale d'Arte Moderna (viale Della Belle Arti): Rome's leading gallery celebrating the reopening of the rooms devoted to twentieth century painting and sculpture with notable foreign acquisitions, such as Cézanne's last work, Le Cabanon De Jourdan and Bruno Munari's fascinating retrospective of the Italian artist, Domenico Gotti, who died prematurely in New York, aged 31. Better known outside his home-country, Gotti was an artist of great ability and delicate taste in his large easel paintings. The techniques of pop art, Gotti was also a successful theatrical designer, and many of these designs are included amongst the drawings on show. He produced the costumes for Jean-Louis Barrault's La Belle et le Bête in Paris in 1954 and Robert Holmann's As You Like It at the Old Vic in 1955. Ends April 12.

SPAIN
Barcelona, Edvard Munch (1893-1944): 185 lithos, drawings and his influential graphics of his large output period. Emphasis is his preoccupation with themes of life and death (friezes of life). Fundación La Caixa, Passeig San Joan 102. Ends March 22.

Madrid, Ben Nicholson (1894-1982): English abstract painter who kept to his idiosyncrasy with remarkable consistency. His paintings and reliefs are typically inspired and derive from the sectors of cubism. His abstracts remained unvarying until well after the Second World War, producing monochrome reliefs that had their effect on the later development of abstract art. Sixty-six works on loan by the Tate Gallery, the Moma and Guggenheim, the Kunsthaus and Phillips collection, mostly from 1919-1961. Fundación La Caixa, Calle 17. Ends March 29.

MADEIRA, Jasper Johns retrospective: Born in 1930, this North American artist, with Rauschenberg, was one of the originators of pop art influencing the course of art for many decades. 100 pieces: paintings, collages, assemblages of objects, plastic, metal and bronze can be seen. Centro de Arte Reina Sofia Santa Isabel 82. Ends April 5.

NETHERLANDS
Amsterdam, Mazon Deconinck: Modern Indonesian in the paintings of Jean-Pierre Gosselin. Ends March 25.

NEW YORK
IBM Gallery: This free exhibition space brings to New York shows curated elsewhere, like the present offering of Pacific island masks and statuettes from the Tribal Art Centre in Basel and Medoc. Ends April 25.

Museum of Modern Art: The first major retrospective in two decades of Paul Klee includes 250 paintings and watercolours and 30 drawings and prints, some by arrangement with the Klee Foundation in Bern.

which has rarely lent them (including a large painting from his late 18th). Ends May 5.

COPENHAGEN, Museum: The design wing of the Southwestern house in Andrew Carnegie's Fifth Avenue mansion, features a special show on folding fans. Organized by textile conservator, Lucy Combs, the fans reflected the fashions of the times during their heyday from the 17th to early 20th centuries, as demonstrated in the 80 pieces of various shapes and designs. Ends May 31. (01st & 5th Ave).

METROPOLITAN MUSEUM: 90 paintings from the end of Van Gogh's life are the focus of this second of a two-part show of the prolific artist at Saint-Rémy and Auvers. The Starry Night and Cypresses come from this period working first in an asylum in Saint-Rémy and then in Auvers, where he committed suicide in July 1890. Ends March 22.

WASHINGTON
National Gallery (West Wing): The Age of Sultan Suleyman the Magnificent explores the height of art and technical development during the Ottoman Empire in 210 18th century manuscripts, silver, gems, kaffans and ceramics. Ends May 17.

CHICAGO
Art Institute: A retrospective of more than 150 of John Singer Sargent's paintings, watercolours and drawings provides the first major overview of the artist's work in 60 years, with many of his famous full-length portraits, along with landscapes and informal drawings. Ends April 19.

FINANCIAL TIMES

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Thursday March 19 1987

The dilemmas of success

THE CHANCELLOR'S declared preference for a cautious approach to interest rates, which resulted in a cut of only half a point in base rates yesterday, clearly disappointed the market a little, but it seems to have worked quite well initially.

Mr Lawson and his officials have been criticised several times in recent months for responding reluctantly to messages from the market, but in fact they have had the last laugh more often than not. The strategy of monetary management gets harder and harder to discern as the Medium Term Financial Strategy goes through its successive metamorphoses, but the tactics appear highly acute.

There are limits to muddling through, though, even when it is done by a virtuoso, and Mr Lawson's present caution reflects a clear dilemma. The excellent prospects which he described on Tuesday have resulted largely from the fall in the effective rates of sterling over the previous months; its recent recovery is already carrying it into a zone where these prospects might be in danger. More important, uncertainty about the future level of sterling is almost certainly already inhibiting expansion and investment in UK manufacturing industry. All this suggests a sharp cut in rates, even if it is achieved step by cautious steps.

Real doubts

The domestic scene, on the other hand, has for some time been worrying market analysts of the more monetarist school, and some monetary officials too. The rapid growth of private credit, which is for the first time given a chart of its own in the official Budget Red Book, is attracting comparisons with the Barber boom.

If this dilemma simply reflected the fact that one instrument cannot be expected to achieve two policy objectives, it would scarcely be worth discussing editorially; the subject has been done to death. However, the dilemma gets more complicated when there are very real doubts about how far the chosen instrument can achieve its objective. The current private credit boom can hardly be blamed on low real interest rates, as it could

under Mr Barber; indeed, the clearing market most entirely insensitive to the price. Equally, the German and Japanese central banks have a sad tale to tell of the use of low interest rates to discourage inflows.

How legitimate are the worries on either score? It is conventional to compare private borrowing growth with growth in previous cycles, or as in the Red Book diagram to chart it against the fall in public sector borrowing. This suggests that all borrowing has much the same long-term implications, which was indeed the thought behind the now discarded targets for broad money growth. However, private borrowers are making nearly all the running in the current credit boom, and they have one characteristic which is quite unlike official or corporate borrowers: they intend, with almost no exceptions, to repay their debts. This means that a boom in personal borrowing tends naturally to peter out in the end.

Competitive advantage

The exchange rate is a more complex problem. Interest rates clearly have some influence, even if it is not decisive; and the experience of the EMS and of the Plaza and Paris agreements suggest that markets at the moment are prepared to respect clear determination to defend credible rates with intervention. The Chancellor's studied cynicism about his own objectives may in fact make market management a little more difficult.

Fundamentally, though, sterling is strong simply because the markets now perceive the competitive advantage which has been opened up, and that perception attracts both real and portfolio investment. In other words, if prospects are anywhere near as good as the Chancellor claims, the currency may prove obstinately strong for a long time to come. That has been the experience of other dynamic economies, and it has helped to keep them sharp, to check inflation, and to spread the rewards of productivity growth throughout the economy. The problem is not to hold sterling down, but to keep this helpful strength within bounds.

Small earthquake in Finland

THE ADVANCE of the Conservatives in the Finnish parliamentary elections almost to a landslide by Finnish standards, but the effects will be cushioned by the traditional and institutional facts of the country's politics. Whichever coalition emerges after the customary haggling will not upset the consensual system of that small democracy on the borders of the Soviet Union. Yet in the longer run the election draws attention to shifts both within Finland and in its external environment.

The foreign policy consensus, which is accepted almost without exception across the political spectrum, demands that Finland must maintain good, even close relations with its Soviet neighbour — not at the cost of its democratic institutions and relations with the West, but to safeguard them. Finnish membership in bodies such as the Organisation for Economic Co-operation and Development (OECD) or the European Free Trade Association (EFTA), not to mention the democratic nature of the election held on Sunday and Monday, testify to the success of that policy. The patronising tone with which some critics speak of "Finlandisation" — implying subservience to Moscow — is a slur on those in authority in Helsinki since the war.

Cancelled out

Consensus about internal matters is imposed both by the habitual near-balance between Left and Right and by a constitutional peculiarity. Many kinds of fundamental legislation, budgets included, require two-thirds majorities in the parliament. As a result Left and Right have tended to cancel each other out and the effect has been enhanced by rivalries and divisions in both camps. Consensus has to be found at the centre.

Machinery for finding it often bypasses the parliament. The key to the process is a highly centralised biennial wage round involving more than merely management and labour. The Government often buys union moderation by offering inducements in the form of tax and social benefit changes. Special interests outside industry are also consulted. The outcome is then endorsed by the parliament taking whatever legislative decisions are required. The system has worked well. Unruly labour relations were

common in the 1950s and 1960s; they have calmed down. The standard of living is high, inflation has been kept within bounds, the current external deficit is manageable, and the national debt is small by international standards. Economic policy under a government led by the Social Democrats has been conservative and a policy of frequent devaluations has been abandoned.

But the idyll may not last forever. Last year's wage round was stickier than usual. The decline of the Communists, if continued, and the advance of the Conservatives could eventually reduce the centripetal effect. Finland may also face dangers known in other consensual societies: growing support for non-establishment groups, though the Greens performed less well than expected, falling electoral turnout. The 75 per cent recorded may look good by comparison with Swiss standards but not with those of Finland's Scandinavian neighbours.

Soviet trade

On the international plane, Finland has made its good working relationship with Moscow into a main plank of its foreign trade. Trade agreement with Moscow, based upon equal flows each way and a limited swing or margin for surplus and deficit has given Finnish industry certain access to a useful market. The Russians showed how they value that relationship when they agreed to mitigate the effects of last year's falling oil prices upon mutual exchanges. Oil and raw materials being the main Soviet exports to Finland, Soviet purchases in Finland none the less had to fall if the principle of balanced exchanges was to be preserved.

Perhaps more fundamentally than fluctuating oil prices, the Gorbachev reforms in the Soviet Union could eventually undermine Finnish export safety of access to Soviet markets. Taken to their logical conclusion these reforms would give Soviet enterprises greater latitude in their business relations abroad. Though Moscow is unlikely to relinquish overall control, the Finns will find competition stiffening for Soviet orders. In due course others who have profited from politically-motivated Soviet ordering practices may have the same experience.

ALASKAN ARCTIC

The oilmen's last frontier

By William Hall

SOME CAME by snowmobile, others flew in from surrounding communities like Deadhorse, Fort Yukon, Arctic village and Old Crow. They talked, mostly in the local Inupiat Eskimo dialect, about everything from the future of the local porcupine caribou herd to the problems of drug abuse among the 4,000 or so Eskimo inhabitants of Alaska's hostile north slope, where the sun never rises for months on end and temperatures of 30 degrees below zero Fahrenheit are considered "normal."

Few people have heard of the town of Kaktovik, population 210, which lies 250 miles north of the Arctic Circle and hosted the recent meeting between Eskimo environmentalists and oil company representatives. But that will probably not be true for much longer. Kaktovik sits atop what many believe could be one of the world's biggest oil fields. The meeting marked the first skirmish in what is likely to be

Porcupine river, from which the herd gets its name. While the delicate Arctic desert supports polar and grizzly bears, musk-oxen, wolves, Arctic foxes and teams with wildlife during the brief Arctic summer, it is the caribou, roaming across 96,000 square miles of Alaska and Canada, which have captured the public imagination.

Mr Tim Mahoney, Washington representative of the Sierra Club, an environmental lobby, argues that ANWR is "more important to this planet" than Yellowstone National Park or the Grand Canyon. The US Government would not think of damming the Grand Canyon or harnessing hydroelectric power or tapping the thermal power of Yellowstone's Old Faithful, so why permit oil drilling on the ANWR coastal plain, he asks.

The oil companies see things differently — and not just because many regard the area as having the greatest unexplored oil potential in North America. They have spent millions of

covered almost 20 years ago, is now producing at its peak rate of 1,500 barrels a day, but output is expected to start declining after this year. Area, which with Standard has dominated development of the north slope, brought the 100,000-barrel-a-day Lisburne field into production on December 15 1986. Standard expects to start producing from its 100,000-barrel-a-day Endicott field — the first offshore field in the Beaufort Sea — by the end of this year. But, after that, the flow of new oil supplies from Alaska's north slope, source of 20 per cent of America's oil, will stop.

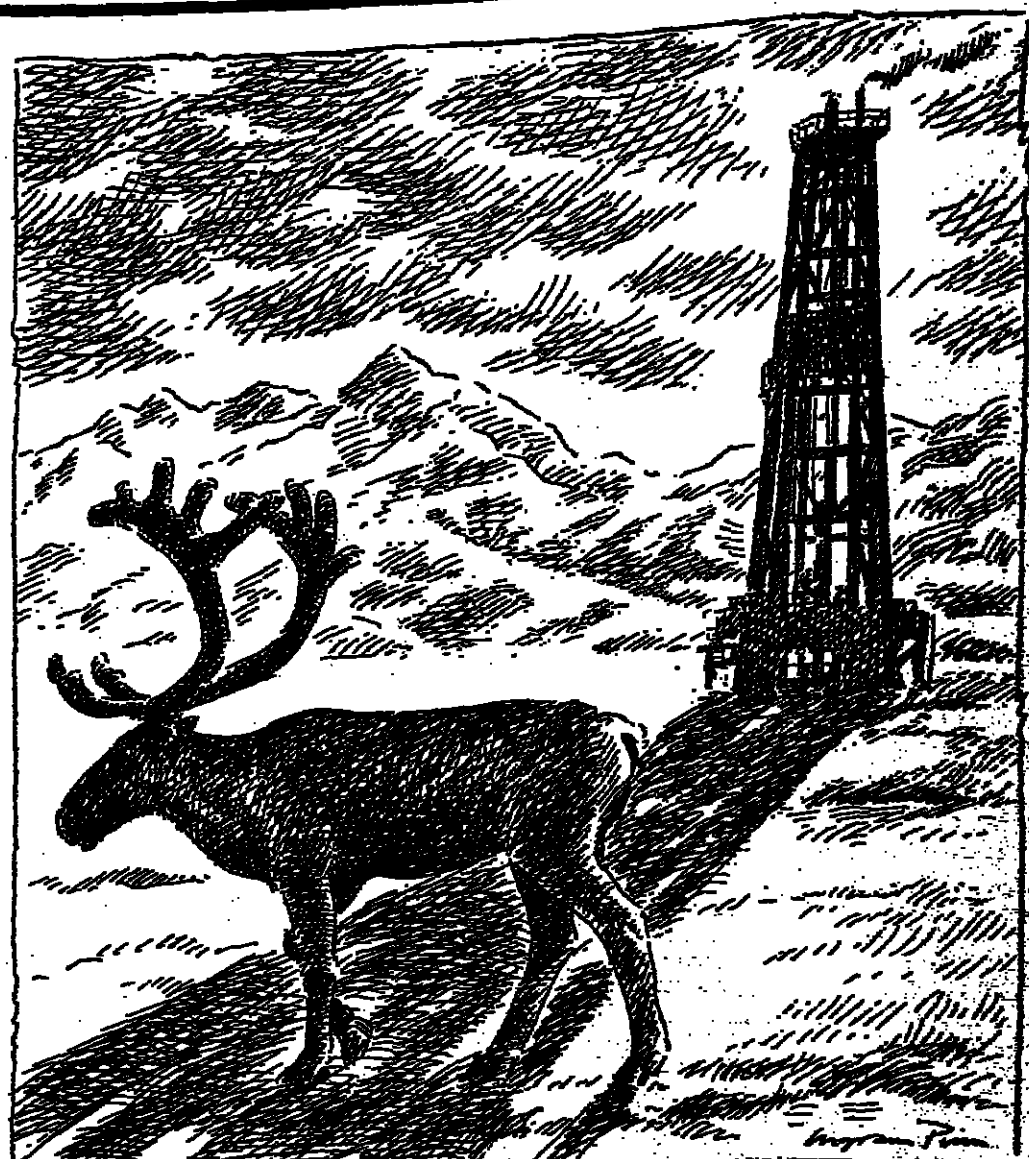
The slump in world oil prices over the past year has halted almost all exploratory drilling on the north slope; companies have shelved plans to develop several sizable discoveries, such as the Seal Island and Point Thomson prospects. Conoco has underlined the questionable economics of the smaller Alaskan oil fields by shutting down production from Milne Point. Several costly exploratory dry holes, most notably Standard Oil's infamous Mukluk Well in the Beaufort Sea, and disappointments elsewhere in Alaska have punctured early euphoria. Oil companies are now quietly retreating from the north slope, and unemployment is rising in the former boom towns of Anchorage and Fairbanks.

The existing north slope oil fields of Prudhoe Bay, Kuparuk, Milne Point, Lisburne and Endicott will be producing about 600,000 barrels a day by the year 2000. That is little more than a quarter of current north slope production levels," says Mr George Nelson, president of Standard Alaska Production Company, who estimates that output from all developed US oil fields will drop from almost 9m barrels a day to less than 4m barrels a day by the end of the century.

The lower 48 states of the US have been fully explored for oil and "only an extreme optimist would expect to explore and find 5m barrels a day of new production in the next 13 years — especially at today's crude prices," notes Mr Nelson. In common with the rest of the senior executives in the oil industry, he believes that the best chance of cushioning the decline is by finding a giant oil field. The most obvious place to look is ANWR.

The industry's enthusiasm for the area has been fuelled by a recent draft report of the US Department of the Interior, which recommends opening up the ANWR plain to oil company drilling. The 172-page study concludes that it is the most outstanding oil and gas frontier remaining in the US.

The department predicts there is a 95 per cent chance that the coastal plain contains more than 4.8bn barrels of oil and 11.5



trillion (million million) cubic feet of gas in place. While these estimates are notoriously unreliable and there is a huge difference between reserves and the amount recoverable, the department believes that there is a 95 per cent chance of recovering 600m barrels of oil. Its average estimate is that ANWR should supply 3.2bn barrels.

To put this in perspective, existing recoverable US oil reserves total about 28bn barrels, equivalent to less than nine years' supply at current production levels. About a third of all US oil reserves are found on the north slope, which supplies about one fifth of US production. No US oilfield with reserves of more than 1bn barrels has been discovered since 1948.

While the report concludes that development of the coastal plain's oil and gas resources could reduce caribou numbers and bring about widespread changes in the wilderness, it recommends full leasing of the plain to the oil companies. Mr William Horn, an assistant secretary at the Department of Interior who is leading the US Government fight to open up ANWR, cites the national need for domestic sources of oil and gas and the oil industry's trouble-free record in the Alaskan Arctic as grounds for his decision. A final report will be submitted soon and then it will be up to Congress.

Battle lines are already being drawn and oil industry lobbyists privately admit that the debate over the future of oil development in ANWR could make the long-running environmental struggle over the development of Prudhoe Bay, look like child's play.

The present line-up on ANWR pits the US Government, the oil industry and the state of Alaska, including its Eskimo

population, against a well-funded environmentalist lobby which has considerable political support. The Canadian government, which is mulling over the development of its huge resources in the nearby Mackenzie Delta, is a wild card in the debate. Its concern for the caribou may not be the only reason why it would like to slow the development of ANWR.

While the US Senate has been more sympathetic to the oil companies, the House of Representatives has on two occasions voted overwhelmingly to enshrine the ANWR coastal plain as wilderness. Representative Morris Udall, chairman of the House Interior Committee, is picking up strong support for a new bill which would keep the plain permanently off limits for oil and gas exploration.

"The oil companies would have us believe that there is no real problem here, that we can have it all. They confidently assure us that oil and gas development will have no serious effect on wildlife. This is, indeed, a very seductive message," says Mr Udall. "But he notes that there is a grave risk that ANWR could be developed without serious disruption. 'Once we have undone this great and special place, we could never remake it'."

The environmentalists, who argue that the 100-mile stretch is the only part of Alaska's 1,100-mile Arctic coastline that has not been disturbed by a strong human presence, say that ANWR should be destroyed for a one in five chance of discovering 33 days' supply of oil," says the Wilderness Society. The National Audubon Society says that it is "not in the long-term conservation, economic or national security interests" of the US to

open the coastal plain to the oil companies.

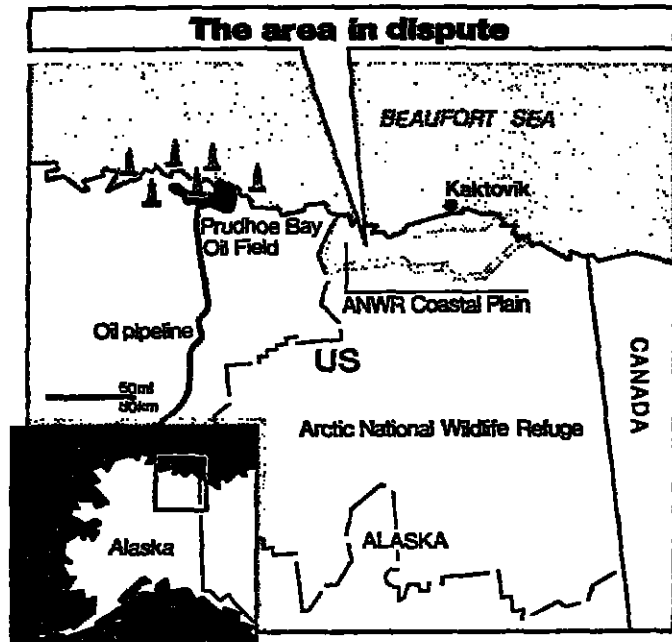
Behind the scenes, the companies are mounting a lobby battle to try to ensure that the most promising oil prospect in North America does not become ensnared in years of huremuratic fighting. They argue that less than one per cent of the ANWR coastal plain would be affected by exploration and production. After two decades in the Arctic they are confident that they can conduct their business in an "environmentally sound manner" so as not to harm wildlife.

However, the oil industry's main arguments for being allowed to look for oil in ANWR revolve around questions of national security and the growing dependence on imported oil.

A decade ago, at the height of the so-called energy crisis, the US was importing nearly half of its oil requirements. As conservation measures took hold and domestic production increased, imports slipped to less than a third of US consumption.

However, imports now account for well over a third of consumption and oil industry analysts predict that the US could be importing 60 per cent of its requirements by the year 2000. They argue that even if ANWR were opened to exploration tomorrow, oil would probably not start flowing until the turn of the century, because of the long lead times involved.

Says Alaska's Republican Senator Ted Stevens, the permanent closure of ANWR "will be a signal to the Organisation of Petroleum Exporting Countries and the rest of the world that the US has abandoned its efforts to prepare for the energy crisis that will inevitably arise during the next decade."



a great environmental battle: should the world's major oil companies be permitted to explore on the coastal plain of the 19m-acre Arctic National Wildlife Refuge, ANWR.

The 15m-acre plain of ANWR, pronounced Anwar, sandwiched between the giant oilfields of Prudhoe Bay and a recent large discovery in Canada's Mackenzie Delta, has been likened to the Serengeti plain of east Africa, one of the world's great wildlife regions.

For as long as anyone can remember, the 180,000-strong porcupine caribou herd has come to calve on the narrow plain in the last week of May and first two weeks of June. By mid-July it is on the move again, returning to wintering grounds south of Canada's

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Sydney fields new bank team

Any alliance of the man that made Australian cricket turn bane (and yellow and green) with the man who makes Hill Samuel see red is exciting enough.

Add in the lawyer who helped make Sir Robert Armstrong economical with the truth, the banker son of the Australian federal premier controversially removed from power in 1975, and a former premier of New South Wales, and the mixture is a heady one.

Kerry Packer, Larry Adler, Malcolm Turnbull, Nick Whitlam and Neville Wran, have come together to open an investment bank modelled on the likes of Lazard Freres, and Allen & Co.

An Australian stockbroker, in a typical Melbourne fashion, said that the team behind the new bank was "just the kind of thing you'd expect from Sydney where money is thicker than politics."

However, when Whitlam Turnbull & Co. opens its doors in Sydney in July, funded by Packer and Adler, whose companies will be chipping in A\$35m apiece, it hopes to attract several of the city's entrepreneurs as clients for its deal-making services, and to make profits playing the market in its own right.

Turnbull has shot to fame as Peter Wright's glib lawyer in the M15 case, and has a long-standing relationship with Kerry Packer, acting as both legal adviser and company secretary to the media magnate's Consolidated Press master company. The Packer group recently sold all its television stations for A\$1.1bn to Alan Bond, and Sydney has been rife with speculation over just what Packer will do next.

Nick Whitlam, whose father Gough was turfed out of office by the Queen's man Down Under, Governor-General Sir John Kerr, is a highly-regarded Harvard and London-educated merchant banker.

As well as enjoying star status, the team is politically

Men and Matters

well balanced. Wran suddenly abandoned a lifetime in Labour politics when he resigned the NSW premiership last year. Whitlam is not politically involved but retains a familiar loyalty to Labour.

Turnbull may have given up the prospects of fighting for a parliamentary seat on behalf of the Opposition Liberal party, for which Larry Adler enjoys playing an eminence grise role.

Bank advance

It is rare for one of the clearing banks to recruit to its top ranks a man who has no background in day-to-day banking.

Royal Bank of Scotland's success in attracting George Mathewson, the outgoing chief executive of the Scottish Development Agency not only breaks with custom, but also means that the Edinburgh-based banking group has acquired one of the most sought-after managers in Scotland.

The "dynamic doctor," as Mathewson has been called in deference to his PhD in electrical engineering, is an exacting manager, as well as an incisive long-term thinker. The high reputation that the SDA now enjoys is largely due to him.

Before joining the SDA in 1981 he spent almost 10 years making investment finance decisions for investors in industry. That should stand him in good stead in a group which, following Big Bang, has 30 per cent of its operations in financial services other than straight banking.

But observers in Edinburgh see more to the appointment than that. They believe that Mathewson, who is 46, is being groomed to succeed the man he



"I wouldn't mind teaching — but it's all that hanging about on street corners holding strike banners."

will be working alongside, the group chief executive Charles Winter, aged 53. Yesterday Sir Michael Herries, Royal Bank's chairman, went to almost excessive lengths to stress that there was no "hair appointment" to Winter whom he hoped would be group chief executive "for many years ahead."

Flotation

There's nothing like a whiff of sea air to set pulses racing in the City of London.

I hear that broker James Capel is about to become the principal sponsor of the British team which will be competing for the Admiral's Cup this season.

The event has become the top international competition for teams of offshore racing yachts. It is fought out on offshore Channel courses, and inshore courses within reach of the fleshpots of Cowes.

James Capel helped sponsor White Crusader, the British challenger for the America's Cup in Fremantle. Guinness Mahon arranged a business expansion scheme to support that venture.

Straight sponsorship looks like being the limit of the City's involvement with the Admiral's Cup, however. Yacht design is so much in the melting pot at the moment that most punters with a piece of money to spare would probably prefer to put it on the back of a good horse at Cheltenham.

Bidding Royally

The table talk was about takeovers at Buckingham Palace one evening this week when Prince Philip hosted a dinner party.

The Takeover Panel was represented. Other guests included men whose lives have been changed — not necessarily for the better — by takeover adventures.

Among them James Gulliver of Argyle, who was defeated by Guinness in the battle for Distillers, and Raymond Miquel, former chairman of Arthur Bell, the whisky company, also taken over by Guinness. Perhaps the two raised a glass to an absent acquaintance, their old adversary, Ernest Saunders, former chief executive of Guinness.

But they were there primarily to help satisfy a curious Royal interest in takeovers.

Is the House of Windsor in a mood to expand — perhaps to take over some dormant Ruritanian monarchies and inject a more vigorous management style by putting in some of its top trainees?

Or does it fear an unwelcome bid to erode its traditional market independence from an entrepreneur with headquarters at 10 Downing Street?

Observer

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 ありません。ビジネス社会の言葉を話します。

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FINANCIAL TIMES

Thursday March 19 1987

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Aquino gains dangerous allies in fight against communism, Richard Gourlay reports

No room for neutrality in Davao

JUAN PALA spends five hours a day denouncing people he suspects are communist sympathisers over the airwaves of Davao City in the Philippines. He is inspired, he says, by the writings of Hitler and Goebbels. Intoning anti-communist poems and threatening to send the military against anybody who does not heed his word, he urges the people of Davao to join the armed vigilante force of the Alsa Masa, which in the local Cebuano dialect means People Arise.

Colonel Franco Calida, who is Pala's military mentor and protector and enjoys the backing of the top regional commanders, explains what it all means. "Anybody who does not join the Alsa Masa is a communist. There is no neutrality."

The hysteria Pala has helped develop in Davao is part of a military push against communist New People's Army (NPA) rebels in Mindanao, the state that General Fidel Ramos, the armed forces chief, has called "the laboratory of communism in the Philippines." It appears to be working as the rebels have withdrawn from some of their strongholds into the hinterland.

Mindanao, where 15m or 27 per cent of the population lives, has become during the 18-year insurgency the most heavily NPA-infiltrated area in the country. Moslem rebels struggling for self-determination add to the image that the island is an untamed frontier.

Last month a 60-day experimental ceasefire between the Government and the communists ended with no sign of a lasting peace in sight. Since then the number of clashes has risen at a rate that has begun to alarm the military and foreign diplomats, with the most recent NPA success coming yesterday when 19 soldiers died in an ambush. More than 200 people have died since fighting resumed, according to military reports, and there are few signs of mass defections from the NPA force, said to number between 16,000 and 23,000. Even before yesterday's ambush the army needed a success to boost its sagging morale.

However, the apparent military success around Davao poses a problem for President Corason Aquino. As he reminded his Defence Secretary and local government secretary on Monday, armed vigilante groups and private armies must be disbanded under the newly-approved constitution.

On the other hand she has said she is "fascinated" by the concept of civilian vigilante groups to combat the NPA, although she appears to favour Alsa Masa's as yet unnamed equivalent, the Nakasaka - unnamed, that is, apart from spears and native machetes. Its members warn police about communist movements.

Until the NPA is disbanded, though, the Government is apparently ready to rub shoulders with



A BOMB explosion killed four people yesterday in the grandstand of the Philippines' most prestigious military academy, where President Corason Aquino is due to address cadets on Sunday. A Defence Department spokesman said there were no clues whether the alarm clock-triggered bomb was planted by New People's Army rebels or other disaffected groups. Mrs Aquino plans to go through with passing-out ceremony for 147 elite officer cadets although the ceremony could be delayed. The grandstand was totally destroyed by the bomb which threw rubble on to the victims who were rehearsing the passing out parade below.

characters like Pala who detest the political tolerance and pluralism that President Aquino supports, and who are using terror tactics and intimidation against the villagers whose hearts and minds she is trying to win.

Mr Jaime Ferrer, local government secretary, wants similar vigilante groups set up throughout the Philippines. The Unification Church of Rev Sun Myung Moon, through its political arm Causa, which last week awarded Pala a medal, is backing a number of these in other areas.

Many residents of Davao, including Mr Jesus Ayala, Mrs Aquino's top adviser, are strongly against disarming the Alsa Masa and advocate arming the Nakasaka. But the vigilante system is starting to show its faults. After a burst of broadcasts by Pala last month, more than 20,000 people fled their homes, leaving ghost towns for the military to patrol. He had threatened to dash across on the houses of those he suspected of being communist sym-

pathisers and to bomb villagers if they did not move. Neither threat was carried out and Pala claims they were simply psychological warfare.

A well-boned sense of self-preservation among the local population has helped swell Alsa Masa's ranks to over 50,000, according to Col Calida. He does not know how many are armed, however, even though the force is under his command.

Mr Ayala sees the vigilante group as a necessary short-term solution but recognises the pitfalls. "I will get a vicious guard dog even if I know it will bite me because I know I need protection," he says. Government control over Alsa Masa is already tenuous. Despite denials from Manila that the army is arming the group, Col Calida has been openly supplying its members with high-powered Armalite and M16 rifles.

The propaganda element of the campaign in Davao has its macabre side. The mayor has refused to bury 150 exhumed bodies that Col Calida claims are victims of NPA killings until they have been paraded through the street as a public example of the evils of communism.

More sinister are the first signs of a communist witch hunt. The Alsa Masa killed a student last week, mistakenly believing he was the leader of the League of Filipino Students. When priests and nuns spoke out against what they saw as the polarisation of the population, Pala denounced them as communists and daubed walls with slogans calling the nuns "angels of Satan."

One priest in Davao said he suspected that efforts to improve economic conditions - which is what villagers are most interested in - are somehow being forgotten in the growing hysteria. For this, he was denounced by Pala as a communist.

Britain to privatise rest of BP in £4bn flotation

By Peter Riddell in London

THE BRITISH Government intends to sell its remaining shareholding in the oil company BP in the coming financial year. Its stake of nearly 32 per cent of the total BP equity was valued at nearly £4.8bn (£7.2bn) last night's closing price of 82p.

The announcement was made in the UK parliament last night by Mr Norman Lamont, financial secretary to the Treasury. It followed the close of both the London stock market and Wall Street on which BP is quoted.

The Government has had a long-standing policy of selling its minority holdings in companies but the timing of the announcement about BP is a surprise.

Mr Lamont said that as part of this policy and subject to market conditions the Government would sell its remaining 57.5m shares in BP during the 1987/88 financial year.

No decision has yet been made either about the timing, or method, of the sale or whether, and how many, instalments will be required.

Nevertheless, it is clear the sale will make a major contribution to the Government's target for privatisation proceeds of £5bn in the 1987/88 financial year.

Following existing sales, the Government is assured of receiving £1.6bn in a further instalment on British Gas shares, together with a second instalment on the British Airways flotation of £400m.

In addition, Mr Lamont confirmed the forthcoming sale of Rolls Royce and of the British Airways Authority in the summer. Together, the proceeds of these two sales are unlikely to total more than £1bn.

The announcement about BP ensures that the Government will meet its £5bn target for privatisation proceeds.

Parts of the Government's holding in BP started to be sold ten years ago by the then Labour government. The most recent sale was in September 1983.

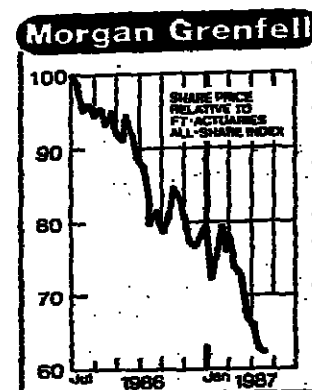
Officials pointed out last night that since BP is an integrated oil producer it is less affected by fluctuations in the oil price than some other companies.

The Treasury announced last night that merchant banks and stockbrokers interested in being considered as financial advisers should apply to it by setting out their preliminary views on the approach to the sale and proposals for fees and charges.

The move is certain to be attacked by the opposition Labour Party, particularly so soon before a general election.

THE LEX COLUMN

Prudence, meet patience



The gilt-edged market's second thoughts on Tuesday's budget were about as favourable as its first ones, even when the base rate cut turned out at only a half point. As the restraint on interest rates allowed sterling to continue to firm yesterday, everyone could expect another cut soon. The foreign exchange market knows full well that the authorities will resist any further strength in the pound, fearing that it would hurt exporters and so jeopardise the growth forecasts. A £4bn (£6.2bn) public sector borrowing requirement (PSBR) for 1987-88 is still the focal point, and earlier fears of monetary imprudence followed by a post-general election clamp down are now forgotten. The sadder conclusion for the equity market, after Tuesday's initial enthusiasm, was that the budget held little for shares beyond lower gilt yields.

The main concern now is whether the rest of the country thinks the budget is such a vote winner as the City of London does, and the first few post-budget opinion polls will get even closer attention than recent ones. There is also the lesser worry that the building societies will use the gradualist approach to interest rate cuts as an excuse to delay a mortgage rate reduction. Their cash problems argue for a cut later, and smaller than the politicians might want, especially if elections are to be held in the inflation figures in time for a June election. But that is just another argument for an October poll.

Perhaps the virtually unchanged share price yesterday (up 1p to 278p) indicates that the market has fully discounted the possibilities beforehand. It is equally consistent with a touch of seasoned caution.

Keels is indeed reaping the benefits of greater efficiency, after closing its Philadelphia plant in the 1985, and margins have widened impressively. But the quest for volume, and the marketing spend, court retaliation from Nabisco, which is still by some way the higher margin producer in the US; market leadership may not be in the bag. And if US does launch upon a large US acquisition, as it will, shareholders' hopes for 1988 earnings may crumble yet.

Morgan Grenfell

The potential weaknesses of Morgan Grenfell may, at last, be finding their true reflection in the share price. Absence of a chief executive makes it difficult for the market to be sure of the ultimate recovery strategy, and the diminishing likelihood of a takeover removes one of the main reasons for its high price. Absence of a chief executive makes it difficult for the market to be sure of the ultimate recovery strategy, and the diminishing likelihood of a takeover removes one of the main reasons for its high price. Absence of a chief executive makes it difficult for the market to be sure of the ultimate recovery strategy, and the diminishing likelihood of a takeover removes one of the main reasons for its high price.

United Biscuits

Cash-positive despite its heavy investment programme and just about to give its shareholders the benefit of increased efficiency and stronger brands that was the flavour baked into the United Biscuits statement yesterday.

Raising the dividend three times faster than last year's growth in earnings per share is about as clear a signal as management ever sent to shareholder.

Coupled with UB's report of a cracking start to the current year, that should be enough to set the market looking for at least a 10 per cent growth in EPS to set against the 6 per cent just achieved, and Keels's emergence at the head of the pack in US cookies - soft, hard

Turner & Newall

The market's neutral reaction to the latest rights issue from the enlarged Turner & Newall may merely reflect uncertainty among the opinion formers as the engineering analysts take over from the specialists in building materials. Judging by T&N's simultaneously issued results it is, however, the appropriate response. The widely-lauded journey into new products and continents may now be successfully completed, but it has been a costly trip with much of the benefit yet to be enjoyed.

The former partisans of AE's independence - who never denied the logic from the enemy's perspective - will point up the war damage of a

CGE to launch record equity issue

BY PAUL BETTS IN PARIS

COMPAGNIE Générale d'Electricité (CGE), the nationalised telecommunications and heavy engineering group, is planning to launch the largest ever new equity issue on the French market to coincide with its privatisation early next May.

The total operation will involve about FF14bn (£2.2bn) with about FF8bn going to the Government from the state sell-off and about FF6bn into the company's balance sheet from the new share issue.

CGE is the second largest state industrial group to be sold by the conservative Government after Saint-Gobain, the pipes and glass group, whose flotation raised about FF8.5bn last December.

The French telecommunications and engineering group, which is expected to report next month a 30 per cent increase in net earnings to about FF1.5bn for 1986 on sales of FF8.4bn, has been anxious to combine a major capital increase with its early privatisation to help strengthen its balance sheet following its recently completed landmark telecommunications deal with ITT of the US.

CGE's Alcatel telecommunications

subsidiary has now gained control of a joint venture grouping together CGE's and ITT's worldwide telecommunications assets to form the world's second largest telecommunications concern after AT&T.

The CGE proposed new equity issue of about FF8bn is even larger than earlier French market expectations of a new share issue totalling about FF5bn. It will be by far the largest new equity issue made by a French industrial concern, topping L'Air Liquide's FF2.7bn last year.

It will also be larger than the big non-voting share issues (certificates d'investissement) made by large French state banks last year, including a FF5.5bn issue by the Banque Nationale de Paris, a FF4.2bn issue by CREDIT LYONNAIS and a FF3.85 issue by Paribas, which has just been privatised.

Although CGE's net assets are valued at between FF7bn and FF11bn, the Government is expected to sell the company at the lower end of the range for about FF8bn. The Government is still studying the pricing of the sell-off, but the lower price is expected to reflect the more speculative nature of the CGE privatisation compared with the previous highly successful flotations of Saint-Gobain and Paribas.

The CGE operation has long been seen as representing the biggest challenge so far for the Government's privatisation programme, largely because of the risks over CGE's telecommunications deal with ITT.

However, CGE is expected to launch a major communications campaign next month to promote the combined state sell-off and the record new equity issue which are expected to be launched simultaneously around May 11. The Government is being advised by Credit Lyonnais and Morgan Stanley on the privatisation of CGE, whose own advisers include Société Générale and Lazard Freres.

Although doubts have been expressed about CGE's telecommunications venture with ITT, a number of financial analysts consider the risks over CGE to be of a long term rather than short term nature.

CGE, which has reported average annual earnings increases of about 30 per cent during the past five years, is now expected to start reaping some of the fruits of the restructuring of the French telecommunications industry, involving the merger of the telecommunications assets of Thomson, the nationalised French defence and electronics group, with those of CGE's Alcatel subsidiary. This has involved job reductions in the merged operations of about 18,000 people in 18 months. Moreover a number of large Alcatel orders won in previous years are now being shipped, boosting cash flow in the shorter term.

Japanese telecom partners to merge

BY IAN RODGER IN TOKYO

THE leading Japanese partners in the two consortia competing for an international telecommunications licence in Japan have agreed to merge.

The agreement, announced yesterday by Mr Fumio Watanabe, a senior businessman who had been retained as a mediator between the two groups, means that the role of Cable & Wireless of the UK in the new venture will be insignificant.

The merger will also come as a disappointment to the British Government. A British diplomat in Tokyo yesterday described it as "a very unpleasant surprise."

Mrs Margaret Thatcher wrote personally to Mr Yasuhiro Nakasone, her Japanese counterpart, supporting the consortium in which C&W has an important stake. She said this was an opportunity for Japan to show that its market really was becoming more open.

In London last night, C&W said it had not yet been informed of any merger agreement, but the proposed terms ignored both the public support of Mrs Thatcher and of Japan's Foreign Ministry.

Many in Japanese Government and business circles appear to have been offended by the strong political pressure used by C&W to advance its case.

In the end, the British company's Japanese partners in the International Digital Communications Planning consortium agreed to the merger rather than continue to fight for their project.

C&W has a 20 per cent stake in the consortium. Under the merger agreement, no single shareholder will have more than 5 per cent, and foreign companies, including C&W, will be allowed to hold only 3 per cent each.

It is widely assumed the merged venture will carry out the proposal of International Telecommunications Japan, the other consortium, which involves leasing circuits from the existing monopoly supplier, Kokusai Denshin Denwa. IDC had planned to build its own infrastructure, taking advantage of the expertise of C&W and another foreign partner, Pacific Telesis of the US.

This will also come as a disappointment to the British Government, which is encouraging competition in the worldwide telecommunications industry.

British officials have made clear to their Japanese counterparts that they did not think the IDC formula would provide real competition for KDD.

The parties to yesterday's agreement were the leading Japanese companies in the two consortia - C-Info, Industrial Bank of Tokyo and Nomura Securities from ITI.

They agreed that C&W and Pacific Telesis should be invited, along with the other 90 companies in the two consortia, to join the merged group. However, the foreign companies would be allowed to provide only non-executive directors.

Mr Watanabe said that, as no company would have more than 5 per cent,

Shift to steady pound

Continued from Page 1

D-Mark. "It is certainly conceivable", he said.

The shift in official policy dates back to last month's meeting of major industrial nations in Paris. Finance Ministers of the Group of Five and Canada industrial countries agreed then to promote a period of stability on foreign exchange markets.

The accord was primarily designed to hold the dollar in certain ranges against the yen and the D-mark, but also involved commitments from the smaller countries.

At the time of the Paris meeting Mr Lawson said he did not want the pound "to fall nor to rise substantially". Yesterday, however, he said that sterling's appreciation since then meant the formulation had

changed. It was no longer as "top-side" as between downward and upward shifts.

It is thought that the ministers in Paris agreed a private communiqué containing the agreed target ranges for their currencies. A European monetary official said that, as far as sterling was concerned, the midpoint of its range had been slightly above the rates prevailing at the time of the accord.

British officials, however, have denied that a specific range of rates had been set for sterling. The official Whitehall line is that there may be an implicit target range for sterling at any given moment, the parameters are constantly shifting in response to both domestic and external developments.

World Weather

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Financial Accountant

to £30,000 London, WC2

The Imperial Cancer Research Fund, a world leader in research into prevention, control and cure of cancer, operates specialist laboratories employing some of the most eminent scientists in the world.

Its voluntary and commercial fund-raising activities contribute to a total income of approximately £35 million, with assets in excess of £85 million, calling for careful professional financial management. The Fund forecasts continued growth in its research and the supporting finance and administrative systems.

A qualified Financial Accountant, preferably Chartered and aged mid-thirties to mid-forties, is sought to manage the integrated computerised accounts function. The post calls for a practical approach and experience in a management role in the finance department of a substantial structured organisation, with in-depth experience of integrated computerised accounts. An insurance or merchant banking background, though not essential would be helpful but candidates with other relevant experience are very welcome to apply.

Applicants should write, with a full CV and day time telephone number, quoting reference 1491 to:

BinderHamlyn
MANAGEMENT CONSULTANTS
Roper Hall, Executive Selection Division
Binder Hamlyn Management Consultants
8 St Bride Street, London EC4A 3DA

BHP brings in a series of key management moves

BY GORDON CRANE

A SERIES of key management changes at Broken Hill Proprietary (BHP), Australia's largest company, has accompanied the integration of its minerals interests worldwide.

The move ends the separate identity previously preserved for Utah International, the San Francisco-based mining company acquired by BHP more than three years ago. Rationalisation of parallel activities is intended to improve efficiency while retaining "the international expertise of the Utah board," the group says.

As is common in BHP, all appointments have been made internally. The creation of BHP-Utah Minerals International as a new operating division will take effect from June 1, and coincides with the retirement as chairman of Utah of Mr Alexander (Bud) Wilson.

The restructured unit will be headed by Mr Jim Curry, currently a Utah vice president. All BHP's oil and gas interests will meanwhile be brought together under BHP Petroleum International, headed by Mr Peter Wilcox. This will include North American operations under Mr Dick Volk.

On the minerals side Mr Rod Harden, general manager of the old BHP Minerals, will be group executive in charge of the Asia-Pacific region for the enlarged division. Other positions have been filled almost entirely by Utah staff.

Mr Keith Wallace becomes national minerals, while control of global marketing and services will fall to Mr Charles McArthur—both are Utah vice presidents. An Australia coal division has been formed, replacing separately managed operations, and this will be headed by Mr Gavin McDonald. He is president of Utah Development, the Queensland mining arm which has long been part of the California company.

Among those reporting to Mr Harden is Mr Dick Carter, as general manager for non-ferrous metals and business development in the Asia-Pacific. Mr Carter at the same time is executive director of BHP Gold mines, which the group is at present engaged in spinning off to shareholders.

Nasdaq takes governor from Jaguar

THE BOARD of Governors of the National Association of Securities Dealers, of the US, has elected Mr Graham W. Whitehead—president of Jaguar Cars Inc, the subsidiary of Jaguar of the UK—as one of its three governors-at-large representing Nasdaq companies.

Jaguar Cars, based in Leominster, N.J., markets Jaguar vehicles throughout the US. Mr Whitehead is in charge of Jaguar's North American operations, and is a member of the board of Jaguar PLC, the parent company. He is chairman of Jaguar Canada Inc and a director of Jaguar Cars Ltd, the manufacturing/marketing subsidiary of Jaguar PLC.

British Automobile Manufacturers' Association and past president of the British-American Chamber of Commerce. Nasdaq is the self-regulatory organisation for the over-the-counter securities market. It owns and operates the Nasdaq system, the communications facility for the Nasdaq market, on which 5,200 stocks are traded.

Brierley in chair at Bank of NZ

By Dal Hayward in Wellington



Mr Ron Brierley, New Zealand financier, now in a major banking seat

MR RON BRIERLEY, the New Zealand financier and head of the Brierley group of companies, with substantial interests inside and outside New Zealand, has been appointed chairman of the Bank of New Zealand, the state-owned, leading commercial bank.

Change in lead at NL Industries

BY DONALD MACLEAN

Mr HAROLD SIMMONS, the US financier, has taken over from Mr Theodore Rogers as chairman and chief executive of NL Industries, the US oil services and chemicals group.

Mr Rogers has resigned both from NL Industries and from NL Chemicals, a subsidiary which may be sold to NL Industries for close to \$1bn.

Mr Simmons last year led a group of investors, now gathered under the name of Valhi Inc into a 51 per cent interest in NL Industries. Valhi has various interests outside NL which include sugar, forest products, fast foods and oil services.

Mr Fred Montanari is to remain executive vice-president of NL Industries and president of NL Chemicals. Mr Rogers took over as company chief executive in 1983, and as chairman in 1984. He is to remain as a consultant to the company.

Accountancy Appointments

Finance Director

Bowater Industries plc

Salary c.£75,000 plus benefits

Bowater Industries is a major British public company with extensive UK and overseas operations. The businesses in Packaging and Builders Merchants, and also those in Australia, have recently expanded significantly. All of its traditional paper interests have now been sold and the company will be establishing a new strategic direction under the leadership of Mr. Norman Ireland, formerly the Finance Director of BTR, who becomes Chairman on March 31st, 1987.

The Finance Director of Bowater Industries will play a pivotal role in the planning and implementation of this new corporate strategy. He (or she) is likely to be under 45 years old

and must already have had experience as a successful chief financial officer for a complex and international industrial business. The job demands a strong commercial bent and the ability to spot essentials quickly and decisively. It demands management and communication skills, great energy and the ability to plan and implement change in a highly decentralised organisation. There is a clear opportunity for the right person to move in due course into a general management role.

Please apply in the first instance to J. F. H. Pease-Watkin, Bowater Industries plc, Bowater House, Knightsbridge, London SW1X 7NN. A firm of international management consultants is assisting in this appointment.

BOWATER

Financial Accountant

A high profile role with a European market leader

South Oxfordshire

c.£20,000+Car

Akzo Coatings is one of the most exciting businesses in the UK paint industry. A subsidiary of one of Europe's largest and fastest growing paint manufacturers, it was formed recently and incorporates the brand-leading names of Sandtex, Permoglaze and Sikkens.

The finance function is very proactive, playing a major role in deciding the company's strategic direction and in the overall running of the business. As Financial Accountant you will be responsible to the Financial Controller for ensuring that the company's financial policies and procedures meet the rapidly changing needs of the business and are efficiently implemented. This will involve constantly reviewing and modifying accounting systems. You will manage a team of over 20, responsible for credit control, purchase ledger, staff expenses, payroll, banking/cash, fixed

assets and data control. Close liaison with commercial departments will be necessary. Probably in your late twenties or early thirties, you must be a qualified accountant, preferably chartered, with commercial/industrial experience. You must have been involved in the development/operation of fully computerised systems. A strong business sense and effective communications skills are essential.

Excellent benefits include generous assistance with relocation costs where appropriate. Please send your full cv. to: Martyn Wright, Personnel Manager, Akzo Coatings plc, 99 Station Road, Didcot, Oxon OX11 7NQ.

Alternatively, please ring our 24 hour answering service on Didcot (0235) 819507 for an application form quoting Ref: 77.

We are an equal opportunities employer.

Akzo Coatings

ACCOUNTANT

SUPERANNUATION INVESTMENT

Kingston upon Thames £14,838-£17,514

Salary at appointment dependent upon experience and qualifications; progress to grade maximum related to personal development.

Surrey's Superannuation Fund has a market value of £250 million. The portfolio is managed by three firms of investment specialists with a small section set aside for development capital investments. Duties include accounts, advice on investments, strategy, stock lending and appraisal. Surrey County Council provides flexible working hours, staff restaurants, social and sporting facilities and staff car parking. Generous relocation allowances are available in appropriate cases including up to £3,625 for fees and disturbance, in addition to separation and travelling allowances, 100% removal and storage costs and, in certain cases, temporary housing.

The County Treasurer, P.O. Box 5, County Hall, Kingston upon Thames, Surrey, KT1 2EA. Closing date 5 April 1987.

SURREY COUNTY COUNCIL

FINANCIAL DIRECTOR DESIGNATE

Surrey/Hampshire Borders

£25,000 + Car

Young qualified accountant with 3/5 years' PQE required by one of the country's leading companies in the art and stationery industry.

As progression to the Board will be part of the company's build-up to a flotation on the USM, experience with a Big 8 firm is preferable. The successful candidate must be ambitious, highly motivated and should be fully capable of exercising control.

Writes with full CV to: R. H. Neville FCA
Menzies Middleton Hawkins & Co
Ashby House, 64 High Street
Walton-on-Thames, Surrey KT12 1BW

Profile Management Search

FINANCE DIRECTOR

£20,000 neg. + car

Our client, a major capital equipment manufacturer, urgently seeks a younger, qualified, Finance Director who has strong experience of cash management and commercial financing. Since over 50% of production is exported world-wide, export finance experience is essential.

The successful applicant will be based in an attractive part of the East Midlands, although some overseas travel may be necessary. He/she will have responsibility for financial and management accounts, systems development, and treasury functions.

If you can demonstrate success in the function, have the stature to command professional respect and contribute positively at Board level, please send your c.v. and current salary details, to:

David Rolls,
Profile Management Search,
Tabard Chambers, 53 Northgate Street, Gloucester GL1 2AJ.

CORPORATE ACCOUNTING OPPORTUNITY

c.£26,000

BBC

We are an equal opportunities employer

We seek a qualified accountant who, as our Head of Corporate Accounting Services, will take responsibility for the BBC's budgeting systems, central accounting operation and treasury activities. The successful candidate will contribute to the development of the future financial policy of the BBC and its implementation.

Applicants should have experience of financial and management accounting within a large organisation. In addition to professional skills, the successful person will need the ability to lead and motivate the managers and staff of four departments. We are seeking to recruit someone to this post who has potential for further promotion within the BBC.

Based Central London. Relocation expenses considered.

Contact us immediately for application form (quote ref. 2541/F) BBC Appointments, London W1A 1AA. Tel. 01-927 5739.

Assistant Company Secretary

Financial Services Sector

c £25,000 + car

London SW1

For a long established international commodity trader which is now part of a major American financial services group. The Company Secretary, who is also a Director of the Company, is responsible for all legal, statutory and administrative matters. His department also deals with the statutory work for the other U.K. subsidiaries of the American parent company.

This senior appointment has been created as a result of an increase in the department's workload. The appointed candidate will assist the Secretary in all aspects of his work and supervise two part qualified assistants who specialise in statutory work and employee benefits. He or she will ensure the smooth running of the department on a day to day basis to enable the Secretary to carry out his broader management responsibilities.

You are a Chartered Secretary, probably aged around thirty, with at least three years post qualification experience. You must have a thorough understanding of Company law and some familiarity with pensions administration. Previous experience in the financial services sector would be an advantage. You are looking for additional responsibility and can demonstrate enthusiasm, commercial awareness and the ability to work on your own initiative.

Salary is for discussion according to experience. Benefits include car, non contributory pension, PPP and a subsidised restaurant. Please write - in confidence - with details of career to date and current salary to Lesley Gifford, ref. B.20247.

MSL Chartered Secretary, 82 Grosvenor Gardens, London SW1W 0AW.

Offices in Europe, the Americas, Australasia and Asia Pacific.

MSL Chartered Secretary

APPOINTMENTS ADVERTISING

£43 PER SINGLE COLUMN CENTIMETRE

Premium positions will be charged £52 per single column centimetre

For further information call:

JANE LIVERSIDGE 01-248 5205
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Accountancy Appointments

TAXATION MANAGER

Home Counties

c.£30,000 plus Car

We are acting for a large and long established financial institution, a major force in the life assurance and pension sectors of the market. Their recent growth has been rapid and the organisation is now well placed to embark on a programme of further expansion and development.

Some recent restructuring within the finance function has created an outstanding career opportunity for a tax specialist to manage the tax function, with responsibility directly to the Company Secretary. The manager will head a small team of professionals responsible for the tax compliance work of the group, its subsidiaries, unit trusts and other funds and making a

significant contribution to tax planning and advice.

Candidates should ideally be graduate chartered accountants with a strong track record of controlling a small team of tax specialists either within a finance function or with a professional firm. The remuneration package will include the generous range of benefits usually associated with the financial services industry. Career prospects are excellent and personal qualities of a high order are essential.

Please write in confidence with brief career details quoting ref. 330177/L to John W. Hills, Executive Selection Division.

PEAT MARWICK

Peat, Marwick, Mitchell & Co.,
165 Queen Victoria Street, Blackfriars, London EC4V 3PD.

USA & EUROPE

The Financial Director of a major Scottish group is looking for two assistant managers to investigate, audit and advise on the growing number of subsidiaries in Europe and the USA respectively.

Based in London or Edinburgh with a high percentage of overseas travel, both positions are likely to lead to line management either in the UK or overseas.

A second language is essential for the European position. Salary negotiable to c.£25,000.

For details call: Charles Cotton on 01-353 1244 or send a brief c.v. to him at: ASA International, 187-171 Fleet Street, London EC4A 3AB.

Appointments Wanted

CERTIFIED PUBLIC ACCOUNTANT

British national, American qualified, 30 years exp. fluent French with Swiss, German and Italian. Preference is for international control/audit or opportunity to represent CA/CPA firm in Geneva. Tel: 01-4062, 1999 Fleet Street, 10 Cannon Street, London EC4A 3DF.

REUTERS Financial Manager

EDP Audit
c.£35,000 + benefits
London

Reuters, the world's leading supplier of news and financial information, is currently experiencing considerable growth and diversification. This has led to the development of many new computer systems worldwide and resulted in the need to establish a comprehensive EDP audit function.

Reporting to the Head of Internal Audit, the EDP Audit Manager will be responsible for the review of Reuters' computer systems and data centres worldwide, excluding the USA. As such, he or she will be responsible for managing a team of up to six EDP auditors, developing and implementing comprehensive EDP audit standards and procedures and promoting Reuters' security and control

standards throughout all its operations. Considerable travel to Europe, Asia, the Middle East and South America will also be involved.

Candidates, ideally aged in their late twenties to early thirties, should be qualified accountants with at least five years EDP audit experience.

"Big 8" and managerial experience, together with a good knowledge of IBM hardware and operating environments is vital. Although not essential, a degree and direct DP experience would be an added advantage.

On a personal level, candidates must have well developed communication skills, be able to influence and persuade others and be prepared to

take responsibility for the effectiveness of their department.

The remuneration package is attractive, including a salary of up to £35,000, a car, pension, BUPA and excellent holiday entitlements. Prospects are unlimited for the right person in this dynamic and expanding organisation.

If you would like to be considered for this position please send a full CV quoting your current salary and reference number MCS/5079, in confidence, to: Barrie Whitaker, Executive Selection Division, Price Waterhouse, Management Consultants, No.1 London Bridge, London SE1 9QL.

Price Waterhouse

If after several years as a qualified accountant your ambition is still as sharp as ever, then perhaps you should consider the Government Accountancy Service. The sheer scale of our operations means we can offer the challenge of working on a broad range of prestigious projects coupled with career prospects that are unrivalled anywhere else.

We currently have vacancies for several mature professionals. All posts offer a significant degree of responsibility and influence with opportunities to contribute to policy-making at a senior level.

Ministry of Agriculture, Fisheries & Food - Audit

You will use your substantial experience of modern audit techniques to lead a team providing a systems-based internal audit service.

Cabinet Office - Accountancy Training

You should be able to demonstrate a capacity to design, develop and implement Finance and

Accountancy courses for Civil Servants at all management levels.

Inland Revenue - Tax Evasion & Avoidance

Working alongside HM Inspectors of Taxes, you will provide advice on all accountancy matters to aid the investigation of fraud and irregularities in business accounts and returns.

Senior Accountancy roles with scope for development

a new rate of growth

up to £20,960 (under review)

For all posts you must possess a professional accountancy qualification (ie membership of the CACA, ICA, CIMA or CIPFA) and have considerable professional experience.

Starting salary will depend on experience and location and will be supported by a non-contributory pension scheme, 5 weeks' holiday per annum in addition to 10.5 days' public and privilege holidays. Jobs are based throughout Britain, and relocation assistance is available.

For further details and an application form (to be returned by 9 April 1987) write to Civil Service Commission, Alencon Link, Basingstoke, Hants RG21 1JB, or telephone Basingstoke (0256) 468551 (answering service operates outside office hours). Please quote ref: G(2)686.

The Civil Service is an equal opportunity employer

Group Finance Director (Designate)

Cumbria

c.£35,000 + car

Our client is Carr's Milling Industries PLC which has 13 subsidiaries engaged in flour milling, baking, agriculture and engineering.

Due to retirement they wish to appoint a Finance Director (Designate) who will assume total responsibility for the finance, data-processing and company secretarial functions within the Group. Key areas of involvement will include development and enhancement of the internal business controls, development of corporate/financial planning and liaison with the City. The successful applicant will be closely involved in business

development and acquisitions.

Candidates, aged 35-45, should be qualified accountants, with a strong background in accounting and systems development, a strong personal presence and commercial awareness. Full relocation facilities will be provided and an excellent pension scheme is offered.

Interested applicants should write to Alan Dickinson, ACMA, quoting ref. 7082, at Michael Page Partnership, Clarendon House, 61 Mosley Street, Manchester M2 3LQ. Tel: 061-228 0396.

Michael Page Partnership

International Recruitment Consultants

London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

Financial Controller/ Financial Director Designate Berkshire

KMG Thomson McLintock

Management Consultants
15 Pembroke Road, Bristol BS8 3BG

Our client is a main source of technological innovation as a result of its successful record in contract research, development, testing and consultancy. Clients include major corporations in the U.K. and overseas.

Reporting to the Managing Director you will lead a small department and be responsible for all aspects of the company's accounting and reporting requirements and for developing computerised financial information systems. As a member of the senior management team you will provide the financial input to Board decisions, be involved in contract negotiation and help plan and implement strategies for future development.

You should be a dynamic qualified accountant in your early thirties with well developed management and communication skills. Experience of company secretarial duties and taxation will be an advantage, a record of achievement is essential. Prospects are limited only by ability.

Remuneration up to £25,000 plus a Car and other benefits.

Please reply in confidence to John Walker (ref. 136)

Financial Director

£30,000
plus share
options



Arthur Young Corporate Resourcing

A MEMBER OF ARTHUR YOUNG INTERNATIONAL

for Ramco Oil Services plc, one of the most vigorous young service companies in the North Sea. Significant growth took the company to a U.S.M. listing in six years and it is poised now for the next phase of its expansion.

This new appointment will strengthen the top management team and will encompass all aspects of financial direction and management. Emphasis initially is on ensuring improved financial controls and there will be an important policy contribution at board level.

The requirement is for a qualified accountant with a record of successful financial

management, at or near board level, in a public company. A background in contracting based industry would be most appropriate and experience of acquisitions and funding a valuable asset.

Remuneration: Around £30,000 plus benefits, including share options.
Age: 35-45 Location: Aberdeen
Please reply in complete confidence to Peter Craigie as adviser to the company.

Arthur Young Corporate Resourcing,
17 Abercromby Place, Edinburgh EH3 6LZ

MANAGER GROUP ACCOUNTING

London

£25,000 plus car

Our client is a substantial fully-quoted company, manufacturing, retailing and wholesaling ranges of consumer items which are brand leaders in their fields. The vacancy arises following the promotion of the present incumbent. The Manager, Group Accounting, who will report to the Group Financial Controller, will join at a time when new and increasingly sophisticated systems are being installed. A wide variety of duties will be undertaken, including the preparation of consolidated annual accounts and monthly management accounts, managing the Group's treasury function and assisting in the general direction and control of operating units.

Candidates must be graduate chartered accountants, aged late 20's and with around three years broadly based post-qualification experience. The ability to handle a wide range of financial and accounting work is essential.

This post is a stepping-stone for career advancement within the Group.

Please write, in confidence, to Michael Ping enclosing a curriculum vitae and quoting reference F427P, at Ernst & Whinney Management Consultants, Becket House, 1 Lambeth Palace Road, London SE1 7EU.

EW Ernst & Whinney

CHIEF ACCOUNTANT

Slough

£25,000 + car

Age: 27 - 35

A Chief Accountant is required by the subsidiary of a US company engaged in importing, marketing and selling a range of computer software and equipment. The turnover is approaching US \$10 million.

Reporting to the UK Regional Manager, the Chief Accountant will be responsible for the efficient running of the accounts department, the design and installation of systems, cash flow, credit control, budgetary control systems, the production of monthly management information and annual accounts.

Applicants, preferably in the age range 27 - 35, must be qualified accountants, with several years commercial experience and have sound computer knowledge.

Salary is negotiable up to £25,000 and there are attractive fringe benefits including a car.

Please send a comprehensive career résumé, including salary history and day-time telephone number, quoting ref. 2766 to W. L. Taft, Executive Selection Division.

Touche Ross
The Business Partners

Thames Inn House, 34 Holborn Circus, London EC1N 2HR. Telephone: 01-353 7361

**CENTRAL BLOOD LABORATORIES AUTHORITY
DIRECTOR FINANCE AND ADMINISTRATION
(ELSTREE, HERTS)**
c. £30,000

Applications are invited for a new post with this Special Health Authority. The Central Blood Laboratories Authority (CBLA) was established in 1982 to oversee the manufacture of blood products and associated reagents and to carry out related marketing and research. The CBLA primarily supplies the National Health Service, but expansion into wider fields is envisaged.

Some 400 staff are employed and revenue is planned to reach £50 million p.a. in the near term. The organisation has reached a milestone in its commercial development with the impending commissioning of an advanced production unit. The Authority now seeks a forthright Director of Finance and Administration who will be responsible to the Chief Executive for financial and administrative affairs including strategic planning.

Candidates must be qualified accountants with relevant commercial experience and be capable of effecting change and improving performance. The preferred age range is 30-40.

The appointment will be made on a fixed term renewable contract subject to negotiation. Please send full personal and career details in confidence to the Chief Executive, Central Blood Laboratories Authority, The Crest, Dagger Lane, Elstree, Herts WD6 3AU.

Accountancy Appointments

هكنا من العمل

SENIOR FINANCIAL MANAGERS

£33,000pa + car + valuable benefits

Following the "Big Bang" and the establishment of the electronic market place, The International Stock Exchange (ISE) is now poised to build on the advantages of this and the merger of The London Stock Exchange and The International Securities Regulatory Organisation (ISRO).

A substantial strategic investment programme has been planned and the ISE now needs two key financial managers, reporting to the Chief Accountant, to manage and monitor this programme, in addition to building a financial management service for the future.

HEAD OF MANAGEMENT ACCOUNTING

Heading up a team of 20 professionals, the manager will be responsible for the provision of a management decision support service incorporating prompt management accounts, variance analysis, budgeting, policy, pricing and control.

The individual must be a technically sound accountant and able to put systems to practical effective use. He or she must be an excellent communicator, able to control creatively, resilient and with a sense of humour.

Both positions represent considerable career opportunities for experienced qualified accountants which have arisen due to expansion and promotion. Salaries are negotiable and the benefits include a fully expensed quality car and a non-contributory pension scheme.

HEAD OF FINANCIAL ACCOUNTING

Heading up a team of 30 accountants and support staff, the manager will be responsible for the provision of a financial accounting function incorporating the management of statutory accounts, credit control, capital, contract and payroll accounting.

The individual must be able to manage, motivate and develop this key function for current and future requirements. He or she will be a good technical accountant, preferably with systems management experience.

Please write with full curriculum vitae to: R. H. Orr, Roland Orr and Partners, 12 New Burlington Street, London W1X 1FF stating if the application is in confidence. Alternatively, telephone 01-439 6891 for a form or further information.



A market in progress

Manager Financial Analysis

£30,000 + Car + Banking Benefits

This is a Group level appointment in a major banking and financial services group where general management has taken a very positive attitude towards the implementation of financial planning and achieving financial objectives.

The Manager will be a leading member of a small, interactive Group team which meets the exacting requirements of the Board and Group executive management for regular monitoring, analysis and reporting of operating sector results, business plans and budgets, financial aspects of Group strategic plans, and asset and liability management.

Applicants should be professionally qualified graduates or MBAs with several years top level financial analytical experience gained in a major corporation. The ability to learn quickly, the confidence to operate amongst senior management and high standards of presentational skills are essential.

Age guideline: early-mid 30s

Please apply in confidence quoting ref. L 293 to:

Brian H Mason
Mason & Nurse Associates
1 Lancaster Place, Strand
London WC2E 7EB
Tel: 01-240 7805

Mason & Nurse
Selection & Search

Financial Controller Merchant Banking

£35,000+ Bonus + Profit Share + Car

Our client is a leading UK Merchant Bank and a member of the Accepting Houses Committee.

The Financial Controller will take responsibility for the management of 30 finance staff in the production of management and financial accounts, budgets, regulatory returns, taxation computations and all the other reporting and advisory requirements of a busy finance function.

More importantly, the Financial Controller will play a key role in the planning and implementing of change to

systems and procedures so that the bank's financial management is of the highest professional standard.

Candidates will be graduate qualified accountants, aged 32-40, with strong professional and management skills and relevant experience in financial services, ideally within the banking sector.

Please write, quoting reference 390 enclosing a comprehensive cv and day-time telephone number, to Philip Rice, M.A. A.C.M.A., Executive Division at 39-41 Parker Street, London WC2B 5LE.



Michael Page Partnership

International Recruitment Consultants

London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide

A member of Addison Consultancy Group PLC

Appointments Wanted

COMPANY SECRETARY ACCOUNTANT

Age 37, experienced in management & financial accounts/ computing/secretarial, seeks dynamic and challenging position. Please write to Box 4049 Financial Times, 10 Cannon Street London EC4A 3DF.

Accounting for Financial Services in a Major Banking Group

East Sussex Coast

£17k Pkg + reloc.

Our client is a subsidiary of a highly respected and well established blue chip banking group. Its principal activities include finance of international trade, factoring, leasing and discounting.

Continued expansion has created an exceptional opportunity within the finance function for a young accountant to join as Assistant to the Finance Director. Supervising a small team, the role will encompass statutory accounts, budgets, treasury and tax, with a major emphasis on the development of computerised management information and accounting systems. The position offers excellent

experience together with good career prospects.

Applicants should be Chartered Accountants, aged under 30, ideally recently qualified with experience of computerised accounting systems. In addition to an attractive salary and generous relocation expenses the company offers banking benefits including profit share and subsidised mortgage after a qualifying period.

Interested applicants should telephone Chris Sale on 01-831 2000 (evenings and weekends 01-622 5321) or write to Michael Page Partnership, 39-41 Parker Street, London WC2B 5LE.



Michael Page Partnership

International Recruitment Consultants

London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide

A member of Addison Consultancy Group PLC

Personal Assistant to Partner

Personal International Taxation

The Senior Partner in our expanding Guernsey Office requires a Personal Assistant with an outgoing personality and the ability to make a significant contribution to the future development of the practice.

The person appointed is likely to have had experience of personal tax consultancy with exposure to the international aspects and be interested in applying this knowledge in both advisory and practical situations.

The position offers a competitive salary and possible partnership prospects. Please apply in writing with full details to:

Clive Nicholson, Saffery Champness, P.O. Box 141, Granary House, The Grange, St Peter Port, Guernsey.

Saffery Champness

Chartered Accountants

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£52 per single column centimetre

For further information call:

Jane Liversidge 01-248 5205
Daniel Berry 01-248 4782
Emma Cox 01-236 3769

Accountancy Personnel

Placing Accountants First

CONFIDENTIAL

ONE IN A MILLION!

East Midlands

£25,000+

Our client, an accomplished sole practitioner provides a comprehensive and sophisticated financial advisory service to an already significant and rapidly expanding clientele of proprietary businesses.

The likely future growth of the practice is such that a capable young chartered accountant will shortly be offered the chance of a lifetime - an opportunity to become a full equity partner during 1987!

Applications are, therefore, invited from young ACA's who are ATII qualified and can offer considerable experience of dealing personally with proprietary clients. The ideal candidate will be aged 28/29 - a firm indication of the academic pedigree we seek.

A generous benefits package, including relocation assistance will be provided and the successful applicant should be in a financial position to accept this partnership offer within the envisaged timescale.

To apply please write, enclosing a full cv, to ALAN MORRIS at the address below.

Your application will be treated in the strictest confidence and no communication will be made with our clients without your prior consent.

Accountancy Personnel,
2/4 Lletargate,
Nottingham NG1 7DD.
Telephone: 0602 582639

CHIEF ACCOUNTANT

£18,000 + CAR



Pritchard Services Ltd.
A Member of the Hawley Group

The continued growth of Pritchard Services Limited - part of the highly successful Hawley Group - has created this vacancy for a Chief Accountant.

Ensuring both personally and through subordinates that the Accounting function runs smoothly and that proper controls throughout the Company are implemented and maintained, you will have a wide variety of responsibilities. Making sure management accounts are produced accurately and promptly will be essential, as will be assisting the Financial Director in preparing the annual budgets and financial accounts.

To carry out these functions successfully, you will need a professional qualification and the determination to make your mark in an often hectic environment.

As well as excellent rewards and benefits, we'll offer you the chance to broaden your experience and to advance your career.

If you think you're perfect for Pritchard, write enclosing a full CV to David Westcott, Personnel Manager, Pritchard Services Group, PO Box 278, Millersburg, London E14 9TD.

Investing in London

The Greater London Enterprise Board Ltd is an investment agency which aims to invest in long term commercial, technological and social development of local companies. We are unique because we try to balance the commercial and social benefits of our investments.

We wish to appoint a number of high calibre professional staff to assist in the financial control, development and management of GLEB's portfolio into the 1990's. We are looking for experienced and energetic people who are seeking a challenge not a soft option.

Finance Division

Following the appointment of our new Finance Director the Finance Division has been restructured to improve financial control and to provide a firm base from which GLEB can extend with confidence into Fund Management. Applications are invited for the following posts:

Financial Analysts

Up to £20,000 p.a.

You will be responsible for the provision of financial monitoring information on investments to the Finance Manager and Project Executives. You will be expected to have direct involvement in investments and be able to assist in the financial aspects of project development and control. You should have a minimum of three years' accountancy experience with at least one year in a manufacturing environment. Ref: F015.

Financial Accountant

Up to £20,000 p.a.

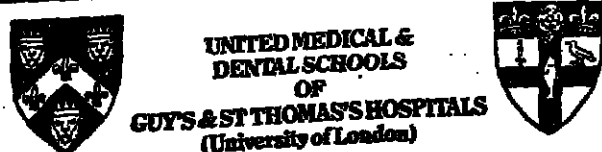
You will be responsible to the Chief Accountant and assist in the proper administration of the financial records of the Company involving cash management and bank reconciliations, loans, mortgages and interest schedules, outstanding debts, budgets, forecasts and variance reports. You should have a minimum of five years' commercial experience including the completion of accounts and credit control. Ref: F016.

GLEB is an equal opportunities employer and considers all job applicants strictly on their merits. In addition, we positively welcome applications from women, black people and disabled people where they are under-represented in particular jobs. GLEB's premises are disabled accessible, all its posts are open for job sharing, and it provides childcare assistance.

All these positions require a commitment to the development of equal opportunities and social responsibility within a commercial framework.

Job descriptions and application forms may be obtained from Vanessa Moody on 01-403 0300 at the Greater London Enterprise Board Ltd, 63-67 Newington Causeway, London SE1 6BD, completed forms to be returned by Friday, 3 April 1987.

Greater London Enterprise Board



FINANCE OFFICER

The United Medical and Dental Schools is a major School of the University of London; it currently employs some 1,500 staff on three sites and the annual expenditure is approximately £30 million. We are looking for an experienced manager with relevant professional qualifications to take charge of the full range of financial services within the School. The successful applicant will have extensive accountancy experience, knowledge of computerised accounting systems and, above all, strong management skills. The post is based on the GUY'S CAMPUS at London Bridge. Minimum salary £22,050 per annum plus £1,393 per annum London Weighting Allowance.

Further details from the Staffing Officer, United Medical & Dental Schools, St Thomas's Campus, Lambeth Palace Road, London SE1 7EH, tel: 01-928 9292, extension 3209, to whom applications in the form of a curriculum vitae and the names and addresses of three referees should be sent by 10 April 1987.

Accountancy Appointments

Major Advertising Agency

Financial Director

London Early 30's to £40,000

Our Client is one of Britain's largest and best known Advertising Agencies. They are part of a major world-wide grouping. One of the most established names in advertising, they have an enviable profit record and a senior management team mainly aged in their thirties. They currently seek an outstanding Financial Manager with a background in control and systems to head up their finance team. The successful candidate, male or female, can expect to be part of the inner management team of the Company.

Candidates will need to be experienced Accountants aged 30-38 with a background which will probably include work with a major professional practice, some systems consultancy and definitive evidence of success at senior level in a company known for

financial objectivity. Experience of advertising would be an advantage but is by no means pre-requisite. Personality and communication skills are, however, key in this field at this level.

In addition to a generous salary there is a management bonus, Company car and other benefits.

Please write in confidence, to Colin Barry, Senior Partner, Overton Shirley & Barry, Prince Rupert House, 64 Queen Street, London EC4R 1AD. Telephone (01) 248 0355.

Overton Shirley & Barry

INTERNATIONAL SEARCH AND SELECTION CONSULTANTS

Financial Controller

North Manchester

C. £25,000 + Bonus + Car

As a result of continuing growth, a leading and highly successful furniture manufacturer with current turnover of c. £40 million requires a chartered accountant aged around 35 to take up the new position of financial controller.

Reporting to the finance director and working with an established team, you will take over responsibility for day to day management of all aspects of the finance function, including the preparation of management and statutory accounts. In addition, as a key senior executive, you will be involved in forward financial and strategic planning.

To meet this challenge, we are looking for candidates with a successful record of relevant industrial experience, who must also be able to demonstrate that they have the exceptional levels of flair, determination and enthusiasm which we require to support planned future expansion.

In addition to the remuneration package above and an attractive pension and life assurance scheme, the position offers outstanding future prospects.

Please write with full career and personal details to:

A. W. Leitch, Finance Director, Cyril Bernstein Limited
P.O. Box 33, Manchester Old Road, Middleton, Manchester M24 1AR.

AIR PRODUCTS

ACAs

European Travel Outstanding Prospects Walton-on-Thames £ Excellent Package

Our client is a major US multi-national company, principally engaged in the production and marketing of gases and chemicals worldwide for use in a diverse range of industrial applications including those at the frontiers of technology. The business is a capital intensive, high technology industry supported by a high calibre, well-qualified workforce.

Based at the European Head Office, the operational audit function is a small, multi-disciplinary team comprised of both qualified accountants and non-financial personnel. Project orientated assignments are concerned with in-depth appraisal of business efficiency, profitability, acquisitions and financial control. Travel content is c30% covering the entire European operation. Career prospects are outstanding: the position is viewed

as an excellent training ground for future senior management and the company will not recruit an individual without the potential to achieve early promotion.

Suitable candidates will be Chartered Accountants, ideally having recently qualified with a major firm. A working knowledge of French, German or Dutch would be useful, while good interpersonal skills are essential. In addition to an excellent salary and benefits package relocation assistance is available where appropriate.

Interested applicants should telephone Chris Sale on 01-831 2000 (evenings and weekends 01-622 5321) or write to Michael Page Partnership, 39-41 Farker Street, London WC2B 5LH.

MP

Michael Page Partnership

International Recruitment Consultants

London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

Finance Director (Designate)

Tyneside

to £22,000 + Car + Bonus

Our client is a highly profitable, autonomous, consumer goods manufacturing subsidiary of a rapidly expanding, medium sized UK Plc.

They seek to recruit a Financial Controller who, reporting to the Managing Director on-site and functionally to the Group Finance Director, will be completely responsible for the finance and data processing functions. The initial brief will include the further development of the company's management information, financial accounting and costing systems using sophisticated computer techniques.

Candidates will be qualified accountants

(CA, CACA, CIMA), aged 30-45, who, in addition to a high degree of technical competence, will possess well developed inter-personal skills in order to make a positive contribution to the continued success of the company. A medium term Board appointment is envisaged.

Comprehensive relocation facilities are available where appropriate. Interested applicants should write to Angela McDermott or Stephen Broadhurst, quoting reference 18311, at Michael Page Partnership, Leigh House, 28-32 St. Paul's Street, Leeds LS1 2PX. (Tel: 0532 450212).

MP

Michael Page Partnership

International Recruitment Consultants

London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

Finance Director

Financial Services

c£35k + benefits

Progressive growth by acquisition has been pursued successfully by our client to create a world-wide Group specialising in money broking, securities, financial futures and related services. Further rapid organic growth is envisaged from the four main divisions currently in operation.

Reporting to the Group Finance Director as the Finance Director of a major subsidiary, this opportunity, based in London, has been created for an individual to manage key changes which will consolidate the present operation and plan future growth as the Group's international product range increases in sophistication.

We would therefore like to hear from bright and resourceful qualified accountants who feel confident of their fast-track ability to survive in this very demanding environment, and who can contribute substantially to the development of this entrepreneurial business.

Please write in confidence to Peter Willingham quoting reference LM 714 explaining why we should meet to discuss this appointment. Please enclose your detailed CV, current salary package and day time telephone number, to Spicer and Pegler Associates, International Executive Selection, Friary Court, 65 Crutched Friars, London EC3N 2NP.



Spicer and Pegler Associates
Management Services

Financial controller

E. Home Counties, c£28,000



It is not often that we can say that a company combines genuine entrepreneurial flair with highly professional management, but our client does just that. With strong R&D access to leading edge technologies in the USA and Japan, and with turnover now of £20m+, it has established an excellent range of products and a sound market reputation in a comparatively short period.

Reporting to the FD, in a new post you will be responsible initially for all financial and management accounting with the prospect of wider responsibility before long. You will take over a well trained and motivated team of about 20 staff regularly meeting tight reporting deadlines. This is not a back room job. Your close involvement out and about with other group functions, be they manufacturing, marketing or services, is as inevitable as it is essential.

Qualified, a good team player and a genuine need to identify totally with the aims of the group, are the essential requirements. Prospects are excellent.

Please forward a résumé, including a daytime telephone number, to John Sanderson Watts, Ref. SW661.

Coopers & Lybrand Executive Selection

Coopers & Lybrand
Executive Selection Limited
Shelley House 3 Noble Street
London EC2V 7DQ
01-606 1975

Corporate Accountant financial services group

West End

c£24,000

The European headquarters of a well known multi-national group with interests in banking, leasing and shipping finance offers an unusual role to a Chartered Accountant aged 24-28.

Working as part of a small central finance team you will report to the UK Controller and have specific responsibilities for the shipping finance division as well as being involved in systems development and group reporting.

It is essential that you possess a flexible approach, can work to tight deadlines and have the potential to take on a wider role in the near future. Previous

experience should include practical use of PCs and spreadsheet packages.

There will be regular contact within an informal environment with non financial management and the opportunity to be totally involved in the varied operations of this international company. Career prospects are therefore realistic and the fringe benefits will be commensurate with other major groups.

Please write enclosing a career/salary history and daytime telephone number to John P. Steigh FCCA quoting reference J573/GF.

Lloyd Management

125 High Holborn London WC1V 6QA Selection Consultants 01-405 3499

PRINCIPAL AUDITOR

Development opportunity for an ambitious Qualified Accountant in Manchester

Salary £21,536-£24,701 & benefits

Norweb Electricity is a highly successful, progressive business in the North West of England, with a combined turnover from electricity sales, appliances and installation work of almost £1 billion p.a. We now require a highly competent, communicative Principal Auditor to lead jointly our Internal Audit Section.

He/she will be responsible for general audit teams, computer audit, special investigations and security, together with developing new techniques for audit use. The post holder will discuss audit findings with Chief Officers and Area Managers of Norweb and report the outcome of all discussions to Norweb's Deputy Financial Director. This is a genuine opportunity for long term career development. Previous experience of working in a large organisation would be an advantage.

The highly competitive remuneration package includes an attractive salary, company pension scheme, 25 days + statutory days annual holiday. Relocation assistance may be available. A car hire scheme is in operation.

Telephone Mr. M. Wood on 061-834 8161 (ext 78) for an application form, quoting ref. 1073. Completed forms should be returned to The Secretary, Norweb, Chestwood Road, Manchester M16 8BA by 2nd April, 1987.

Equal consideration will be given to all applicants irrespective of sex, race, creed or disability.

norweb

RECENTLY QUALIFIED ACCOUNTANT

Negotiable Package including Substantial Bonus/Benefits

A leading merchant bank urgently requires a recently qualified accountant to join their specialist management accounting team. Reporting to the management accountant, the successful candidate will take over responsibility for collating costing information from which the bank's management accounts, budgets, financial accounts and tax computations are produced. Other aspects of the position include the day to day monitoring of departmental reporting requirements, continual assessment and development of computerised accounting systems, cost analysis and control, provision of various ad hoc management information.

Successful applicants are envisaged to be 25-28 years old, graduate Chartered or CIMA and Management Accountants with practical experience in micro based spreadsheets and proven ability to communicate at management level. Being one of London's major merchant banks and a member of the accepting houses committee, our client can offer an established career and training programme which will set your feet firmly on the road to a senior management position if you have the necessary drive and commitment. To apply, please write with a copy of your curriculum vitae to Anthony Dunlop.



ANTHONY DUNLOP

ACCOUNTANCY RECRUITMENT CONSULTANTS

18 JEREMY STREET LONDON SW1V 6HP

TEL: 01-439 6171 • PICCADILLY

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For further information call:

Jane Laveridge 01-248 5265

Daniel Berry 01-248 4782

Home: 01-236 3789

Internal Auditors

North Africa: Excellent tax protected salaries

Jawaby Oil Service has been established by the Libyan Oil and Petrochemical Industry to provide a wide range of services, including total recruitment, for individual operating companies and service organisations.

Our client, Zueitina Oil Company, a leader among the major oil companies in Libya is now looking for Internal Auditors to perform a variety of functions relating to Company's internal audit function, both financial and operational.

Applicants should have a degree in Accounting/ Business Studies and ideally hold a professional

accountancy qualification. At least 5 years' experience of diversified accounting and auditing experience is essential.

Excellent benefits include:

- * Tax protected salaries
- * Generous leave including free air fares
- * Free medical care
- * Free board and accommodation

Please apply to the Recruitment Co-ordinator, quoting ref. ZTN/7, Umm Al-Jawaby Oil Service Co. Ltd., 33 Cavendish Square, London W1M 9HF.



JAWABY OIL SERVICE

Accountancy Appointments

We don't expect a flood of applications for these jobs.
There aren't that many people good enough for them.

Spicer and Pegler is a leading and rapidly expanding accountancy firm with a client base very strongly orientated to growth industries.

To manage this rapid expansion we are taking the unusual step of recruiting senior staff in various departments.

These openings provide competitive salaries and excellent opportunities for exceptional people to develop their careers within a successful and dynamic professional firm.

COMPUTER AUDIT MANAGER

ACA or equivalent 27+

Computer Audit is one of our most dynamic departments. To keep pace with our City clients' heavy investment in computer technology the department has nearly doubled in size over the last eighteen months.

In order to achieve our plans for the future, we need to recruit an additional computer audit manager with a minimum of two years' varied experience gained within a specialist computer audit department. Hands-on experience of software development, and exposure to a wide range of hardware from mainframes to micros, are essential, as is the ability to manage staff effectively.

In return we can offer a diverse and interesting client portfolio and opportunities for career progression both within computer audit and within the firm.

INVESTIGATIONS DEPARTMENT SENIOR MANAGER

ACA 27+

Our Investigations Department requires a versatile specialist to manage a wide variety of investigations including work on:

Prospectuses, takeovers, acquisitions, mergers, management buy-outs, fraud and share valuations.

Candidates must have a good academic and professional background, with two to three years specialist

investigations experience, as well as a flexible, common sense approach to dealing with people and pressure at high level.

In return, we offer rapid career advancement in a hard working but friendly environment.

SECURITIES INDUSTRY

TAX MANAGER TAX SENIORS
ACA/ATII 28+ ACA 25+

With our prestigious range of clients in Banking and the International Capital and Securities Markets, we now seek to recruit tax specialists to work in the Financial and Securities Industry sector.

These are exceptional opportunities to join a high-powered team of specialists who combine a detailed financial sector knowledge with UK and international tax expertise.

We require a Tax Manager ideally with 1-2 years' experience of the Financial and Securities Industry sector, specifically banking, broking, and market making. Candidates for this senior position should have at least 3-4 years' post qualification experience in UK Corporate Tax.

Candidates for the position of Tax Senior should have at least 1-2 years' post qualification experience of UK Corporate Tax and an ability to understand the commercial aspects of the financial markets.

A combination of initiative, first class communications skills and willingness to develop new skills fast will secure a rapid career advancement and high rewards in what is a professional yet friendly working environment.

To apply for any of the positions detailed above, please write enclosing full CV to Jean Brittain at Spicer and Pegler, Friary Court, 65 Crutched Friars, London EC3N 2NP.



Spicer and Pegler
Chartered Accountants



Shell

BUSINESS CONSULTANTS

If you have exceptional all round talent consider a fast moving career with Shell

Shell are looking for exceptionally talented young men and women to join their internal consultancy team in London. This multi-disciplinary team provides consultancy help to Shell Service Companies and Operating Companies throughout the world. Success in this demanding environment provides a springboard from which to launch a career into Marketing Oil, Natural Gas or Chemicals - International Oil Trading, or other areas of the company's business.

Applications are invited from graduates in their late 20s/early 30s who have:

- A good honours degree in a numerate discipline, and perhaps a post-graduate qualification.
- At least 3 years' practice in the commercial/industrial area of O.R. or consultancy - or relevant line management experience.
- Entrepreneurial ability and evidence of commercial skills.

If you can make an immediate contribution within this Consultancy Unit and have the ability to take the fast track through to senior commercial management positions, then write to Trevor Atkinson, FCA, enclosing a detailed CV and quoting reference 7446.

MANAGEMENT CONSULTANCY RECRUITMENT DIVISION

DOUGLAS & LLAMBIAS

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DOUGLAS LLAMBIAS ASSOCIATES LIMITED, 410 STRAND, LONDON WC2R 0NS
TELEPHONE: 01-836 9501

Financial Controller

£20,000 plus Car



Thomson McLintock
Management Consultants
70 Finsbury Pavement London EC2A 1SX.

Our client is a small, fast-growing group of companies which operates in the property development and building industry. It is based in the northern Home Counties and its activities include construction, development, component manufacture and installation. A recent acquisition and plans for further expansion have led to the need for a financial controller.

Working closely with the board, the role will involve the development of systems and procedures to improve financial control and management information. Planning, budgeting and project work will also be key elements of this position, which in due course could expand to include other general management tasks.

Candidates should be qualified accountants with several years' experience in an industrial or commercial organisation. They should have the enthusiasm and communication skills to make an effective contribution to the management of the group and to command respect within the organisation. A knowledge of the construction industry or contract accounting would be an advantage.

Please write in confidence to Jane Woodward (ref 8124).

Divisional Financial Controller

London

c£27,000 + Car

We are acting for a major Division of a large public group with worldwide interests in advertising and media communications.

Substantial acquisition-led growth in recent years, coupled with their plans for further significant expansion and market penetration has resulted in our client seeking a highly motivated and ambitious finance manager to join a small divisional head office team.

This role, reporting to and deputising for the Divisional Finance Director, encompasses involvement with all subsidiary companies within the division covering financial reporting, planning and forecasting together

with analysis and special project work associated with both current and future business development.

The successful candidate will probably be a qualified chartered accountant aged 28-35, with a successful and progressive career to date in a service-related industry. Personal qualities should include considerable initiative and energy coupled with the ability to communicate effectively at all levels. Career prospects within the Group are very good.

Interested applicants should write to Barry Ollier ACA, Executive Division, enclosing a comprehensive CV and daytime telephone number at 39-41 Parker Street, London WC2B 5LH, quoting ref 391.



Michael Page Partnership

International Recruitment Consultants
London Windsor Bristol Birmingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

EXPANDING PUBLIC COMPANY REQUIRES ACQUISITION ACCOUNTANT

BASED C. £25K
HERTFORDSHIRE + CAR + BENEFITS

Responsibilities: Working in conjunction with main Board Directors in identifying and acquiring potential acquisitions.

The successful candidate will have investigation and acquisition experience at a senior level and will have the ability to work on their own initiative.

Future career prospects within this profitable and expanding Group are excellent.

Please send full career and personal details to Box AD451, Financial Times, 10 Cannon Street, London, EC4P 4BY.

EXECUTIVE JOBS

IF YOU EARN OVER £25,000 PA AND ARE SEEKING A NEW OR BETTER JOB

In the accountancy or financial field our team of consultants, all of whom have had managing director level experience, can help you. Our successful Executive Action Plan helps you find appointments quickly and discreetly, particularly in the undervalued vacancy area. Contact us for an exploratory meeting without obligation. If you are currently abroad ask for our Executive Expert Service.

32 Savile Row, London W1 Tel: 01-734 3879 (24 hours)

Connaught

Finance Manager

mid/late 20's

W. London

to £22,000 + car

This is an unusual opportunity for a recently qualified accountant to acquire managerial experience, heading up the accounting function within an independently run sector of a leading international airline. He/she will be responsible for providing a full accounting service to management with a staff of 14 operating modern computerised systems. The job will provide interesting opportunities for experience in cash flow projections, short-term cash management and systems development. Success in this role will lead to opportunities elsewhere in the group in 2-3 years time. Applicants should be Chartered or Certified accountants with the technical skills and personal self-confidence to provide effective leadership of an experienced team. An attractive range of benefits includes a fully expensed car, substantial travel concessions, and a generous relocation package if appropriate. Ref. 1659/FT. Send c.v. (with telephone numbers) or write or phone for an application form to R.A. Phillips, ACIS, FCIL, 2-5 Old Bond Street, London W1X 3TB. Tel: 01-493 0156 (24 hours).

Phillips & Carpenter
Selection Consultants

Investment Accountant US Financial Services Group

City Package c£23,000 + Car

Our client is the rapidly expanding investment division of a major US Financial Services Group. The UK branch currently manages funds in excess of \$2BN invested in securities markets worldwide. This newly created position will report to the Financial Controller and will entail control of assets under management, production of management information, development of the use of computer systems and client reporting. Applications are invited from recently qualified accountants currently in practice or with relevant investment experience. The package embodies salary, bonus and mortgage support. Other benefits include car, non contributory pension scheme, health care and luncheon allowance.

Applications to: E. J. Welsh.



Reginald Welsh & Partners Ltd

ACCOUNTANCY & EXECUTIVE RECRUITMENT CONSULTANTS
123/4 Newgate Street, London, EC1A 7AA. Tel: 01 600 8387

Accountancy Appointments

Hoggett Bowers

Executive Search and Selection Consultants
BIRMINGHAM, BRISTOL, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, SHEFFIELD and WINDSOR

Divisional Financial Director

Engineering West Yorkshire, To £30,000, Car, Benefits
With a turnover of £20m per annum, this is a major division of a well known UK engineering group. This opportunity has resulted from significant advances in the business, including a recent major overseas acquisition. Aged 35-45, you will be a qualified accountant, having held senior responsibility ideally in an engineering manufacturing environment. In addition to running the divisional UK financial function with a reporting staff of 18, you will play a key role in the profitable monitoring of large, medium to long term contracts, which are fundamental to the company's continuing prosperity and growth. The remuneration package includes a substantial basic salary, with an excellent bonus performance related scheme and a full range of benefits. J.A. Thomas, Hoggett Bowers plc, 7 Lisbon Square, LEEDS, LS1 4LZ. 0532 448661. Ref: L13007/FT

Newly Qualified Accountant With General Management Potential

Manufacturing West Yorkshire, £19,000, Car, Benefits
This is a position for a bright and accomplished graduate ACA, trained by a major practice, ideally aged about 26 and recently qualified, who is wishing to take a first major step into a challenging appointment within industry. The organisation, engaged in high volume manufacturing, has a turnover in excess of £50m per annum and is part of an international group operating in excess of 50m per annum of financial control and accountability. Your role will be to assist the Divisional Financial Director in providing the necessary financial management and support to a number of autonomous operating units within the division. It is essential that your financial training and skills are complemented by an outgoing personality and a high level of self confidence and maturity. Above all you must have a detailed and expert knowledge of data processing particularly with regard to micro computers and their relationship to mainframe systems. The remuneration package consists of a substantial salary, excellent performance related bonus and range of benefits. There are real prospects for advancement into senior general management. J.A. Thomas, Hoggett Bowers plc, 7 Lisbon Square, LEEDS, LS1 4LZ. 0532 448661. Ref: L13006/FT

Financial Controller (Designate)

Luxury Retail Central London, To £18,000, Bonus, Excellent Benefits
This prestigious store is the UK subsidiary of a major international luxury retailer, which specialises in selling top brand name and designer merchandise as well as traditional and modern giftware from around the world. Management restructuring has created this vacancy for an experienced accountant to take control of a small department responsible for the financial, management and ledger accounts of the four business areas, including a restaurant and an interior design consultancy. Applicants, aged 27+, will preferably be qualified accountants (ACMA/ACA) with several years' commercial accounting experience, ideally in a retail environment and including statutory year end work, budgets and forecasting, cash flow, management/sales statistics and VAT/export procedure. Experience of managing a small team and hands-on application of a computerised accounts system are essential requirements. The salary and attractive performance related bonus package is complemented by excellent benefits and there are good prospects of promotion to full controller status in the near future. S.J.A. Nicholson, Hoggett Bowers plc, 1/2 Hanover Street, LONDON, W1R 9WB, 01-734 6852. Ref: H18001/FT

These positions are open to male or female candidates. Please telephone for a Personal History Form to the relevant office, quoting the appropriate reference.

Director of Finance Financial Services

London Negotiable from £35,000

This is a new, top level appointment with a major firm of chartered accountants and management consultants. Rapid growth throughout their nationwide network of offices and the increasing range of services they offer have increased the complexity of the business and highlighted the need for a high calibre Director of Finance with commercial experience.

The firm's policy is to make the local offices responsible for their own accounting, but corporate financial management and reporting is the responsibility of a small headquarters team based in London. You will lead that team.

Reporting to a National Executive Partner your responsibilities will include strategic financial planning, arranging finance and cash management, corporate financial control and management reporting. In addition you will be responsible for the financial management control of the large London practice.

This key new appointment calls for a highly skilled financial manager aged 35-45. You will be an FCA or similarly qualified with several years' experience at the headquarters of a progressive and well managed group. Experience of computer-based systems is essential. Salary and benefits will be commensurate with the importance of the position.

Candidates of outstanding ability looking for a challenging and rewarding opportunity should apply in strict confidence giving personal, career and salary details, and advising separately any firm to whom you do not wish your application to be sent, to Melvyn Gaddadon, quoting ref. LAS/5167.

IAS

LONSDALE ADVERTISING SERVICES LTD
Hesketh House, Portman Square, London W1H 9FG

CHIEF INTERNAL AUDITOR

Up to £28,530

The Chief Internal Auditor is responsible for the management of the department's internal audit division (some 70 staff). The postholder is required to give independent advice to top management on the effectiveness of the department's systems of internal control. This is a challenging and wide-ranging responsibility in a department which employs some 70,000 staff, has a budget of around \$1 billion and is responsible for collecting over \$50 billion in tax.

Wide experience of internal audit management and of the systems-based approach to audit, with a successful track record, is essential. ACCA/ACA recognised accountancy qualification or membership of the ICA is desirable, as is some experience of computerised audit.

Salary £25,195-£28,530 according to qualifications and experience. Relocation expenses may be available.

For further details and an application form (to be returned by 8 April 1987) write to Civil Service Commission, Alencon Link, Basingstoke, Hants RG21 4JB, or telephone Basingstoke (0256) 466551 (answering service operates outside office hours). Please quote ref. 0/7776.

INLAND REVENUE

The Civil Service is an equal opportunity employer



Finance Director

£30,000 + bonus

A subsidiary of a US Group employs over 1,000 in the UK, manufacturing and servicing capital equipment sold to the construction industry. The organisation is highly successful and intends to expand further organically and by acquisition.

It seeks an energetic, commercially astute, qualified accountant preferably aged between 33 and 43 to take responsibility for finance, contracts and data processing at Head Office in the City of London.

Key attributes will be the maturity and interpersonal skills to represent the

company at senior level. Candidates must have managed a substantial department and implemented accounting and support systems.

Please apply in confidence to Malcolm Campbell, CSR Recruitment Consultants, 14 Bolton Street, London W1Y 8JL. Telephone number 01-493 1811 or 01-493 2283 (24 hours).



FINANCE DIRECTOR

Gloucestershire

c. £25,000 + Car + Benefits

Our client is a privately owned company involved in the Food Industry, based in Gloucestershire.

A Finance Director with a demonstrable track record of success to date is sought to further strengthen the Board. This represents a demanding and rewarding career opportunity, which will allow the successful candidate to develop into more general management and to take a full involvement in the commercial activities of the business.

Other duties will include management of the accounts

function; development of the Company's systems; identification of potential acquisitions; and the overall monitoring of the Company's financial performance.

The selected candidate will be a qualified accountant, with a minimum of five years experience gained in a commercial environment. Applicants must possess drive, ambition and strong communication skills.

Please apply in writing with full career and salary history details, quoting reference S035004 to Louisa Jones, Executive Selection Division.



Peat, Marwick, Mitchell & Co.,
Peat House, 45 Church Street, Birmingham, B3 2DL

A current salary of around £50K
is an essential qualification
for this post.

Finance Director

International I.T. company South of England

The company is a major force in the world of Information Technology.

As a key member of the Senior Executive team you will play a major role in coordinating and controlling business strategies and activities to achieve continuing growth.

You will be a qualified accountant with experience in the electronics manufacturing industry, either at Financial Director or Controller level. You will already

be earning around £50K and are unlikely to be under the age of 40.

In the first instance, please write in complete confidence, quoting Ref. 234/JE/87 to: John Faith, Senior Consultant, Austin Knight Selection, 17 St. Helen's Place, London EC3A 6AS, tel. 01-628 5021.

Austin Knight Selection

CHIEF ACCOUNTANT DESIGNATE

City of London

Age: 27+

circa £25,000+ plus car

The Yasuda Fire and Marine Insurance Co of Europe Ltd wishes to appoint a Chief Accountant Designate for their London office.

The successful candidate will assist the Chief Accountant in all aspects of the accounting function including insurance company reporting, financial and management reporting and a wide range of other duties and will take full control at the end of 1988 when the Chief Accountant retires.

Candidates should be Chartered Accountants, aged 27 or over and preferably have a knowledge of non tariff insurance company reporting requirements gained either by working in this sector or by auditing clients within it. Knowledge of computerised systems is required. Prospects are excellent.

Salary is negotiable circa £25,000 and there are attractive fringe benefits and a car.

Please send a comprehensive career résumé, including salary history and day-time telephone number, quoting ref: 2765 to W. L. Tait, Executive Selection Division.



Thames Inn House, 3/4 Holborn Circus, London EC1N 2HB. Telephone: 01-353 7361

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The Business Partners

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Premium positions will be charged 25% per single column centimetre

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01-248 5205
DANIEL BERRY
01-248 4752
EMMA COX
01-236 9700

FINANCIAL ACCOUNTANT - PERSONAL BANKING

Salary c.£19,000 pa plus benefits

Hill Samuel Personal Finance is a wholly-owned subsidiary within the Hill Samuel Group. The Company is a leading Deposit Taker responsible for the Group's mortgage lending and a range of other personal credit and banking services. The post arises as one of a number of senior appointments due to the rapid expansion of these services.

The work carries primary responsibility for the development and control of the Company's sophisticated accounting systems which support a wide range of sophisticated financial products and an expanding customer base. An immediate opportunity exists for participation in the financial management of off-balance sheet arrangements to support the Company's mortgage originations. This post is at senior level in a dynamic Company and will report directly to the Financial Director. Candidates should be graduate Chartered Accountants aged 25-35 interested in making a management career in the banking and personal finance field.

Please apply in writing with a full curriculum vitae to: Mr. J.M. Johnstone, Senior Personnel Officer, Hill Samuel & Co. Limited, 100 Wood Street, London EC2P 2AJ

6 tracto FINANCIAL ACCOUNTANT

Central London c.£15,000-£18,000 + competitive benefits

An excellent opportunity to become a key contributor to a fast developing transportation company. If you are:

* aged 25-30 * qualified ACCA/ACA * and have proven financial skills

then join TRACTO as part of a young established team. Reporting to the Managing Director you will be fully responsible for the financial accounts of the Company, which will involve monthly financial reports, cash flow management and the administration of company accounts. You will need a knowledge of computerised accounting systems and procedures and good communication and management skills.

Please send a detailed c.v. together with salary history to: L. W. Thorne, Personnel Manager, Tracto Limited, c/o Canada Maritime House, Station Road, Horley, Surrey RH16 9JL.

FROM AUDIT TO BANKING

Excellent salary package

We are currently recruiting on behalf of a leading International Investment Bank, which has a reputation for an innovative and creative approach to its clients' financial needs.

The bank offers career development within its financing areas for both newly qualified and more experienced graduate ACAs who are enthusiastic self-starters hungry for a new challenge. This is an ideal opportunity for the highly motivated professional to become a proactive Banker.

For further information please call Sara Bonsey. All applications are treated in strict confidence.

18, Eldon Street, Moorgate, London EC2M 7LA. Tel: 01-588 4224

CAPITAL FUTURES
RECRUITMENT CONSULTANTS

Accountancy Appointments

Chief Accountant

London SE5
£18,000 pa + Car

The Fund is Britain's largest international children's organisation working in 50 countries including the UK and with an income of £35 million in 1986/7.

Reporting to the Deputy Director General/Financial Controller, the Chief Accountant will be responsible for the overall operation and internal control of the Fund's financial affairs and dealings. (S)He will also be responsible for the management of a department of 30 staff; the provision of financial and management information and the preparation of published accounts.

Applicants must be qualified Accountants with extensive accountancy experience including expertise in computerised accounting systems. Strong management skills will also be essential.

SCF's system of pay is currently undergoing a major review. As travel throughout the UK will be necessary a Fund car will be provided.

For further details and application form please contact Leonie Linton, Personnel Officer, SCF, 17 Grove Lane, Camberwell, London SE5 8RD. Tel: 01 703 5400.

Closing date for applications is 27th March 1987.



Save the Children
aims to be an equal opportunities employer

Accountancy Personnel

Placing Accountants First

ABC INTERNATIONAL

MANAGEMENT ACCOUNTANT

Dunstable up to £20,000

ABC is the foremost publisher of information for the travel industry. It's printed publications dominate worldwide markets and it is fast developing a series of electronic database information products.

Reporting to the Finance Director, you will manage a small team and have been qualified for several years. You should be able to demonstrate initiative and good communication skills, plus the personality and professionalism necessary to be readily accepted by commercial management.

This is a challenging role encompassing management accounting and the development of management information systems relevant to ABC's growing business.

As part of Reed International PLC, future career opportunities are excellent.

Northern Foods

MANAGEMENT AUDIT

£13,500 + car

Northern Food is the country's foremost quality food manufacturer. Sales last year were £1.5 billion, and more than 24,000 people are employed at over 100 locations throughout the UK.

Management Audit is an important entry point for talented young accountants, with appointment to a substantial line accounting role within 2 years.

Openings are available for young graduate level qualified accountants with above average ability.

CONFIDENTIAL

RECENTLY QUALIFIED

To £15,000

West Yorkshire This major concern, currently entering an exciting new phase of development, is actively seeking to recruit a high calibre recently qualified to strengthen its existing accounts team.

In addition to the preparation of financial and management information utilising a sophisticated computerised system, you will also be involved on numerous projects currently underway including an extensive acquisition programme.

There are excellent career prospects together with all the benefits associated with a major group.

For further details, please contact:
Accountancy Personnel,
Manor Buildings,
2 Manor Row,
Barnsley S70 1NL.
Telephone: 01224 731888

"INNOVATION... TECHNOLOGY... GROWTH..."

Our client is a recognised market leader in retail credit finance and as a subsidiary of a major banking group forms part of one of the largest financial organisations in the world.

In 1986 pretax profits increased by 52%, the number of retail outlets using its credit facilities rose to over 25,000 and record advances were made to customers. Expansion into major retail markets in the UK and Europe continues.

High standards of financial control and management information are needed in order to sustain these levels of success. Accordingly two qualified accountants are required for the Company's Head Office, based in North London.

Attractive remuneration packages are offered, including a subsidised mortgage, bonus, non-contributory pension and a quality company car.

GROUP CHIEF ACCOUNTANT

£25-27,000 + Car + Bank Benefits

Reporting to the Finance Director, key responsibilities will be for financial control, managing the staff and activities of a large accounts department, as well as systems review and implementation.

Suitable candidates aged 25-40, will be qualified accountants with a record of career success and experience of implementing computerised systems and have worked within financial services. In addition to excellent staff management and communication skills, you should be able to manage change and make a significant contribution to further expansion.

FINANCIAL PLANNING EXECUTIVES

£19-22,000 + Car + Bank Benefits

Working within a small professional team you will be jointly responsible for the provision of management information relating to profitability and costs.

This will involve long and short term plans, capital expenditure forecasts and appraisals, profitability reports and internal costings.

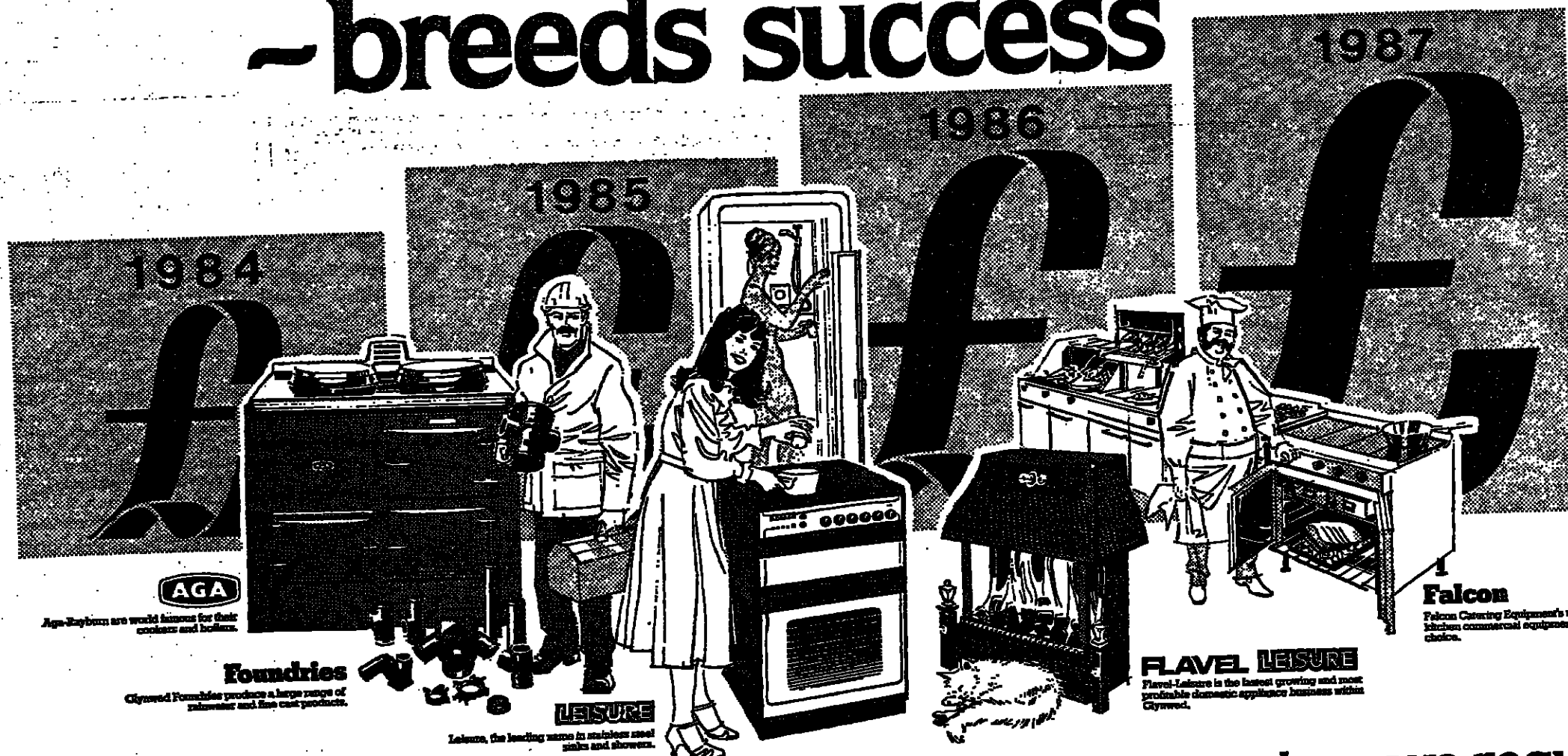
In addition you will be required to review procedure in mainline departments, develop departmental forecasts and work on major financial projects affecting the future growth and profitability of the group.

Suitable candidates will be qualified accountants aged 25-33 ideally experienced in financial and business analysis with some experience in the financial services sector. Hands on PC experience and an ability to manage a small team is necessary.

Please apply directly to Suzanne Wood at Robert Half Personnel, Mountbatten House, Victoria Street, Windsor, Berks SL4 1HK. Telephone 0753 857181, evenings 01-878 5405.

ROBERT HALF

GLYNWED management success ~ breeds success



To direct and produce the next chapter of our success story we require additional successful managers to join our winning team

Few British Companies can match the outstanding financial performance of Glynwed International plc where profit growth has exceeded 20% for each of the last 5 years.

Even fewer British engineering and manufacturing businesses can match Glynwed's consistent ability to produce consumer products that continue to dominate their markets at the same time as maintaining realistic profit margins.

A successful Division within Glynwed is Consumer and Building Products, whose own high performance mirrors that of the Group. The Division is now poised to expand its business activities which includes famous household names such as - Flavel, Leisure, Aga, Rayburn, Glynwed Foundries and Falcon Catering Equipment.

As part of our expansion programme we are now seeking to add successful business managers to our established senior management team. Senior Managers who can immediately contribute to our forward thinking policies and business targets as well as play an important role in the future direction and production of the next chapter of our success story.

Our Kitchen/Consumer orientated businesses are located in various areas of the UK so that those appointed could operate from a choice of locations in the Midlands.

MANAGING DIRECTOR

Consumer Products

This is a Divisional board appointment with responsibility for the Chairmanship of the management boards of Flavel, Leisure, Aga-Rayburn & Leisure, which collectively have a turnover in excess of £50m p.a., and 1,500 employees at three locations.

The setting and achievement of an agreed business plan for each of the businesses is a key element of the job as is the increased penetration of established and new markets by organic growth and/or acquisition. Also the development of new products and the introduction of improved manufacturing technology.

Candidates must have successful general management experience of a £30m + operation, extensive experience in the finished goods sector and a good product, process and market development record.

DEVELOPMENT DIRECTOR

Consumer Products

To be responsible for our major RD centre in Solihull, West Midlands and, in conjunction with the Managing Director and Senior Management of the operating businesses, all on-site product and process development facilities.

The overriding priorities are ensuring a

constant flow of new products of the highest design standard to meet the demands of the consumer market. Also that the most cost effective and efficient production processes are employed and maintained in all areas of manufacture.

The successful candidate will be supported by an experienced team of CAD/CAM, computer, quality and development managers, a staff of 80 and control a budget in excess of £2 m p.a.

Applicants, ideally in the 40+ age range must have been responsible for an RD budget exceeding £1m p.a., a proven record in product and process development and relevant experience in the domestic appliance industry.

Ref. 1

MARKETING DIRECTOR

Consumer Products

This is a new key post carrying responsibility for developing and implementing a comprehensive marketing strategy for the three consumer durable orientated businesses within the Division.

Operating in conjunction with the Consumer Products Development Department and the individual businesses' sales, marketing and manufacturing functions, the person appointed will be expected to make a significant impact on, and contribution to, overall growth and profitability.

Candidates should have extensive product development experience gained in the consumer durables market and have made a substantial personal contribution at strategic level.

Ref. 3

There are also opportunities in two of our other businesses.

MANAGING DIRECTOR

Glynwed Foundries

To lead a multi-site operation based at Kestry, Shropshire producing cast iron drainage materials and municipal castings. Prime duties will involve increasing market share, enhancing product range and completing important investment programmes.

Applicants should have general management experience gained within a £20m+ business in or related to the cast iron foundry sector plus substantial product, process and marketing knowledge.

Ref. 4

MANAGING DIRECTOR

Falcon Catering Equipment - Scotland

To expand the business, based near Falkirk, by organic growth/acquisition etc., whilst maintaining current profitability. Also to ensure product design/development meets market demands. Applicants with general management experience gained in a £5m+ company must possess extensive knowledge of limited engineering/metal goods and a relevant record in business development.

Ref. 5

Remuneration and benefits package is designed to attract, motivate and retain those with ability and commitment. Those joining us in senior positions will find that their rewards, which can be substantial, are geared to performance and will increase considerably as the business they manage continues to grow successfully.

To apply - We appreciate that as a busy manager your time is limited, we have therefore prepared this 'quick response facility'.

We also realise that to consider a move at this important stage of your career you would require by return, comprehensive details about the Company, the products and our management team.

Apply in the strictest confidence to Hugh McCordie on 021-742 2366, or complete the 'quick response facility' and send to Glynwed Group Services Ltd., Headland House, New Coventry Road, Birmingham B26 3AZ. Please open to men or women.

QUICK RESPONSE FACILITY

Please send me comprehensive appointment details and application pack.

Ref. 1 ☐ Ref. 2 ☐ Ref. 3 ☐ Ref. 4 ☐ Ref. 5 ☐

Please tick appropriate box(es)

Name

Address



Glynwed Consumer & Building Products Ltd

Accountancy Appointments

N. M. Rothschild International Asset Management Limited

Finance and Operations Director

N. M. Rothschild International Asset Management Limited is seeking a Finance and Operations Director. Duties will involve responsibility for the Company's finances and accounts, its Board meetings and papers, implementation of a major computer project, and overall supervision of the Company's day-to-day administration.

The successful candidate will need to be a qualified Chartered Accountant and should be able to grasp quickly the US, Japanese and UK investment industry regulations under which the Company operates.

The post offers an attractive salary. Besides normal banking benefits, the remuneration package will include a Company profit sharing scheme.

Please send a full curriculum vitae to:

The Personnel Director,
(Ref. N73/41/RAJM),
N. M. Rothschild International Asset Management Limited,
PO Box 185, New Court,
St Swithin's Lane, London, EC4P 4DU.



COMMERCIAL & FINANCE MANAGER

Cheshire/Merseyside border c £20,000 + Car

Our client is engaged in the chemical processing industry with a turnover approaching £10m. With a relatively small number of employees, it is very capital intensive, boasting one of the most modern plants of its kind in Europe. In 1984 it was acquired by a major International Group and since that time has been transformed into a profitable and dynamic operation with a defined strategy to increase production and dramatically grow in size within the next few years.

In order to achieve this ambitious plan, the M.D. has recognised the need to strengthen his management team by creating the position of Commercial and Finance Manager.

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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Thursday March 19 1987

Corporate Advisory Partnership

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Modo hit by fall in pulp operations

By Kevin Done, Nordic Correspondent, in Stockholm

MODO, one of the leading Swedish pulp and paper groups, saw operating profits fall 7.3 per cent last year chiefly because of a steep fall in the earnings at its pulp operations. Group profits after financial items declined sharply by 37.7 per cent to SKr 345m (\$53.5m) from SKr 551m a year earlier, due to a drop in exchange gains on foreign loans to SKr 50m from SKr 290m in 1985.

The group made extraordinary gains of SKr 240m. This was chiefly due to the disposal of Modo's affiliate, Iggesund, of its Eka Chemicals subsidiary to Nobel Industries - which helped boost Modo profits before allocations and tax to SKr 563m from SKr 291m in 1985.

The group is increasing its dividend to SKr 6 a share from SKr 4.94 in 1985.

Modo forecast higher profits for 1987 based on strong current demand for both its main products, fine paper and market pulp.

Pulp prices are due to be raised again in April. However, Modo warned that a further fall in the US dollar could have a serious impact on Scandinavian pulp producers' competitiveness.

Modo group turnover rose slightly in 1986 to SKr 7.39bn from SKr 7.004bn a year earlier.

The low level of pulp prices in the first half of 1986 and a need to reduce production during this period depressed operating earnings of Modo's pulp mills to only SKr 31m from SKr 150m in 1985.

Earnings of the group's fine paper operations jumped to SKr 523m from SKr 253m a year earlier, thanks to strong demand from west Europe.

Igesund, the pulp and board producer which is 49 per cent owned by Modo, increased its profits (after financial items) by 85 per cent in 1986 to SKr 233m from SKr 125m a year earlier thanks to strong demand and a 15 per cent increase in the volume of paperboard production.

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Stefan Wagstyl looks at the challenges facing the man soon to become head of a hard-pressed Canadian nickel group

The daunting task of healing Inco's scars

MR DONALD PHILLIPS, a quietly spoken Welshman from Ebbw Vale, is not a man to boast about joining the handful of British-born managers who have reached the top of a major North American corporation.

He is only too aware that the job he takes on later this year as chairman and chief executive officer of Inco, the hard-pressed Canadian nickel company, is one of the most daunting of corporate appointments. His predecessor, Mr Charles Baird, is retiring at the age of 65 after spending most of the past seven years battling with the effects of the harshest nickel recession in memory.

Mr Phillips, who is 57, is in many ways a very different man from Mr Baird, a former US marine officer who rose to become Under-Secretary of the US Navy for 18 months during the Vietnam war.

Mr Phillips has spent almost all his working life with Inco. He joined the group in the UK in 1956 as a technical officer and rose to become chairman of Inco Europe before moving to Toronto in 1977. He became a Canadian citizen in 1981.

However, there are important similarities between the two men - neither is a mining engineer nor a

geologist by profession. Mr Baird was previously a financial manager, and Mr Phillips trained as a chemist. Both men were carefully groomed for the top job and served first in the number two post of president.

Mr Phillips says: "There's not going to be a change in any way in management style." The comment is echoed by stockmarket analysts who say that Inco is not a company where the appointment of one man from within the group will in itself lead to big changes. They point out that Mr Phillips has worked very closely with Mr Baird since becoming president in 1980.

Mr Phillips admires Mr Baird for leading the group through "one of the worst periods in its history." He says Mr Baird is leaving Inco "in fairly good financial shape, with good people and very low operating costs."

Nevertheless, Inco bears all the scars of a company which has lost almost US\$1bn and cut its workforce by more than a third to 20,000 in the past six years in an effort to drive down costs to keep pace with declining prices.

At the end of 1986, total debt was almost equal to shareholders' funds at \$995m. Despite all Mr Baird's efforts, Inco last year only just managed to break even with a \$200,000 net profit.

Mr Phillips says that reducing costs will continue to be a top priority. Productivity in terms of output per manshift has risen 65 per cent since 1980, including a 13 per cent gain in 1986.

Further improvements at the group's Canadian mines at Sudbury, Ontario, and Thompson, Manito-



ba, resulting from increased mechanisation and plant modernisation, are forecast for 1987.

The group is also reducing costs at its troubled Indonesian subsidiary, PT Inco, although this is still losing money.



Inco's technical and organisational achievements, particularly at Sudbury, are the envy of many mining groups. Unfortunately for Mr Phillips too many nickel suppliers, including the Soviet Union, are willing to continue supplying the market at current prices.

Producers are still paying the price for the extravagant increases in capacity installed when nickel prices boomed in the 1970s. Inco says in its 1986 annual report that its average selling price last year was the lowest since 1974 and the lowest in real terms since the early 1950s.

Unlike some mining groups, Inco has remained largely dependent on one metal, and its by-products. In addition to producing primary nickel, the company is the world's biggest producer of high-nickel alloys and a leading manufacturer of alloy-containing components.

The products are sold for their resistance to heat and corrosion to such customers as the aerospace, marine and chemical industries. As in mining, Inco's technical skills are undoubted - but, as Mr Phillips says, the markets are extremely competitive. The emphasis continues to be on cost-cutting.

Inco has been slower than most groups to invest in gold exploration in the 1980s - the obvious diversification for a mining company when base metal prices are depressed. It does have three good prospects - at Casa Barasi in Quebec, Crizans in Brazil, and Jardine, Montana. Mr Phillips estimates that Inco could have an equity interest in more than 100,000 ounces of gold a year - but not until the early 1990s.

To be fair, the pressing needs of rationalising nickel production, not to mention the group's heavy debts, did not give Mr Baird much room for manoeuvre.

However, the result is that Inco's future is almost as closely tied as it ever was to nickel. Mr Phillips hopes for at least a modest improvement in prices this year, resulting from further cuts in supply by other producers.

Beyond that it is a matter of wait and see. Mr Phillips says: "The change I would like to see (following my appointment) would be to be chief executive officer in a period of growth." This ambition could only be fulfilled with the kind of sustained price increase that few independent market analysts are able to predict.

GenCorp faces surprise \$2.2bn takeover bid

By James Buchanan in New York

THE HIGHLY leveraged takeover returned yesterday to Wall Street with a \$2.2bn bid for GenCorp, the Ohio conglomerate formerly known as General Tire & Rubber which has been severely hampered by legal problems in its broadcasting subsidiary.

The unexpected tender offer of \$100 a share, announced yesterday by a partnership of Californian and Texan investors, immediately drove up GenCorp's share price \$16 1/4 to \$107.

Analysts said "arbitrageurs" or professional takeover speculators, who have been subdued in recent weeks as the Boesky insider-trading scandal embittered senior members of their profession, piled into the stock yesterday morning in expectation of higher offers from elsewhere.

GenCorp, which diversified from its tyre business into aerospace,

plastics, entertainment and bottling, has had to fight costly legal battles to retain television and radio licences operated by its RKO subsidiary.

Analysts say challenges to the licences, which stem from allegations about questionable business practices by GenCorp in the past, have depressed GenCorp's share price well below its break-up value.

Because of the need to satisfy litigants, RKO's "gross market value was not realisable or would take years to realise," said Mr Don De Senna, an analyst at Nomura Securities in New York.

The tender offer is being made by a partnership consisting of ARF, a California glass maker, and Wagner & Brown, a closely held Texas oil and gas partnership which has taken part in bids made by the celebrated Texan raider, Mr T. Boone Pickens.

The two groups last year teamed up to make a \$1.44bn takeover bid for Lear Siegler, a California conglomerate, but withdrew shortly after the eruption of the Boesky insider-trading scandal damaged confidence in highly leveraged financing.

The partnership said yesterday that it would put up \$250m in equity capital and had negotiated a \$125bn bridge loan with Shearson Lehman, the Wall Street investment firm, and a \$1bn margin credit facility with Wells Fargo.

GenCorp, which for years was controlled by the O'Neil family, last year earned \$130m, or \$5.62 a share, on sales of \$3.1bn.

Under Mr William Reynolds, who took over as chairman this year, the group has been concentrating on its profitable AeroJet General and plastics subsidiaries and attempting to resolve the challenges to RKO's television and radio licences.

AT&T to buy back shares

By Our Financial Staff

AT&T, the US long-distance telephone company, is to spend up to \$900m in buying back two batches of preferred shares from the public in a move which, it says, will save about \$50m a year in dividend outlay.

The issues have a stated value of \$50 a share and pay respective annual dividends of \$3.84 and \$3.74. They will be redeemed for cash on May 1 after payment of the next dividend.

Last year AT&T reduced outstanding debt and preferred stock by some \$1.6bn, reducing fixed charges by nearly \$200m.

Fairchild unveils buyout plan

By Louise Kehoe in San Francisco

MR DONALD BROOKS, president of Fairchild Semiconductor, the US semiconductor manufacturer, yesterday announced plans which could lead to a management buyout of the company following the cancellation of merger proposals by Fujitsu.

Mr Brooks said various proposals had been put to the Fairchild management, which would select a financial partner and make a proposal to Schlumberger, the parent company.

"We are not interested in an investor that wants to downsize the company. This will not be a leveraged buyout. We need financing for

growth." Mr Brooks added that he expected Fairchild eventually to make a public offering.

He said Fujitsu and Fairchild would go ahead with plans for a close and co-operative relationship. Agreements between the two companies cover technology exchange, joint manufacturing in the US and Japan, and second sourcing of each other's products.

"I expect that our competitors will again raise protectionist objections to our relationship with Fujitsu, but our agreements with Motorola and Toshiba, and Advanced Micro Devices and Sony. There is

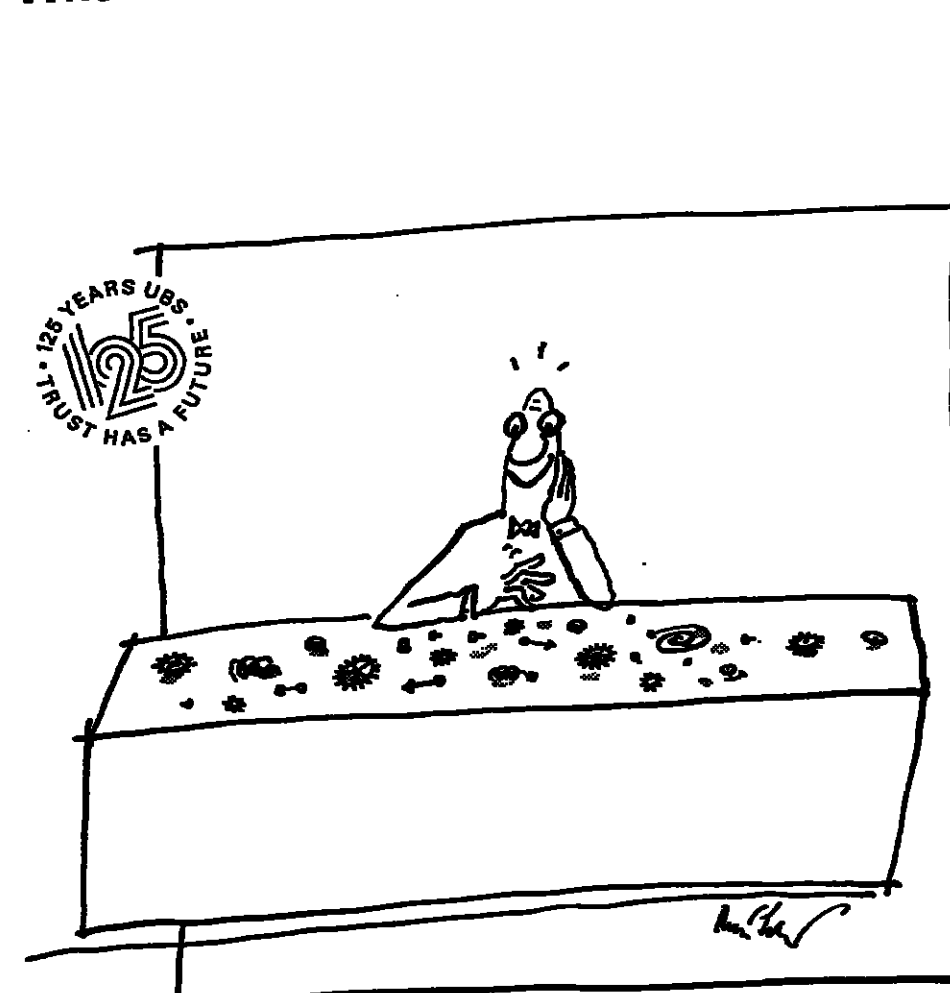
no reason why there should be any government objection."

"I believe our relationship with Fujitsu will significantly enhance Fairchild's future position. I am confident in Fairchild's future." The company aimed to regain profitability by the end of this year.

Commenting on reports of US government opposition to the proposed Fujitsu-Fairchild merger, Mr Brooks said he believed only a few administration officials had been opposed to the deal.

He was not aware of any direct US government intervention to prevent the merger.

Swaps, options, equity content, issue price: They fit together like the parts of a Swiss watch. Who would know better than we?



In order to float the right deal at the right time in the right market, certain of our Swiss qualities - such as quiet efficiency, attention to detail, and global presence - come in rather handy.

Toys 'R' Us scores year-end record

By William Hall in New York

TOYS "R" US, which describes itself as the world's largest and fastest-growing specialty toy retailer, has notched up another record year increasing its net income in the 12 months to February 1987 by 27 per cent to \$152.2m, or \$1.17 a share.

Mr Charles Lazarus, the 63-year-old founder and chief executive, said 1986 was an "excellent year" for the company in terms of sales, earnings and market share expansion.

The group opened 36 toy stores in the US. Full-year sales, boosted by new store openings, rose by 23.7 per cent to \$2.44bn and comparable US toy store sales rose by 8.5 per cent.

Toys "R" Us also opened 11 toy stores overseas and moved into the Montreal and Hong Kong markets for the first time. It also opened 30 Kids "R" Us children's clothing

stores, including an initial store in Chicago. The company says its overseas operations and Kids "R" Us contributed to earnings in 1986.

The company, which was public in 1978 when it was earning \$17m a year, has been a major Wall Street success story and shareholders have seen the value of their investment rise by more than 40-fold in less than a decade.

The company's shares rose by \$1 to \$38 1/2 yesterday, and Mr Norman Ricken, the president and chief operating officer, forecast that 1987 would be another record year.

"We plan to open 45 stores in the US, 13 toy stores internationally and 30 Kids "R" Us stores. The company currently operates 271 toy stores in the US, 24 toy stores overseas, 53 Kids "R" Us stores and four department stores.

Audi expects sharp fall at year-end

By Helg Simonian in Frankfurt

PROFITS at Audi, the West German car producer which is part of the Volkswagen group, are likely to be roughly halved for 1986, according to Mr Wolfgang Habel, Audi chief executive.

One third of the fall is due to adverse currency movements, according to the company. The remainder is largely attributable to start-up costs for the new Audi 80 model and lower sales in some markets.

Audi took pains to point out that the drop had nothing to do with the alleged foreign-exchange fraud at present besetting its parent.

The company's production of 383,000 vehicles in 1986 was down from the previous year's record of 392,000. However, turnover actually rose in 1986 to DM 9.9bn (\$5.3m) against DM 9.6bn in 1985, according to Mr Habel, thanks to a larger share of higher-value models.

The effect of currency factors was most evident in Audi's sales to the USA, which declined to 50,800 cars against 74,061 in 1985. In the first two months of 1987, sales to the US fell to 7,000 from 10,000 in 1986.

Audi's export sales overall in 1986 fell by 10.5 per cent to 210,000 vehicles, against 233,861 in 1985. However, the company sold 154,000 cars in its home market against 137,187 in 1985.

Mr Habel said Audi hoped to produce more than 400,000 cars this year and increase its turnover to more than DM 10bn.

Babcock seeks DM 330m

By David Marsh in Oberhausen

DEUTSCHE BABCOCK, the leading West German engineering group, yesterday set the terms of a DM 330m (\$179m) rights issue designed to strengthen the company's capital base.

The two-for-five issue of 2m nominal DM 50 ordinary shares will be made at a price of DM 165, a substantial discount from the latest price on the Frankfurt bourse of just above DM 220.

The company said the larger-than-usual discount was intended to compensate shareholders for the low yield on Babcock shares in recent years. Shareholders will be able to take up their rights over the offer period which begins on March 26 and ends on April 6.

The operation follows closely on the heels of the Iron Government's disposal last month of its 25.2 per cent stake in Deutsche Babcock.

Ferruzzi in acquisition move

By Alan Friedman in Milan

FERRUZZI, the Ravenna-based food and agriculture group whose hopes of acquiring British Sugar were dashed recently by the UK Monopolies Commission, said yesterday it was in an advanced stage of negotiations to acquire "a major European agro-industrial concern."

The Italian group declined to name the company, but said it had more than £400m (\$640m) of liquidity available for a purchase. This liquidity, raised in various share and

bond issues over the past few months, would have been used for the acquisition of British Sugar.

Ferruzzi also said the company which is negotiating to acquire "is not in Britain." Ferruzzi said the concern would fit into its strategy of controlling agro-industrial businesses which process grains and other agricultural products for food on the one hand and industrial applications on the other.

It had held talks with CFC Inter-

national, the large US food processor, about possibly acquiring the US group's "European" operations (which include the Swiss-based Knorr soup division) but that CFC was not the company now under consideration.

The negotiations for the unnamed company, while at an advanced stage, could take another couple of months to conclude, Ferruzzi added.

Air Canada to buy Gelco unit

By Bernard Simon in Toronto

AIR CANADA is to expand into the surface courier business by buying Gelco Express, the Canadian subsidiary of Gelco Corp of Minneapolis, for US\$54m.

Gelco Express is the second-largest courier service in Canada. The deal will give the state-owned airline control of a door-to-door delivery service, using its existing air freight division. Air Canada operates eight DC-8 freighters.

Courier services have become increasingly popular in Canada as postal service efficiency has declined.

Gelco, whose other interests include vehicle leasing and travel, said the sale was part of a restructuring plan aimed at reducing its debt and staunching recent losses. The sale is expected to be finalised in May.

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INTL. COMPANIES AND FINANCE

Montedison plans pharmaceutical move

BY ALAN FRIEDMAN IN MILAN

MONTEDISON, the Italian chemicals, health care and energy group, is planning the eventual merger of part of its bulk pharmaceuticals division with Antibiotici, the Spanish pharmaceuticals concern which it is acquiring for Pta 57.2bn (\$450m).

The Spanish Government has given its approval to the Montedison takeover of Antibiotici, a company with 2,000 employees, seven factories in Spain and 1986 sales of about Pta 28bn.

With the acquisition of Antibiotici,

cos, one of the largest-ever foreign takeovers by an Italian company, Montedison is set to overtake Gist Brocades of the Netherlands as the group with the largest single share of the European "free market" (involving the sale of antibiotic intermediates to third parties) in bulk antibiotics. Gist Brocades is believed to have about 15 per cent of the European market while the Antibiotici deal should give Montedison around 17 per cent, according to analysts.

It is understood that Montedison

plans to invite key management

from Antibiotici to help run a merged antibiotics division, combining part of the Farmitalia Carlo Erba business (where intermediate sales are worth about L1.65bn of annual sales) with the Spanish company.

Some analysts feel that Montedison is paying a premium price for Antibiotici although they say the deal represents a significant acquisition of market share in the sector. The Antibiotici purchase is a partial substitute for Montedison's at-

tempted takeover last year of Sarel-

en's Fermenta Group.

The price being paid for Antibiotici is about 20 times the company's 1986 earnings, or 15 times prospective current year earnings, according to executives involved in the deal.

● Butoni, the Italian foods concern controlled by the De Benedetti group, made a L18.5bn net profit in 1986, against a nominal profit the year before. The profit was struck on consolidated group sales of L1,600bn.

Superfos turns to loss

BY HILARY BARNES IN COPENHAGEN

SUPERFOS, the Danish fertiliser, agro-industrial and packaging group, made a net loss of Dkr 366m (\$44.3m) last year compared with a profit of Dkr 11m in 1985.

Only the sale to Finland's Kemira in December of 65 per cent of the group's Danish fertiliser business for Dkr 600m kept the group afloat following its disastrous 1985 acquisition of Royster, the US fertiliser group.

Superfos is now negotiating for the sale of Royster to a US company, yesterday's preliminary statement said.

A Dkr 375m loss provision for the Royster divestment has been made against equity capital. The purchase price of Royster was Dkr 1.2bn.

A positive group result is forecast for 1987 following the sale to Kemira. The result will be significantly improved if the Royster sale also goes through, the statement says.

Group sales were down from Dkr 11,270m to Dkr 9,550m. The group reported a Dkr 12m loss after depreciation, which widened after net financial costs to Dkr 310m.

Alfa-Laval ahead 12%

BY SARA WEBB IN STOCKHOLM

ALFA-LAVAL, the Swedish dairy equipment and process engineering group, reported profits (after financial items) of SKr 790.6m (\$114m) in 1986, an increase of 12 per cent on the previous year's figure of SKr 690.6m.

Involved sales inched up 1 per cent to SKr 10,160m. Alfa-Laval expects similar profits in 1987 but says involved sales should increase at least SKr 1.5bn as a result of acquisitions during 1986.

Profits from these acquisitions are expected to show up in 1988 after consolidation and restructuring

measures. The group says it faces uncertainty in the agricultural and food engineering divisions because of the introduction of new regulations.

Alfa-Laval has made a SKr 15m one-off write-down of goodwill in connection with its acquisitions.

The food engineering division suffered from a fall in orders because of a slackening in the dairy market. Order bookings for the marine and power divisions were hit by the further deterioration in the shipbuilding industry.

A FINANCIAL TIMES SURVEY
INTERNATIONAL
CAPITAL MARKETS

The Financial Times proposes to publish its Annual Survey on The International Capital Markets on Monday April 13 1987.

Subjects under review include:

1. US Government Securities Market
2. Eurobond Market
3. Investment Patterns
4. Individual Sectors: Eurodollar, Yen, D-Mark, ECUs, Swiss Franc, etc.
5. Euro-equity Market
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18th June 1987

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NOTICE FROM
CENTRAL BANK OF INDIA

BANK OF INDIA

US\$ Floating Rate Certificates of Deposit 1988 issued by Central Bank of India, London Branch, are hereby given that, with effect from 1st January 1987, the business and (subject to limited exceptions) assets of the London branch of Central Bank of India at Park House, 16 Finsbury Circus, London EC2M 7DJ, have, pursuant to a transfer agreement dated 26 December 1986 as subsequently amended been transferred to the London Branch of Bank of India, a Government of India undertaking and (subject to limited exceptions) Bank of India has assumed responsibility for the liabilities of Central Bank of India, London branch including the liability in respect of the above Certificates of Deposit.

The transfer agreement which is governed by Indian law, is part of a reorganisation of the existing UK branches of Indian banks with a view to consolidating and rationalising the operations of the branches of Indian banks in the United Kingdom. The above mentioned Certificates of Deposit should on the relevant interest Payment Dates and the Maturity Date (or on early repayment thereof in accordance with the Conditions) be presented for payment either to Bank of India, Kent House, 11-16 Telegraph Street, London EC2R 7AS or to the Agent Bank Dresdner (South East Asia) Limited of 20 Collyer Quay #22-00 Tung Centre, Singapore 0104 for payment thereof to be made in accordance with the Conditions endorsed on the reverse of the Certificates of Deposit.

Enquiries arising in relation to the Certificates of Deposit should be addressed in the first instance to:

Mr J. K. Dighe

BANK OF INDIA

Kent House, 11-16 Telegraph Street, London EC2R 7AS

Telephone: 01-228 3165 - Telex: 885925

Dated 20th February 1987, Central Bank of India, Bank of India

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March 19, 1987, London
 By: Citibank, N.A. (CSI Dept.), Agent Bank

CITIBANK

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AIRD BOND INDICES

	Weekly Eurobond Guide March 13, 1987	12 Months	12 Months
	Redemption	Change	High
	Yield	on Week	Low
US Dollar	9.544	0.305	9.619
Australian Dollar	14.695	0.170	14.735
Canadian Dollar	9.618	-0.476	11.218
Eurodollar	6.136	0.541	6.314
Euro Currency Unit	8.568	-0.430	9.182
Yen	5.784	-2.481	6.702
Sterling	9.993	-1.196	11.609
Deutschemark	6.088	-0.490	6.652
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INTERNATIONAL CAPITAL MARKETS and COMPANIES

Haig Simonian explains the delays facing huge German share placings
VW casts shadow over Veba float

"WE'LL BUY IT if they give it away," says one London-based European fund manager about the flotation of the West German Government's remaining 25.55 per cent stake in Veba, the energy and chemicals conglomerate, which has been scheduled for the second half of this month but may now be delayed.

Embarrassing though it may be for the Government and for Deutsche Bank, which is lead managing the placing, a postponement may now be the only option. Last week's hammer blow news about an alleged DM 480m (\$281m) currency fraud at Volkswagen in which the Government was also hoping to sell its remaining 16 per cent stake this year—has raised further doubts for international investors about an already unexciting equity market.

West German share prices have recovered somewhat since the VW news, but the market remains shaky and unable to stage any consistent rally at a time when neighbouring European markets—let alone Wall Street and Tokyo—are at or near fresh peaks.

One reason for West Germany's underperformance has been the sudden rush of placings of large blocks of equity in leading companies. Two weeks ago it was Hoechst, the construction group. Last week came Deutsche Babcock, the heavy engineering company. Veba may now be temporarily in doubt, but a large rights issue for Aachen and Muenchener, the insurance group, is not far behind.

Volkswagen was due to follow later in the year, along with two smaller partial privatisations. DSL Bank and Deutsche Pfandbriefanstalt, a specialist financial institution. However, Mr Gerhard Stoltenberg, West Germany's Finance Minister, has already acknowledged that it may not now be possible for the Government to sell off its remaining VW stake this year.

Hoechst hit the news when the old generation of the Munich-based Fincks family, which owned 25 per cent of its shares, decided to dispose of its holding for tax reasons. The Fincks, one of Germany's wealthiest families, own the country's third largest private bank as well as a substantial portfolio of corporate investments.

Deutsche Bank bought the Fincks' stake in Hoechst, worth around DM 760m (\$408m), before placing at least part of it through an international

banking consortium at a 15 per cent discount, according to fund managers.

Last week's DM 280m-odd placing of 1.2m shares in Deutsche Babcock had a more exotic ring. Yet the Iranian Government had for some time been considering the sale of its 25.2 per cent stake. The company was due to make a DM 200m-300m rights issue next month and the shares had been outperforming the market.

March 9, Aachen and Muenchener is issuing 1.76m new shares at a deep discount of DM 760 each. A further DM 44m of authorised capital will be allotted for eventual placing of bearer shares, mainly to be sold abroad.

Institutional buyers have mixed feelings about the attractiveness of some of the shares recently on offer and those to come. West German equities have already been weakened badly this year. The pooliness

The VW news could not have come at a worse time for the Government's Veba placing. Postponing the deal would leave egg on some faces, especially after Deutsche Bank's series of international roadshows last week. On the other hand, selling the Veba stakes off cheap would be an embarrassment too.

"They could still do it," says one analyst. "It's just a question of how keen they are to do so." "It's all a question of price and timing," says another.

Aachen and Muenchener may be the trickiest bet of all. The sector has performed extremely well in the past, and many international investors have been taking their profits. Moreover, the company has its hands full with BfG. The bank's business has been severely strained by the repercussions of the Neue Heimat scandal.

Profitability at all the German banks will be under pressure this year, with interest margins slipping. Commission income on securities, which was buoyed up by the bank's results in 1986, is also likely to be appreciably lower this time round.

At least the Government is not depending on the privatisation proceeds for budgetary purposes. Its estimate of DM 8.3bn for all this year's planned sell-offs is extremely conservative.

Acquiring BfG could be an astute long-term move by the Aachen-based insurer. Cross-marketing opportunities abound in banking and insurance exist, and are likely to grow as the country's insurance companies try to find ways to persuade life clients to keep the proceeds of their maturing life policies within the insurance system.

However, it will be some time before the fruits of these links come through. In the meantime, Aachen and Muenchener could have a hard job convincing fund managers of the benefits

of these subsidiaries have become quite "interesting" in themselves of late, thanks to restructuring.

Veba has traditionally been bought as a yield stock. Some fund managers are disappointed that the group is not increasing its 1986 dividend beyond the DM 10 a share paid a year ago, in view of the forthcoming sale. However, even as matters stand, Veba offers an appreciably higher dividend yield than the 2-2.5 per cent norm for West German companies.

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of the US dollar, at least until last month's finance ministers' meeting in Paris, spurred a burst of profit-taking by many foreign investors that left the market reeling.

The dollar has recovered somewhat, yet many analysts remain bearish about the outlook for West German corporate earnings in 1987, given the strength of the D-Mark and the prospect of only moderate growth at home.

Deutsche Babcock has won praise for restructuring towards higher value, more specialised equipment, especially in the now-fashionable pollution control area. But the shares, which have been placed with friendly institutions, were no "give-away," according to one London-based fund manager.

Veba is a different matter. With its large number of subsidiaries in many areas of the economy, the company has long been seen as a solid, good quality defensive stock. Some

CURRENT GERMAN EQUITY PLACINGS

Company	Estimated proceeds DM	Seller	Lead bank	Comment
Hoechst	760m	Finck family invts. Co.	Deutsche Bk.	Stake sold for private tax and inheritance reasons
Deutsche Babcock	284m	Iran	Westdeutsche Landesbank	Iran sells 25.2% stake before April rights issue
Veba	2.5bn	W. German Government	Deutsche Bk.	Sale of Government's remaining 25.55% stake
Aachen & Muenchener	1.34bn	—	—	Sale of Government's remaining 16% stake. May be delayed to 1988
Volkswagen	1.6bn	W. German Government	—	Partial privatisation. May be put back to 1988, as legislative changes required
DSL Bank	—	W. German Government	—	Same as DSL Bank
Deutsche Pfandbriefanstalt	—	W. German Government	—	—

The Iranians probably judged the time ripe to sell.

The Veba sale will dwarf the Hoechst and Babcock transactions put together. Even at yesterday's price of DM 258.50—sharply down from last year's DM 346 peak—the disposal will net around DM 2.5bn in the largest fund raising venture attempted on West German stock exchanges.

Meanwhile, Aachen and Muenchener, the country's fifth largest insurer, which is 20 per cent owned by Royal Insurance of the UK, is tapping shareholders for new money to cover its DM 1.5bn purchase of a controlling interest in Bank fuer Gemeinwirtschaft (BfG). Aachen and Muenchener has to pay West Germany's trade union movement, BfG's previous owners, by June 1.

The bulk of the finance will come through a DM 1.34bn rights issue, approved at the company's general meeting on

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CSFB chief protests at lack of regulation

By William Duffell in Geneva

A SHOUT of warning that financial markets may be dangerously outpacing their regulators has come from one of the most fertile exploiters of deregulated markets.

The "element of fear" among bankers was enormous because they had not intellectually "masterminded" the new financial instruments. Mr Hans-Joerg Radloff told a meeting of the Swiss Bankers' Association in Geneva.

Mr Radloff is general manager of Credit Suisse, Zurich, and deputy chairman of Credit Suisse First Boston, London, the Eurobond market's top lead manager. Entrepreneurs were going into financial arbitrage to make up for sluggish performance, taking up-front earnings against unassessed future liabilities, he said.

Bank managers had no idea of the liabilities they were incurring. A single bond transaction could have up to 12 components, one of which going wrong could put the whole operation in jeopardy.

Regulators were being left far behind by the development of increasingly sophisticated financial instruments and by the globalisation of markets. "We are moving faster than any regulator," Mr Radloff said.

In retrospect the pace of deregulation, virtually in 18 months, had been "unconsidered." Bank supervisors had now seen the need for action but there was no way in which the imposition of domestic regulations could influence global markets.

International co-ordination was needed to establish some basic standards to govern the new financial instruments. In the meantime, the answer had to be self-regulation by investors and bankers and the most useful use of the new instruments.

The dangers had recently been signalled, Mr Radloff said, by the Volkswagen currency fraud, the City of Stockholm's problems and the collapse of the perpetual stakes bond market.

Reaction among Swiss bankers to his off-the-cuff remarks was mixed. Some admitted to being scared by the pace of globalisation and the difficulty in assessing risks others felt that Mr Radloff should not have blown the whistle so loudly.

Mr Radloff stressed yesterday that he was not seeking the reintroduction of tightly regulated regimes. But the very strict old order in financial markets had been destroyed, he had "a state of anarchy in many ways" now and a new order had not yet been created.

Prospectus move for Swiss notes

By John Wicks in Zurich

PUBLICLY offered Swiss bank notes are likely to need full prospectuses backing in the near future. Negotiations between the Swiss Bankers' Association and the country's Banking Commission, said to be at an "advanced stage," are expected to result in a formal agreement before the year-end.

Unlike bond issues, medium-term notes are not listed on Swiss stock exchanges and their issue has never required publication of a detailed prospectus. Underwriting banks are therefore not subject to the same prospectus liability as in the case of bonds.

Last June, however, the National Bank lifted a number of restrictions on medium-term notes, putting bonds and notes on much the same footing. Bonds and "published notes" are now a single statistical entry on the National Bank's statistics.

The move has followed a series of liberalisation measures which had taken a large part of the notes market out of the "private placement" category by making them virtual public offerings.

Although the underwriting banks have generally improved their information policy in respect of notes, the Banking Commission feels that the public nature of many notes offerings obliges the banks to give fuller publicity in the form of a prospectus.

In fact, this could mean more comprehensive information than that now provided by bond prospectuses, in that banks will apparently be expected to present information during the life of the notes and not just at issue.

Perpetual FRNs

As a result of an error in transmission, a report in Tuesday's FT put the estimated losses of Japanese banks from perpetual floating rate notes at \$10bn. The correct figure is \$1bn.

Cuts in UK interest rates open Eurosterling window

BY CLARE PEARSON

TWO UK property companies, Land Securities and British Land, issued \$100m of debt into the Eurosterling market yesterday. They were encouraged by the strength of the currency and the gilt markets, which held firm on hopes of even lower interest rates after the 1 per cent point cut in UK bank base lending rates during the morning.

Both issues met reasonably firm responses from the market, although neither proved as popular with European investors as some other deals for better-known UK companies have done in recent weeks.

The ebullient mood of the gilt market opened up an issue window for Land Securities of issue a \$100m deal with an unusually long 20-year maturity. Bonds of this length of life are rare occurrences in the Eurosterling market, although they also sprang on by an enthusiastic gilt market—borrowed 18-year funds last week.

Land Securities is less familiar to foreign investors than ICI and yesterday's issue was primarily aimed at UK domestic institutional investors, lead manager J. Henry Schroder Wagg said. The issue may be traded interchangeably with an earlier issue which matures in 2007, launched last year.

The 9 1/2 per cent issue, priced at 98 1/2, traded at a bid price of about 93 1/2, within its 24 per cent first loss.

Meanwhile, Credit Suisse First Boston launched a \$200m 15-year convertible issue for British Land. The lead manager said it was channelling most of the paper abroad, creating a security in London. But the deal traded at a bid price of 101 1/2, a point below its issue price, rather than shooting to an immediate premium as some other convertibles for UK companies have done recently.

Even so, this level of the deal was trading well within its 23 per cent fees. It was priced with an indicated coupon of between 7 1/2 and 7 3/4 per cent and indicated conversion premium of 25 per cent. There is no put option for the investor, but British Land can call the deal at 106, and later at declining premiums.

The Canadian dollar market

continued firm, and Wood Gundy led a C\$75m 10-year deal for triple-A rated Toronto, a popular name in the market. The 8 1/2 per cent issue was priced at 101 1/2.

Orion Royal Bank led a C\$75m six-year issue for Chrysler Credit Canada, guaranteed by Chrysler Financial Corporation. Although the borrower is currently on credit watch with the US rating agencies, this deal met a fairly positive response from the market.

Dealers ascribed this to its attractive terms, adding that the market's view of Chrysler has improved since the announcement earlier this month that it is acquiring American Motors Corporation. The 9 1/2 per cent deal was priced at 101 1/2.

One new deal emerged in the Eurodollar market, which continued to trade very thinly yesterday. The \$100m seven-

year deal—a Y15bn five-year 5 per cent issue for American Corporation of North America, the financing company which is owned by American Airlines, was priced at 101 1/2.

The issue, which is priced at 102 1/2, met an enthusiastic response from the market although it was supported by the lead manager.

In Australia, dollars, Hambros Bank announced a \$100m five-year zero coupon bond for the World Bank, priced at 98 1/2 per cent. It was quoted at 98 1/2, against 1 1/2 per cent fees.

Credit Suisse First Boston earlier announced an A\$500m 2 1/2 per cent issue for Australia. The deal was expected to have a strong appeal for US investors. It has a five-year life and 10 1/2 issue price. It traded well within 2 per cent fees at 100 1/2.

Orion Royal Bank led an A\$400m three-year 1 1/2 per cent issue for National Australia Bank, priced at 102 1/2.

In French francs, Societe Generale led a 10-year FF900m issue for Midland Bank International. Financial markets, guaranteed by Midland Bank, were interest based on the rate of 23-week Treasury bill plus 35 basis points for the first five years, and then plus 45 basis points for the rest of the life. The issue is callable after the first year.

It carries 80,000 warrants priced at FF225 each, exercisable for five years into an 8 1/2 per cent 10-year zero coupon bond.

In the D-Mark market, prices improved by up to 10 basis points. Dealers said some investors were expecting the D-Mark to appreciate against the dollar.

In Switzerland, some selective buying interest was seen, although prices were mostly unchanged at the close.

Swiss Bank Corporation led a two-tranche Sfr 100m deal for Toyota Corporation. The Japanese spinning company's two-year coupon is 4 1/2 per cent, coupon is 100, the 4 1/2 per cent coupon is 100, the 4 1/2 per cent coupon is 100.

Both tranches incorporate call options.

INTERNATIONAL BONDS

year issue was for New Zealand Dairy Board, guaranteed by New Zealand Dairy Board.

Dealers said this was not the type of name to excite the market on a dull day, even though the price was to give an initial yield of 105 basis points over US Treasury bonds. The 8 per cent bond, priced at 100 1/2, was quoted at levels close to the 1 1/2 fees. It was led by Waring Securities.

Three issues surfaced in the Euroyen market, where prices rose again yesterday. Two of them were targeted at specific pockets of demand, and did not trade widely.

The first was a Y15bn five-year 7 1/2 per cent issue for Christchurch Bank, priced at 101 1/2. Its redemption amount is related by a formula to the yen/dollar exchange rate, such that the amount rises as the yen strengthens. It was led by Yenchin International (Europe).

Nomura International led a Y15bn five-year zero coupon bond for Credit Lyonnais, priced at 81.22.

ICI International led the

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

Closing prices on March 19

US DOLLAR		Change on					YTD STRIKES		Change on				
STRIKES	Implied	%	Other	dy	week	Yield	Implied	%	Other	dy	week	Yield	
Abbey National 7 1/2	280	95	100	+0	+0	2.22	Am. Cit. US G. 5 1/2	28	200	200	+0	1.57	
ANZ Commercial 7 1/2	280	95	100	+0	+0	2.44	Bankers 6 1/2	28	200	200	+0	1.56	
ANZ Commercial 8 1/2	280	100	100	+0	+0	2.65	Bankers 7 1/2	28	200	200	+0	1.56	
Australia Canada 11 1/2	280	100	100	+0	+0	2.85	Bankers 8 1/2	28	200	200	+0	1.56	
BSI 7 1/2	280	95	100	+0	+0	2.72	Bankers 9 1/2	28	200	200	+0	1.56	
British Telecom 7 1/2	280	97 1/2	100	+0	+0	2.76	Bankers 10 1/2	28	200	200	+0	1.56	
Comptel 7 1/2	280	100	100	+0	+0	2.85	Bankers 11 1/2	28	200	200	+0	1.56	
Comptel 8 1/2	280	100	100	+0	+0	2.85	Bankers 12 1/2	28	200	200	+0	1.56	
Comptel 9 1/2	280	100	100	+0	+0	2.85	Bankers 13 1/2	28	200	200	+0	1.56	
Comptel 10 1/2	280	100	100	+0	+0	2.85	Bankers 14 1/2	28	200	200	+0	1.56	
Comptel 11 1/2	280	100	100	+0	+0	2.85	Bankers 15 1/2	28	200	200	+0	1.56	
Comptel 12 1/2	280	100	100	+0	+0	2.85	Bankers 16 1/2	28	200	200	+0	1.56	
Comptel 13 1/2	280	100	100	+0	+0	2.85	Bankers 17 1/2	28	200	200	+0	1.56	
Comptel 14 1/2	280	100	100	+0	+0	2.85	Bankers 18 1/2	28	200	200	+0	1.56	
Comptel 15 1/2	280	100	100	+0	+0	2.85	Bankers 19 1/2	28	200	200	+0	1.56	
Comptel 16 1/2	280	100	100	+0	+0	2.85	Bankers 20 1/2	28	200	200	+0	1.56	
Comptel 17 1/2	280	100	100	+0	+0	2.85	Bankers 21 1/2	28	200	200	+0	1.56	
Comptel 18 1/2	280	100	100	+0	+0	2.85	Bankers 22 1/2	28	200	200	+0	1.56	
Comptel 19 1/2	280	100	100	+0	+0	2.85	Bankers 23 1/2	28	200	200	+0	1.56	
Comptel 20 1/2	280	100	100	+0	+0	2.85	Bankers 24 1/2	28	200	200	+0	1.56	
Comptel 21 1/2	280	100	100	+0	+0	2.85	Bankers 25 1/2	28	200	200	+0	1.56	
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Comptel 25 1/2	280	100	100	+0	+0	2.85	Bankers 29 1/2	28	200	200	+0	1.56	
Comptel 26 1/2	280	100	100	+0	+0	2.85	Bankers 30 1/2	28	200	200	+0	1.56	
Comptel 27 1/2	280	100	100	+0	+0	2.85	Bankers 31 1/2	28	200	200	+0	1.56	
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Strong yen hits Sony earnings

By Yoko Shibata in Tokyo

SONY, the Japanese electronics group, remained severely hampered by the strong yen in its first quarter to January, reporting consolidated net profits of ¥1,658m (\$20.3m), down 59.2 per cent, on sales 6.3 per cent lower at ¥343,082m.

Sony is to change its year-end from October to March, and the current five-month period will finish in 12 days' time.

During the first three months, Sony and its group companies showed a moderate growth of 3.6 per cent in domestic sales, thanks to a solid performance by compact disc players and other audio equipment.

But the negative impact of the yen eroded gains in dollar-based sales in the US by about ¥400m. US sales thus fell 11 per cent, and overseas sales were down 10.4 per cent to account for 62.2 per cent of the total.

By product, audio equipment showed healthy demand, but video equipment, including the new 8mm format camcorders, managed only slower growth.

Declining profits from exports resulted in a 31.1 per cent fall in operating profits to ¥17m. Net earnings per share declined to ¥33 from ¥51.

For the five months to March, consolidated net profit is projected at around ¥180m, down 65.9 per cent from the comparable period of the previous year, on sales of about ¥350m, down 4.6 per cent.

Cheaper fuel boosts Cathay Pacific

BY DAVID DODWELL IN HONG KONG

CATHAY PACIFIC AIRWAYS, the Hong Kong-based airline controlled by Britain's Swire group, yesterday reported attributable profits for 1986—its first year as a public company—of HK\$1,230m (US\$157.7m). This marks a 59 per cent increase on HK\$777m earned in 1985.

The rise in profits, on turnover up 20 per cent to just under HK\$3.1bn, was largely due to lower fuel prices, as well as strong earnings in Japanese yen and European currencies at a time when the Hong Kong dollar, linked to the US dollar, has been weak. The profit would have been even greater if not for a tax bill up

from HK\$111m to HK\$287m.

The group noted that passenger traffic, as measured by revenue passenger kilometres, rose 11.6 per cent and passenger revenues by more than 16 per cent. A 21 per cent surge in air cargo traffic—symptomatic of Hong Kong's strong trading performance in 1986—boosted cargo revenues by 38 per cent to HK\$1,382m.

Cathay's fleet grew to 21 at the end of the year with the addition of two new Boeing 747-300 extended upper deck aircraft. Seven new destinations were added, including Paris and Rome. A month ago, the airline took delivery of a further Boeing 747-300, with another due for delivery in the

autumn, along with a Boeing 747 freighter.

Also keeping the company busy over 1986 has been a steady battle with Hong Kong Dragon Airlines to protect its regional route network. Perhaps most important was the group's success in blocking Dragonair's bid to serve Peking and Shanghai in mainland China.

While making no specific reference yesterday to Dragonair, Cathay emphasised its credentials as a local Hong Kong airline by noting it had 27,000 shareholders on its register at the end of the year.

The public flotation in Hong Kong of 25 per cent of its shares last April was seen as a

move to underscore Cathay's status as a Hong Kong, rather than a British, airline ahead of 1987 when sovereignty of the territory is transferred to China.

Another important strategic move to cement Cathay's post-1987 status as Hong Kong's de facto flag carrier was the sale in February of a 12.5 per cent stake in the airline to China International Trust and Investment Corporation (Citic), one of Peking's most powerful overseas investment arms. Citic paid HK\$1,940m for its holding.

The Cathay board is to recommend a final dividend of 14 cents a share, making a total for the year of 20 cents.

Further recovery in Sun Hung Kai profits

BY OUR HONG KONG CORRESPONDENT

SUN HUNG KAI and Co, the Hong Kong-based financial services group that recently dissolved a five-year link with Merrill Lynch of the US yesterday reported consolidated profits for 1986 of HK\$121.4m (US\$15.6m), an increase of 80 per cent.

The group also disclosed an extraordinary gain for the year of HK\$72m, from the transfer of loans linked with the sale of Sun Hung Kai Bank to Arab Banking Corporation of Bahrain in 1985.

The withdrawal from Sun Hung Kai of Merrill Lynch, which had taken a 25 per cent holding in 1982, marked the final stage in a slow recovery of a group founded in 1978 by Mr Fung Ping-Fan, and headed since Mr Fung's death in 1985 by his son, Mr Tony Fung.

Difficulties encountered in the early 1980s almost led to the Fung family losing control of the group. Substantial holdings were sold to Banque Paribas of France and to Merrill in 1982, efforts to stay afloat. The col-

lapse of the Hong Kong stock market in 1982 and the slow recovery of the market since then, has dampened the group's progress, but the last two years have seen profits recover from a bare HK\$14m in 1984.

Paribas sold its holding in 1985, but Merrill, which acquired its holding at a much higher price, has only recently been in a position to withdraw without incurring substantial book losses on its investment. The withdrawal of Merrill Lynch also marks a recognition

by both groups that Sun Hung Kai's plans to expand in the US are being hampered by Merrill's competing interests there, while Merrill itself had been committed under its original purchase agreement not to compete with Sun Hung Kai in Hong Kong.

The group is recommending a final dividend of 6 cents, and a special cash bonus of 4 cents, making a total dividend for the year of 10 cents. A 5.5 cent total was paid the previous year.

United Plantations omits final payout

UNITED PLANTATIONS, a major Malaysian palm oil producer is to omit its final dividend following a 68 per cent fall in net profits to 9.1m ringgit (US\$3.6m) last year, Wong Sulong reports from Kuala Lumpur.

The company, will however, capitalise 25m ringgit from unappropriated profits to make a one-for-five scrip issue to increase its paid-up capital to

150m ringgit.

UP decided to pass the final dividend (10 cents a share previously) because of the need to finance the rapid development of 25,000 acres of jungle. This has so far cost the company 75m ringgit, but once the acreage is developed, by next year, it will have more than 65,000 acres of high-yield palm oil and coconut estates, all within a 30-mile radius in Lower Perak state.

Turnover rose by 43 per cent to 132m ringgit, but profits were affected by palm oil prices well below the target of production for most of the year.

However, the depressed prices helped reduce the Malaysian palm oil stock level from a record 950,000 tonnes in February last year to 400,000 tonnes, and prices have been restored to a profitable 750 ringgit per tonne.

Henderson lifts stakes in ferry and gas groups

HENDERSON LAND, the Hong Kong property group controlled by Mr Lee Shau-kee, revealed yesterday that since June last year it has spent more than HK\$1bn (US\$128.2m) building up what amounts to controlling stakes in Hongkong and China Gas and in Hong Kong Yau-mati Ferries, two substantial companies quoted on the Hong Kong stock exchange, writes David Dodwell in Hong Kong.

A Henderson official said the group now held a 25 per cent stake in the utility that supplies town gas throughout the territory, and a 33 per cent stake in the group headed by Mr Edmund Lau that runs ferries both around Hong Kong and between Hong Kong and destinations in mainland China.

The group also reported net profits for the six months to December of HK\$211m, up 82 per cent.

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March 19, 1987, London
By: Citibank, N.A. (CSSI Dept.), Agent Bank

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UK COMPANY NEWS

MORGAN GRENFELL PROFITS RISE 20% AND INDICATORS POSITIVE

Weathering the City's storms

BY DAVID LASCELLES, BANKING EDITOR

Morgan Grenfell's name has become almost synonymous with drama and scandal in the City of late. So it was not surprising that Lord Catto, chairman, chose the word traumatic yesterday to describe the last three months.

During that time it has been at the centre of both the Collier and Guinness affairs, the latter costing it several key people including Mr Christopher Reeves, chief executive.

Not that any of this came through in the result for 1986. Pre-tax profits, at £82.2m were up a useful 20 per cent, and all the other key indicators of bank strength, such as capital liquidity and dividend growth, were positive. Sir Peter Carey, the former senior civil servant who is now chairman of the executive committee, also went out of his way to stress: "We look to the future with confidence."

Nonetheless, Morgan still looks bruised and shaken from its traumas. And yesterday's results which were below expectations, will be keenly picked over by other members of the financial community for signs of weakness and vulnerability, particularly to takeover.

The bad news is that the inquiry by the Department of Trade inspectors into the Guinness affair is still going on. The group has not seen any need to make provisions for possible lawsuits arising from Guinness, and it carries professional indemnity insurance. But until the inspectors make their report, there will be a question mark over Morgan.



Sir Peter Carey, chairman of Morgan Grenfell's executive committee.

Two months after Mr Reeves' departure, Morgan is also without a chief executive. Sir Peter said that the search for a suitable replacement was still going on and that he hoped to make an appointment within two months. But the longer the delay, the greater the uncertainty.

What is less easy to assess is the impact of all the scandals on Morgan's business.

One financial legacy of Guinness is that Morgan now holds 7m Guinness shares, bought during last year's takeover bid for Distillers, which have since fallen sharply in value. Morgan declines to quantify the loss exactly, instead it has rolled it together with other losses

sustained on its US arbitrage business which was hit by the other of last year's big scandals, the Ivan Boesky affair.

Together, these losses amounted to about £2m at year end, and largely explain why Morgan's total profits fell short of the forecasts. However these losses still exist only on paper and may be recouped as prices rise again.

It is also hard to see whether the scandals have affected the group's corporate finance business because Morgan does not break down its earnings. Lord Catto said that corporate finance increased its profit contribution last year, though he would not say how business had gone in the first part of this year when Guinness would have made its biggest impact.

Sir Peter said: "We realise that we may have to work harder to get new clients. But we have had useful places of new business which sugar well for the future."

Total corporate finance transactions for the year were 111 for 84 clients, with an aggregate value of £15.2bn, but the bulk of the earnings were made in the first half of the year.

The more encouraging news is that the headhunters who have been stalking Morgan's star people have so far failed to make a big catch. Sir Peter said that "morale and loyalty are high," and that he had had no trouble recruiting from educational establishments or other banks.

Morgan also seems to have made a good start in the big

bang with its new securities operation. Mr John Holmes, director of Morgan Grenfell Securities, said the equity business was making money and had a 2 per cent share of the total client business.

The gilt-edged primary dealership, in common with most others, lost money—about £1m.

The costs of setting up the new securities businesses have all been absorbed. Morgan has written off £60m against reserves to cover the cost of buying two stock exchange firms, Fember & Boyle and Pinchin Denry, and the "golden hellos" paid to attract new people.

A further sum, said to be "in the profit and loss account" for the start-up costs and trading losses.

The task Morgan has set itself is to restore its name and get a better balance to its business. The committee, headed by Lord Catto to improve the group's reputation, has made its first interim report to the Bank of England.

Various structural reforms are planned to try to improve controls without shackling Morgan with a great bureaucracy.

At the same time, Morgan will try to reduce its dependence on corporate finance by building up other sources of revenue, primarily on the securities side and in its international business.

It is probably safe to say that Morgan's fortunes have hit bottom. It is now a matter of how far and fast they can rise again.

See Lex

James Capel breaks with L and N over Tace placing

By Nikki Tate

London and Northern, the beleaguered construction, healthcare and energy group, has into further trouble today when its stockholders, James Capel, resigned over the placing by L and N of a \$6.5m stake in Tace.

The construction company, where an unwanted bid from Demerger Two lapsed earlier this week, announced yesterday that it has placed 1.42m shares in Tace, the central equipment manufacturer which shares its chairman, Mr Jack Mackenzie, with L and N.

The placing, at 460p a share, was handled by stockbrokers Sheppards and around 15-20 institutions were involved.

This represents a 19.25 per cent stake in Tace and leaves L and N with an on-going 11.25 per cent holding in the company. The share sale will raise \$6.5m after expenses, against a book value of \$6.1m as at end December 1986, and will be used to reduce short-term borrowings.

Yesterday, James Capel said it had offered advice over the placing, which directors of L and N had rejected. "The next thing we knew was when a client rang and said he had been offered Tace shares through Sheppards—we felt that was completely improper," added the brokers.

Capel said that its advice had been at odds with the board's wishes, both on the placing mechanics and whether it should be done at all.

Sheppards have been brokers to L and N in the past, but about a year ago the company—together with Tace—switched to Capel. It was Capel which acted during the recent bid activity at London and Northern. Sheppards are now being reinstated as brokers to the group.

Under the placing arrangements, L and N shareholders are being offered a "claw-back" on the placing shares. They will be able to subscribe on a basis of one Tace share for every 77 L and N, at the placing price. Yesterday, Tace shares dropped 10p to 470p.

Tace will no longer be accounted for as a related company at L and N; during 1986 it contributed pre-tax profits of \$669,000 to the group total.

One of the problems hanging over L and N has been its debt level. Gearing stood at around 70 per cent at the time of the interim results in October, and there has since been no substantial progress on the repayment of the £25m owed on a hospital management contract in Sharjah.

Yesterday, shares in L and N dipped 1p to 79 1/2p.

Burton buys Pengap Estates for £60m

By Nikki Tate

Burton Group, the retailer, announced yesterday that it is buying privately-owned property company, Pengap Estates, for £60m, part of which will be paid in cash.

The deal will substantially expand the Burton Property Trust subsidiary. This was set up two years ago in an effort by Burton to move into property development and investment, and to ensure a flow of new sites for its own stores.

The Pengap portfolio consists of 27 developments and investment properties. The bulk of these are high street outlets, but—as far as Burton itself is concerned—interest is concentrated largely on its involvement in four city-centre developments. These are in Devon (jointly with Land Securities), Stockton, Rochdale and—at a very early stage—in Bradford.

Directors of Pengap, which was formed about eight years ago, will stay on as consultants for a six-month period.

T & N calls for £71.7m as profits edge further ahead

BY RALPH ATKINS

Turner & Newall has launched a £71.7m rights issue to pay for borrowing incurred as a result of taking over the AE engineering group last year. The announcement came with the group's preliminary results showing pre-tax profits up £5.1m to £44.7m in the year to December 1986. Turnover rose to £940.2m from £835.1m in 1985.

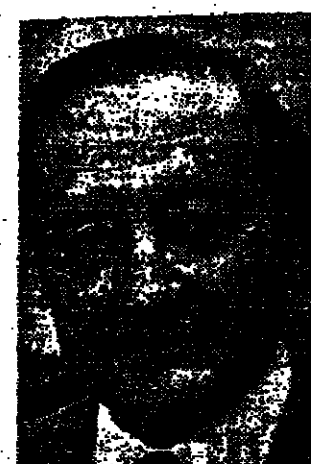
Turner & Newall paid £125m cash for AE and also took on the engineering group's net borrowings of £85m. At the end of February Turner & Newall's borrowings stood at £234m.

The rights issue consists of 36.35m new shares at 205p a share. Shareholders are being offered one new share for every six already held.

Shares in Turner & Newall, which manufactures products for the automotive, engineering and construction industries, closed 11p down at 230p.

The rights issue is the second in a year for the group. In May last year it called on shareholders for £44m before making its bid for AE.

Turner & Newall had control of AE for only three weeks in 1986. To account for this it has



Sir Francis Yemba, chairman of T & N.

produced separate profit and loss accounts for the two groups.

Turner & Newall's results show increased profits in all divisions except mining. In Zimbabwe where trading profits fell to £2.7m from £6.3m. Earnings per share, however, fell to 24.45p (25.45p) because

share issues in consideration of the AE acquisition and the May rights issue resulted in an enlarged share capital.

A final dividend of 5p is proposed, making a total for the year of 7.5p compared with 6p in 1985. New shares issued under the latest rights issue will not rank for the final dividend.

Ta exchanges as a percentage of pre-tax profits fell to 33.7 per cent from 35.7 per cent. Net payments in respect of claims for asbestos-related illnesses came to £1.8m compared with £2.5m in 1985. Other unallocated costs, including legal fees, amounted to £4.4m against £2.7m in 1985.

Trading profits in the engineering divisions rose by 75 per cent to £21.5m in 1986, but the automotive divisions had less impressive results. Trading profits in the division were up 6 per cent to £19.5m.

Turner & Newall is changing the names of its divisions with its own. Results for the 15 months to December 1986 show the AE achieving a pre-tax profit of £27.4m on a turnover of £984.5m. See Lex.

Logica doubles to £4.2m as margins increase

Logica, computer software company, more than doubled its first half pre-tax profits to £4.23m and announced contracts worth more than £500,000 for the European Space Agency's Columbus programme.

The company's main task in Phase B2 is to manage the definition of the system software.

Turnover for the six months to December 31 rose by more than a third to £43.36m.

Directors said the growth in margins was due to good trading, to the elimination of losses in some operations and to the benefit from the company's strong cash situation.

They believed the company was on target for a very good year. "The years ahead continue to present fine prospects for the growth of the software and systems industry, and for Logica's continuing position as an industry leader."

There was an interest credit of £396,000 compared with a debit of £761,000 the previous year. After tax of £1.54m (£805,000), earnings per share more than doubled from 2.8p to 5.6p.

Over the six months Logica formed a new operating company in Taiwan, created a new subsidiary in the US and expanded its Australian offices. Directors declared an interim dividend of 0.5p. This compares with no interim dividend last year and a final dividend of 1p.

comment

The resurgence in Logica's trading profit confirms that its troubles of a year or so ago have been safely consigned to the memory banks, leaving a strong underlying growth rate to be supplemented by faster margins and the elimination of £800,000-£900,000 of losses in the US. At the pre-tax level, there was a further bonus from

Rank Organisation makes progress

Sir Patrick Meeney, chairman of the Rank Organisation, told shareholders at the annual meeting that trading in the current year had continued satisfactorily, taking into account the seasonal variations between the first and second halves.

The associates, principally Rank Xerox, indicated an improved performance.

Sir Patrick said that investment in existing activities in 1987 should continue at a relatively high level in order to exploit profitable growth opportunities. He did not exclude the possibility of adding larger as well as small acquisitions to further advance the Organisation.

Dixons takes over control at Cyclops

BY CLAY HARRIS

Dixons Group, Britain's leading electrical retailer, took control of Cyclops Corporation yesterday after closing a takeover offer which valued the Pittsburgh-based group at \$384m (£240m).

Cyclops 119-store Silo chain gives Dixons a firm beach-head in the US electrical retailing market.

"The acquisition has now been successfully completed, so it's on with the retailing," Mr Gerald Corbett, Dixons finance director, said yesterday in New York.

The UK company lost no time in putting its break-up plan into action. Three Dixons executives joined the Cyclops board yesterday, replacing seven resigning directors, and the new board immediately approved the sale of Cyclops' steel and industrial activities to MSL Acquisitions, an associate of Allegheny Corporation, for \$110m in cash.

Dixons closed its \$90.25-per-share tender offer early yesterday after raising its holding to 54 per cent.

Although it is open to Dixons to raise this holding, through

further market purchases, its effective stake already exceeds 80 per cent because of an option to subscribe for all of Cyclops' authorised but unissued shares.

That level of control was necessary to execute the sale to MSL. Silo, a leading force in the specialised "power retailing" sector, reported pre-tax profits of \$23.2m on sales of \$494m in 1986. Dixons would review the future of Busy Beaver, an 11-shop DIY chain, Mr Corbett said.

A rival suitor for Cyclops, Cysac Corporation, said last week that it might raise its bid from \$80 to \$92.50 under certain conditions, but the new offer never materialised.

Another potential hurdle fell late on Tuesday when a Cyclops shareholder withdrew his legal challenge to the bid. Dixons promised to give him one business day's notice before exercising its option to buy the unissued shares.

The success of the bid means that the 70p final instalment on Dixons' £18m convertible stock rights issue will be payable on June 3.

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A rival suitor for Cyclops, Cysac Corporation, said last

WATERFORD GETS INTO SHAPE FOR 1987 WITH 26 PER CENT RISE IN PROFITS

PRE-TAX profits for Waterford Glass Group plc rose 26% from IR£18.5 million in 1985 to IR£23.3 million in 1986 – despite slump in tourism which affected all European markets.

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- * Concentration on core crystal and china business has resulted in operating margins more than doubling from 8.5% in 1985 to 17.4% in 1986.
- * Waterford and Wedgwood is now a leading combination in the world's tabletop and giftware industry.
- * Dividend for the full year increased by 20%, and earnings per share by 28%.

FINANCIAL HIGHLIGHTS	1986	% change over 1985
Turnover	IR£130.8m	-49%
Profit before tax	IR£23.3m	+26%
Earnings per Share	8.62p	+28%
Ordinary Dividend per Share	2.88p	+20%

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1986 Financial Highlights

Sales	£1,932.5m	up 1%
Trading profit	£138.0m	up 12%
Pre-tax profit	£125.2m	up 23%
Earnings per share	20.3p	up 6%
Dividends per share	9.5p	up 19%
Capital expenditure	£124.7m	up 32%
Return on average capital employed increased from 19% to 22%.		

Outlook for 1987

Looking to the future we are confident that our performance in 1986 has put us in a strong position for further growth.

We have already made an excellent start to 1987 - on both sides of the Atlantic.

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For more information on how we did in 1986, send for a copy of our Annual Report to be published in April.



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SHIRLEY LOO-LIM (MRS)
SECRETARY
19 MARCH 1987
SINGAPORE

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Copies of the 1986 Annual Report of The Development Bank of Singapore Ltd will be available from 8 May 1987 at

- DBS Bank London Branch (Licensed Deposit-taker), 2nd Floor 19/21 Moorgate, London EC2R 6BU.
- Standard Chartered Bank PLC, 73/79 King William Street, London EC4N 7AB; and
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DUE 1992**

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In accordance with the provisions of the Notes, notice is hereby given that the rate of interest has been fixed at 5 1/2% per cent and that the interest payable on the relevant interest payment date, 21st September, 1987 will amount to U.S.\$342.29 per U.S.\$10,000 Note.

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New Issue
March 18, 1987

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UK COMPANY NEWS

Charles Fulton helps lift ICH profits to £7.2m

International City Holdings (ICH) financial broker, lifted pre-tax profits from a restated figure of \$6.5m, reflecting the acquisition by merger of Charles Fulton, to \$7.2m in the six months to January 31 1987. Turnover more than doubled from \$37.7m to \$59.5m.

Mr Robin Packshaw, chairman, said that the securities broking division had enjoyed a good first six months and the company was confident of its prospects for the second half. The division included UK Gift Inter-dealer broking, which commenced trading on October 7 1986 and was beginning to repay the heavy investment.

Mr Packshaw said that the results of the money broking division were mixed but the company expected an improved second-half performance. Deposit broking profits were affected by a generally stable market and negotiated commissions which were still working their way through the market. The foreign exchange operations had been enhanced by the

strength of Charles Fulton Asia, which ICH bought for HK\$155m (£14m) in November 1986, and Yamane and Company's investment in broking a major currency, the dollar/yen, had been satisfactory and in line with expectations at this stage.

Mr Packshaw added that the financial futures division continued to improve. The financial and technical services businesses were for the group's longer-term benefit and were making steady progress.

Tax charges amounted to \$62,000 (\$54,000) in the UK and \$996,000 (\$578,000) overseas, after which earnings per share worked through at 10.9p (11.7p) and 10.4p (1.6p) fully diluted.

Attributable profit totalled an unchanged \$5.5m and the declared interim is held at 3p. Comment

ICH's figures bore a poor comparison with the previous year's and hardly lived up to the chairman's intimation of an "excellent" performance given half-

way through the period. The pre-tax figure was only 11 per cent ahead in spite of a first full contribution from MKI, and after a sharply higher tax charge an after-tax profit of 63 per cent to £1.5m, partly due to the full impact of the reduction in the Exchequer Levy. Without a divisional breakdown it is unclear just where the profits or problems lie: MKI looks on the fact of it an attractive diversification but ICH's deposit broking business, still the mainstay of the group, must be having to compete for business at ferociously narrow margins. The second half is traditionally stronger than the first but will carry the burden of adverse movements in the dollar/sterling exchange rate and it would be optimistic to look much beyond £18m for the full year. With the shares down 1p at 208p—still only 18p above the flotation price of November 1985—the prospectus p/e multiple is around 7, and the main attraction remains the prospective yield of 8.7 per cent.

Cambrian & General assets rise

Cambrian & General Securities, the investment trust formerly managed by Mr Ivan Boesky, yesterday reported increases in net asset values of its shares, which have been suspended since last November.

At February 27 1987 ordinary shares had a net asset value of 175p, against 156p on December 31 1986, and capital shares 287p (254p). The figures do not take account of contingent liabilities arising from legal claims relating to Mr Boesky's management.

Pearson subsidiary set to buy US drilling-bit maker

BY MARTIN DICKSON

Cameco, the US-based oil services subsidiary of Pearson, has signed a letter of intent to buy nearly all of Reed Tool, a leading American manufacturer of drilling bits, from Baker International.

The proposed purchase price has not been disclosed. Reed had sales in 1986 of about \$76m (\$47.5m) but has not been profitable recently because of the slump in the US oil industry.

Cameco concentrates at present on serving the production end of the oil industry and this acquisition will move it upstream into exploration.

Baker is having to dispose of Reed to satisfy US anti-trust objections to its proposed merger with Hughes Tool. Houston-based Reed is the third largest drilling-bit manufacturer in the US, while Hughes is the biggest. The transaction is subject to negotiation of a definitive agreement approved by the US Justice Department.

Cameco is a 65.4 per cent-owned subsidiary of Pearson, which also owns the Financial Times. The proposed acquisition is the latest in a series of deals by Pearson to build up its oil interests at a time of low prices in the expectation of an eventual recovery.

Notice of Early Redemption to the Noteholders of AUTOPISTAS DEL MARE NOSTRUM S.A. Concesionaria del Estado ("the Issuer")

U.S.\$175,000,000

Guaranteed Floating Rate Notes due 1995

Notice is hereby given to the holders of the above Notes that, pursuant to the provisions of Condition 7 (ii) of the Notes, the Issuer intends to redeem all of the Notes then outstanding on 7th May, 1987 ("Redemption Date") at a redemption price equal to 100% of the principal amount thereof plus accrued interest of US\$0.0795 for each US\$10,000 Note. Payments will be made on or after 7th May, 1987 against presentation and surrender of Notes or coupons at any of the following offices: Manufacturers Hanover Limited, 7 Princes Street, London EC2P 2EN; Manufacturers Hanover Bank Luxembourg S.A., 39, Boulevard Prince Henri, Luxembourg; Manufacturers Hanover Trust Company, Stockenstrasse 33, 8027 Zurich; Union de Banques Suisses (Luxembourg) S.A., 36-38 Grand Rue, L-2011 Luxembourg. Interest will cease to accrue on the said Notes as from 7th May, 1987.

Notes and Coupons will become void unless presented for payment within a period of two years and five years respectively from the Redemption Date.

Manufacturers Hanover Limited
Principal Paying Agent

18th March, 1987

Coloroll moves into carpet area with £8.5m deal

BY MIKE SMITH

Coloroll, the wallpaper and home fashion group, is moving into floor coverings. It is buying Walbridge Holdings, a privately-owned manufacturer of tufted carpets, for £8.5m.

The acquisition is Coloroll's second this month. Two weeks ago the group announced it was paying £14.5m (£9.35m) for Wallico, a Florida-based manufacturer and distributor of wall coverings.

Previously Coloroll has stayed out of carpet manufacturing because it felt floor coverings were too susceptible to economic cycles and involved tying up large amounts of money in stock.

Norank doubles profit and sees further growth

Norank Systems reported doubled pre-tax profits for 1986 and with expansion planned for overseas markets and the present buoyant trading is looking to the future with confidence.

The USM-quoted merchandising and display systems manufacturer saw pre-tax profits of \$208,000 (\$404,000) on turnover up at \$2.44 (\$2.21m). Earnings per 5p share came out at 13.55p (7.6p) and the directors are proposing a final dividend of 2.5p making a total of 4p, against a forecast of 3p when it came to the market in December 1986.

Mr Bob Morton, chairman, said that the move to new premises would have an adverse effect on margins in the present first half. He added that a joint venture had been agreed with D. E. Giles Associates of New York to make and sell the company's systems in the US which should have a significant impact on growth.

STRONG & FISHER'S acquisition of Silverline Litton, and its proposed acquisition of W. D. Mark & Sons will not be referred to the Monopolies Commission.

COUNTRY and New Town Properties has paid Ffr 31m (£3.25m) for a site in central Paris which it intends to transform into commercial office space. Total value after the two-year transformation will be about Ffr 75m.

Antier has been informed by the J. Saville Gordon group that J. Saville Gordon (Commodities) holds 440,000 shares and that Mr J. D. Saville, a director of J. Saville Gordon (Commodities), personally owns 50,000 shares. In total this represents 8.35 per cent of the

SUMIT, development and venture capital company, has sold 220,000 shares in Hodgson Holdings, USM-quoted funeral directors, cutting its stake to 4.96 per cent.

J. BOUTCHER HOLDINGS has bought 500,000 of its shares, half at 154.75p and the rest at 155p, for cancellations, leaving issued share capital at 328.27m ordinary shares.

TSW rises 63% after Exchequer Levy drops

TSW — Television South West Holdings reported interim pre-tax profits up 63 per cent to £1.5m, partly due to the full impact of the reduction in the Exchequer Levy.

Turnover rose by 12.9 per cent from £14.68m to £16.58m. Advertising revenue rose from £14.1m to £15.6m and programme sales from £254,000 to £304,000 while other revenue fell from £390,000 to £247,000. The Exchequer Levy fell from £221,000 to £867,000.

Directors said the company had completed a new drama production for Channel 4, more of the company's programmes were being networked and the new arrangements for international marketing of the company's programmes were beginning to produce encouraging results.

After higher tax of \$785,000 (\$48,000) earnings per share stood at 5.1p (3.9p). Directors declared an interim dividend of 0.83p (0.64p)—last year's final was 1.41p.

Virgin buys Oxford Street record store

MR RICHARD BRANSON'S Virgin Group has added another record store in London's Oxford Street, with the purchase of Southern and Leigh from inventory specialists Leonard Curtis and Company. Smithers and Leigh, trading at Marble Arch since September 1985, went into receivership in 1986. Virgin paid a "very substantial" but undisclosed sum for the 14,300 sq ft shop.

Mr Keith Goodman, partner in Leonard Curtis, said that Virgin saw the potential of this important site with its unique trading pattern.

Coloroll moves into carpet area with £8.5m deal

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GEORGE H. SCHOLES PLC

WYLEX WORKS, WYTHENSHAW, MANCHESTER M22 4RA



Manufacturers of Wylex Electrical Products

INTERIM REPORT

Unaudited results for the half year to 31st December 1986

	1986	1985
Turnover	2,000	2,000
Trading profit	15,397	14,137
Income from related companies	2,424	2,171
Interest receivable	63	88
Profit on ordinary activities before tax	2,783	2,448
Tax on profit on ordinary activities	1,030	988
Profit on ordinary activities after tax	1,753	1,478
Extraordinary profit after tax	22	—
Profit after tax	1,775	1,478
Dividends	578	514
Retained profit	1,207	964
Earnings per share	13.7p	11.5p

The company has shown a satisfactory increase in turnover in the first six months of the year with a correspondingly better profit margin both before and after tax. The second half of the year has started in an encouraging manner and we would anticipate to continue at an improved level of activity. With this improvement the directors have today declared an interim dividend of 4.5p (1985 restated: 4.0p) per share payable on 12th May 1987 to shareholders on the register of members at the close of business on 2nd April 1987 and represents an increase of 12.5 per cent compared with last year's interim dividend. Earnings per share calculation is based on profit on ordinary activities after tax and the number of ordinary shares in issue after the one for one swap made on 12th November 1986. Last year's published earnings per share has been restated for comparison purposes.

G. R. C. McDowell, Chairman
18th March 1987



YUKONG LIMITED

(Incorporated in the Republic of Korea with limited liability)

Notice

to the holders of the outstanding

U.S.\$20,000,000

3 per cent. Convertible Bonds due 2001

of Yukong Limited (the "Bonds" and the "Company" respectively)

On 26th February, 1986, the general meeting of the shareholders of the Company approved the consolidation of the Company's shares into one new share of \$5,000 par value for every ten existing shares of \$500 par value. The consolidation will become effective on 6th June, 1987 and holders of shares may surrender their shares for the purpose of exchange for new shares of \$5,000 par value at from 5th March, 1987. Pursuant to the provisions of the Trust Deed constituting the Bonds, the conversion price applicable to the Bonds will fall to be adjusted as a result of such consolidation.

Notice is accordingly hereby given to the holders of the Bonds that, pursuant to the provisions of the said Trust Deed, the existing conversion price of \$5,226 per share will be adjusted with effect from 6th June, 1987 (the date on which the consolidation will become effective) and the new conversion price will then be \$5,226.260 per share. The attention of holders of the Bonds is drawn to those provisions of condition 5(A) (ii) embodied on the Bonds, which are applicable in the event of a consolidation of shares and which provide for the payment of a cash sum in respect of any fraction of a share not issued upon conversion of Bonds if such sum exceeds U.S.\$10.

19th March, 1987

Yukong Limited

GRANVILLE

SPONSORED SECURITIES

High	Low	Company	Price	Change	div. (p)	%	P/E
161	118	Acc. Bld. Ind. CILS	165	—	7.5	4.8	5.5
163	121	Acc. Bld. Ind. CILS	165	—	10.0	8.0	—
40	28	Armstrong and Rhinco	35	—	4.2	11.7	6.0
80	64	BBS Design Group (USM)	70	—	1.4	1.8	16.1
221	108	Bardons Hill Group	101	—	4.5	2.1	25.1
108	55	Bay Technologies	106	+1	4.3	4.0	12.6
138	76	CCL Group Ordinary	132	—	2.9	2.2	8.4
167	85	CCL Group Vico Gen. Pl.	88	—	16.7	15.0	—
271	176	Carbonium Ordinary	208	—	6.1	3.4	12.9
94	30	Carbonium 7.5p Pl.	34	—	10.7	11.4	—
126	75	George Blair	80	—	3.8	4.2	2.3
115	57	Ind. Precision Castings	115	—	8.7	5.8	10.3
176	119	Isis Group	119	—	18.3	—	—
124	101	Jackson Group	122	—	6.1	5.0	8.3
377	290	James Burrough	357	+1	17.0	4.5	10.2
100	89	James Burrough Sp. Pl.	91	+2	12.9	14.2	—
1035	342	Multihouse NV (AmstSE)	780	—	—	—	40.9
380	280	Record Ridgway Ordinary	357	+1	—	—	6.4
100	83	Record Ridgway 10p Pl.	84	+1	14.1	16.8	—
91	57	Robert Jenkins	89	—	—	—	3.9
88	30	Scotsteel	88	—	—	—	—
181	67	Torday and Carlisle	151	—	5.7	3.5	9.2
340	321	Trevian Holdings	324	—	7.9	2.4	6.7
91	42	Unilock Holdings (SE)	91	—	2.8	3.1	16.8
129	95	Walter Alexander	129	+1	5.0	3.8	12.3
200	150	W. S. Yates	188	—	17.4	9.0	19.3
59	57	West Yorks. Ind. Hoap. (USM)	59	—	5.8	5.7	14.1

Granville & Company Limited
8 Lower Lane, London EC3R 6BP
Telephone 01-621 1212
Member of FIMERA

Granville Davies Coleman Limited
27 Lower Lane, London EC3R 6BY
Telephone 01-621 1212
Member of the Stock Exchange

We deliver all the Telephony products you need FROM STOCK

ANIXTER
Service is our technology

Electrical/Electronics/Communications
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Business Communications Product Specialists
Telephone and CATV

MARKETS ARE STRONG IN BOTH UK AND US

United Biscuits hits record £125m

BY CLAY HARRIS

United Biscuits lifted pre-tax profits by 23 per cent from £102.2m to a record £125.2m last year, on the strength of increased market shares and trading margins.

The biscuits, snack foods and restaurant group yesterday reported turnover of £1.93bn in the 52 weeks to January 3 against £1.81bn in the previous 52-week period.

Sir Hector Laing, chairman, foresees another strong performance in 1987. "We've had an absolutely cracking start to this year, better than we can remember," he said.

The shares added 1p to 278p. UB consolidated its UK biscuit leadership, raising its share to 43.7 per cent of the shrinking branded market, and to 41.8 per cent of the growing own-label sector. The success of its biscuits, such as Hob-nobs, offset lower volumes from established McVitie's and Crawford's brands.

UB Foods set snack-food records, taking 55 per cent of the nuts market and strength-

UNITED BISCUITS RESULTS BY DIVISION			
	Turnover	1986	1985
	£m	£m	£m
Food Europe	994.5	926.6	88.7
Restaurants	123.1	104.0	10.3
Food US	778.0	823.5	41.8
Other cos.	107.5	106.8	3.9
Inter-co sales	60.6	55.7	2.5
Unallocated costs			
Total	1,932.5	1,907.2	138.0

ening the top position of Bula Hoops. In January of this year, 1,000 tons of Bula Hoops were sold in the UK.

The cookie also crumbled better in the US where trading margin improved from 4.7 per cent to 5.8 per cent. Manufacturing efficiencies enabled Keebler to contribute to this advance, despite lower prices in a competitive market. New brands helped it to raise market share to 16 per cent.

Salty snacks, such as Tato Skins and specialty foods such as olives, salad dressings and

herbs and spices, also contributed to the US advance, which was 18 per cent in dollars and 12 per cent in sterling.

In continental Europe, the Westmex crisps and snack foods company increased trading profit to £4.2m (£1.7m) on sales of £51.7m (£40m). UK frozen foods improved margins from a low level, with profits of £3.9m (£2.4m) on sales of £137.4m (£133.9m).

Stagnant restaurant profits, mainly from Pizzaland and Wimpy, reflected lower net proceeds from property sales, and

poor trading in the first half because of fewer US visitors to the UK.

The company plans shortly to commission a research facility at High Wycombe which will work closely with its counterpart in Chicago to develop new snack food.

After tax of £42.5m (£31.1m) and unchanged minority interests of £100,000, attributable profit was up by 16 per cent to £32.7m (£17.1m). Earnings per share increased by 6 per cent to 20.3p (19.1p).

UB plans a final dividend of 6p (5.15p) to make a total of 8.5p (8p).

Included within an extraordinary charge of £8.8m (£14.3m) was a £4.9m surplus, net of costs, arising from UB's unsuccessful bid for Imperial.

This was more than offset, however, by a £6.9m tax charge relating to profits which had not been shown at the trading level since they were spent in underwriting the failed bid.

See Lex

Second half boosts Rentokil to £31.3m

WITH OVER £4m of the increase coming in the second six months, taxable profits of Rentokil, timber preservation, pest control concern, came through at £31.27m for the 1986 year, compared with £28.04m previously, a 20 per cent rise.

Turnover of this East Grinstead-based company, which is a subsidiary of Suphous Berendsen of Denmark, expanded from £148.25m to £166.9m over the 12 months with the overseas companies showing a bigger improvement with £96.55m (£74.12m) against £80.35m (£74.14m) for the UK.

Profit contribution from the UK grew by 18.3 per cent to £18.6m (£15.95m), while from overseas the figure was £12.66m (£10.11m), a 25.2 per cent boost. The directors pointed out that at constant exchange rates, overseas profits would have been £11.66m.

After tax of £12.78m against £10.53m earnings per 10p share were given as 9.6p (7.98p) while the dividend is stepped up to 2.8p compared with 2.44p with a final payment of 1.77p.

Minority interests account for £27,000 (£184,000) and after an extraordinary debit last time

comment

Rentokil's shares have hovered between the devil and the deep blue sea for some time—dragged down by the MMC report into pest control but bolstered by the 55 per cent stake of Suphous Berendsen. Yesterday, not even profits ahead of brokers' forecasts could prevent a 3p fall to 168p. In the current social climate, there is little chance that demand for hygiene services will decline and in any case, the group is fast expanding into Europe and the rest of the world. The property care division bounced back from a poor first quarter and the timber preserving business took the chin in an attempt to improve profitability this year.

Mr Thompson also has £16m in cash on the balance sheet, which should give him plenty of scope to buy in extra growth and with the shares on projected profits of £38m and a prospective p/e of 14.5, those prepared to try to gamble on the outcome of the MMC report due early next year, might find them attractive.

Lucy Kellaway on the revival of North Sea and General

Striking gold in the search for oil

ONE WOULD never have guessed that the pie-chart being exhibited around the City yesterday by the affable Australian entrepreneur depicted North Sea and General (NSG), one of the tiniest of the UK oil independents.

The chart described a diversified and cash-rich resources company, making half its profits from gold, about one-quarter from oil and the rest from interest on its cash pile.

The picture bore little resemblance to NSG as it was in October, when hard hit by the fall in the oil price it was losing money at the rate of £2m a year.

Indeed, since then the company has been transformed.

Yesterday saw the publication of the full details of a complicated transaction that will inject new assets into NSG, supply it with cash, and almost rid it of debt. Control will be passed to Apex, a small Australian holding group built up by the 36-year-old Mr Mark Hohnen, who was in London yesterday, enthusing over the deal.

NSG has been one of the last of the small independent companies to fix itself up with a larger company in order to ensure survival in a market increasingly ill-suited to the smaller independents. But while



Mr Mark Hohnen, chairman of North Sea and General.

51 per cent of the shares, with the option to increase its stake over the next few years.

Shareholders seem pleased overall with the package. Since Apex declared its intention in October, NSG shares have been suspended at 23p. When trading began yesterday, the market judged the shares to be worth twice as much.

While much of the rise reflects the higher oil price, UK investors seem to welcome the package of unfamiliar Australian assets as they have enhanced the size and financial muscle of the company.

The NSG deal seems to resemble the partial takeover of troubled Charterhall last year by another youthful Australian, Mr Russell Goward.

However, according to Mr Hohnen, the two men have quite different plans for their UK vehicles. Under the leadership of Mr Goward, Charterhall companies many of which have nothing to do with oil. Meanwhile, Mr Hohnen insists that NSG has the primary aim of increasing its oil reserves. These, he says, will be added to by exploration, by corporate deals and by buying up oil in the ground.

However, he does not eschew the possibility of diversifying into non-oil businesses. Eventually NSG could resemble

Apex, which Mr Hohnen has built up in two parts over the past 15 years—one of which deals in tourism and wines to provide the cash, while the resources companies are designed to generate the growth.

Union Discount

Shareholders of the Union Discount Company of London were told at the AGM that the year had got off to a reasonable start. It was pointed out that the fall in interest rates should have a good impact on earnings, at least in the short term.

Jones & Shipman profit shows growth to £2.3m

DESPITE a slight interim downturn, pre-tax profits of Jones & Shipman, Leicester-based high precision machine tool maker, emerged ahead from £2.12m to £2.31m for the 1986 year. And the dividend is boosted from 9.85p to 4.11p with a final payment of 3p.

Turnover increased to £21.05m, against £19.92m, from which operating costs took £18.96m (£17.94m) to leave a profit little changed at £2.09m (£2.08m). The pre-tax figure took account of a £98,000

(£40,000 loss) share of a related company's profits and interest receivable of £116,000 (£86,000).

After tax of £619,000, against £282,000, earnings per share were shown as 14.2p, compared with 15.3p.

The directors stated that the value of incoming orders was slightly above that of last year and given a continuation of the favourable international trading conditions, the outlook for the current year was satisfactory.

Public Works Loan Board rates

Effective March 15			
Quota loans repaid at		Non-quota loans A* repaid at	
Years	by EIP†	by EIP†	At maturity‡
Over 1 up to 2	9 1/2	9 1/2	10 1/2
Over 2 up to 3	9 1/2	9 1/2	10 1/2
Over 3 up to 4	9 1/2	9 1/2	10 1/2
Over 4 up to 5	9 1/2	9 1/2	10 1/2
Over 5 up to 6	9 1/2	9 1/2	10 1/2
Over 6 up to 7	9 1/2	9 1/2	9 1/2
Over 7 up to 8	9 1/2	9 1/2	9 1/2
Over 8 up to 9	9 1/2	9 1/2	9 1/2
Over 9 up to 10	9 1/2	9 1/2	9 1/2
Over 10 up to 15	9 1/2	9 1/2	9 1/2
Over 15 up to 25	9 1/2	9 1/2	9 1/2
Over 25	9 1/2	9 1/2	10 1/2

* Non-quota loans A are 1 per cent higher in each case than non-quota loans A. † Equal instalments of principal. ‡ Repayment by half-yearly annuity (fixed equal half-yearly payments to include principal and interest). § With half-yearly payments of interest only.

MORGAN GRENFELL

GROUP PRELIMINARY RESULTS

	1986	1985
Pre-tax profit	£82.2m	£68.8m
Shareholders' funds	£371m	£228m
Dividends per Ordinary Share	10.5p	8.5p

ASSET MANAGEMENT

- * Global funds under management have grown to some £14.5 billion.
- * Market leadership maintained in managing international portfolios for North American pension and endowment funds.
- * Domestic fund management company launched in the US.

DEBT SECURITIES AND BANKING

- * Launch of the first long-dated Eurosterling issue.
- * Leading position in sterling interest rate swaps and strong start in sterling commercial paper market.
- * Financing of £600 million arranged in support of UK exports. Record number of projects financed for 53 local authorities in the UK.

CORPORATE FINANCE

- * A record number of mergers and acquisitions in the UK - 111 transactions worth £15.2 billion.
- * London listings for Exxon, News Corporation, Banco Central S.A. and others.
- * Private placements and vendor placings again featured strongly, both in the UK and internationally.

EQUITY SECURITIES

- * Research and Sales teams now cover most of the major UK market sectors. Market making in over 900 securities.
- * Acquisition of Cyrus J. Lawrence Inc., a New York research-based equity broker.
- * Largest ever "portfolio trade" in French equities, and high participation in West German and French primary issues.

OVERSEAS OPERATIONS

- * Cross-border transactions for clients in the UK, US, Australia, New Zealand, Hong Kong, France, Germany and The Netherlands.
- * Record domestic merger and acquisition business in Australia and the US.
- * Branch securities licence in Tokyo.
- * Another outstanding year from the offshore group centred on the Channel Islands.
- * Over 25% of group staff working overseas.

"We have a clear strategy to continue to build a balanced business and to proceed with the development of our international activities"

LORD CATTO, CHAIRMAN

MORGAN GRENFELL GROUP PLC

23 Great Winchester Street, London EC2P 2AX
Telephone: 01-588 4545 Telex: 8953311 Fax: 01-588 5598

UNIVERSAL ARTS CORPORATION

has acquired a 65% interest in



The undersigned acted as financial advisor to Universal Arts Corporation on this transaction.

S. J. Conway & Company
Incorporated

February 1987

\$12,000,000

Restructuring of Bank Credit Facilities for



The undersigned acted as financial advisor to Universal Arts Corporation and The National Video Corporation and assisted in the negotiations.

S. J. Conway & Company
Incorporated

February 1987

UK COMPANY NEWS

NOTICE TO HOLDERS OF
Kokusai Kogyo Co., Ltd.U.S.\$30,000,000 7 per cent.
Guaranteed Bonds due 1990

Warrants to subscribe shares of Common Stock of Kokusai Kogyo Co., Ltd., issued in conjunction with an issue of U.S.\$30,000,000 7 per cent Guaranteed Bonds due 1990. Pursuant to paragraph 3 of the Instrument relating to bearer warrants dated 26th September, 1985 under which the above warrants were issued notice is hereby given as follows:

- On 10th March, 1987 the Board of Directors of the Company resolved to make a free distribution of shares of its common stock to shareholders on record as of 31st March 1987, Japan time, at the rate of 0.10 new share for each share held.
- Accordingly, the warrant exercise price of the above warrants will be adjusted effective 1st April 1987, Japan time. The warrant exercise price in effect prior to such adjustment is Yen. 1,824.00 per share of common stock and the adjusted warrant exercise price will be Yen. 1,749.10 per share of common stock.

Warrants to subscribe shares of Common Stock of Kokusai Kogyo Co., Ltd., issued in conjunction with an issue of U.S.\$30,000,000 7 per cent Guaranteed Bonds due 1990. Pursuant to paragraph 3 of the Instrument dated 26th September, 1985 under which the above warrants were issued notice is hereby given as follows:

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Dated: 19th March, 1987

Kokusai Kogyo Co., Ltd.

Wedgwood chips in and
lifts Waterford to £23m

BY ALICE RAWSTHORN

THE Waterford Glass Group yesterday unveiled its first set of financial results since its takeover of the Wedgwood china group.

Pre-tax profits for 1986 rose by 26 per cent to £22.57m (£21.35m), including a contribution of £2.3m from one month of Wedgwood.

Since the acquisition Waterford has begun to co-ordinate the international marketing of both Waterford and Wedgwood products.

It is now in the throes of reviewing Wedgwood's operations. Rationalising the production of both Wedgwood's goods and its established Aynsley china is one option; another is to dispose of some of Wedgwood's loss-making businesses, thereby reducing the borrowings incurred by the takeover.

"We have a magnificent name in Wedgwood," said Mr Paddy Hayes, chairman and chief executive. "And we are looking long and hard at the thing to decide how best to use it."

Waterford also announced yesterday that Mr Patrick Byrne, formerly head of the group's American operations, has become chief executive of Wedgwood.

The established Waterford crystal business experienced difficult trading in 1986, chiefly because of the decline in US tourism to Europe. Nonetheless both it and Aynsley succeeded in improving margins because of greater production efficiency.

Because of the disposal of the motor and retailing interests

turnover for 1986 fell to £130.82m (£255.19m) yet trading profits rose to £22.78m (£21.63m).

Group operating margins doubled from 8.5 to 17.4 per cent. In the core crystal and china businesses margins improved from 16 to 18 per cent because of greater production efficiency.

Although the Wedgwood acquisition has left the company with borrowings of \$67.2m the ADE issue in May eradicated previous borrowings and Waterford gleaned \$485,000 from interest, compared with a debit of \$3.15m.

Tax was reduced to £2.48m (£3.77m). The loss on the sale of the Smith Group motor business was expressed as an extraordinary item of £2.9m (£3.16m).

Earnings per share rose to 8.62p (6.73p) and the board proposes to pay a final dividend of 1.68p (1.4p), making a net total of 2.88p (2.4p) net.

Waterford's shares fell by 2½p to 125½.

● comment

The timing may have been precipitous, the price extravagant, yet there is a clear industrial logic to Waterford's acquisition of Wedgwood. The short term problem seems simple enough. Borrowings can be whittled away by a third by selling off unwanted portions of Wedgwood, or eradicated entirely if Waterford opts to dispose of all the unprofitable parts. The longer term looks distinctly more daunting. In

Wedgwood the management team confronts many of the same problems — over stocking, lack lustre marketing, inefficient production and erratic exports — that greeted it at Waterford. It argues that having tackled them in the crystal industry, it can do so all over again in china. The omens for tourism are more favourable this year, but the US china market is still lousy. Cuningham though its hedging plays may be, sooner or later Waterford will have to get to grips with the US dollar and the inclusion of Wedgwood will jolt taxation up from 10 to 25 per cent this year. On projected profits of £18.8m, earnings per share should be stable at just under 5p. Most analysts seem prepared to bide their time and wait to see what happens with Wedgwood. Investors should do likewise.

Securiguard Group

Securiguard Group has reported record sales across the whole range of its activities in the first three months of the year, confirming the directors' confidence. The contribution made by the new businesses, in particular, encouraged optimism.

Yearlings total £1.25m

Yearling bonds totalling £1.25m at 9½ per cent, redeemable on March 23 1988, have been issued by the following local authorities: Northavon District Council £0.25m; Swansea (City) £1m.

Manganese
concert party

TWO shareholders in Manganese Bronze, the London taxi manufacturer in which shares have virtually doubled since December to the current 156p, yesterday declared that they were acting together — creating a total holding of 12.69 per cent.

The first is Edward Le Bas Limited, a privately owned industrial holding company in Ipswich which — together with its pension fund — holds 6.54 per cent.

The second is an individual holding, belonging to Mr Mark Dixon

Castle Communications
joins USM via placing

BY ALICE RAWSTHORN

Castle Communications, a producer and distributor of videos and records, is joining the Unlisted Securities Market in a placing of shares by the Industrial Finance and Investment Corporation.

Castle has existed as a company since the late 1960s but the business began in its present form in 1983 when the current managing director and finance director, Mr Terry Shand and Mr Cliff Dane, joined and acquired shareholdings.

Before his involvement with Castle, Mr Shand was a director of two companies which went into liquidation during his time on the board and three which went into liquidation after his resignation as a director.

Initially Castle was concerned with video distribution in Finland; it has since diversified into the manufacture and distribution of videos throughout Scandinavia and Britain, and into its own-label records, cassettes and compact discs.

In its last financial year to June 30 Castle produced pre-tax profits of \$276,000 on turnover of \$3.92m. The board anticipates profits of at least \$730,000 in the current year, producing earnings per share of 15.7p and a prospective p/e of 12.7 on the placing price of 200p.

In the placing Castle will issue 875,000 shares or 26.6 per cent of its equity. Just over half of the £1.6m raised by the issue will be ploughed back into the company. Castle intends to expand its record and video catalogues and is assessing the prospects for diversification into cable and satellite television.

IN BRIEF

THREME HOLDINGS has acquired substantial freehold premises in Mayfair, London for £1.6m. The acquisition will be financed by existing cash resources and new bank facilities. The redevelopment of the site will incorporate a range of leisure facilities.

HODG ROBINSON has acquired six estate agency branches of Beckett's, located in the Midlands and south-west Hertfordshire areas. This brings the company's network of estate agents up to 59. The total maximum consideration is £1.58m, which will be satisfied on completion by £528,000 in cash from the existing resources of the company, and £1.07m in redeemable preference shares in the company. Net assets acquired amount to £32,000.

HUGHES Food Group has bought Danepak's 1.5 acre food processing facility in Selby, Yorkshire for an undisclosed sum. It expects that it will create 200 jobs. It has also paid £100,000 cash for a 51 per cent stake in Idwal Fisher the parry potato chip manufacturer in Bradford.

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Notice is hereby given that in respect of the Interest Period from March 19, 1987 to June 19, 1987 the Notes will carry an interest rate of 6¼% per annum. The coupon amount payable on June 19, 1987 will be US\$169.31 per US\$100,000 Note.

March 19, 1987
The Chase Manhattan Bank, N.A.
London, Agent Bank

George
Scholes
advances
to £2.8m

George H. Scholes, electrical engineer and manufacturer of Wylex electrical products, increased pre-tax profits from £2.45m to £2.79m for the six months ended December 31 1986, from turnover ahead from £14.14m to £15.4m.

After tax of £1.05m (£968,000) stated earnings were 12.7p, compared with 11.5p, while the interim dividend is, in effect, lifted to 4.5p (4p scrip adjusted) — last year's final was equivalent to 7.5p from taxable profits of £3.94m (£4.94m). The directors stated that the second half of the year had started encouragingly and they anticipated the group would continue at an improved level of activity.

TOD rises
to £1.02m

TOD, manufacturer of plastic and composite products for the defence and construction industries, increased its interim pre-tax profits from £115,000 to £1.02m. Turnover for the half year to end-December doubled from £5.04m to £10.42m.

After tax of £357,000 (£233,000) earnings amounted to 7.5p (5.4p) per 5p share. The interim dividend is being increased to 1.5p (1.2p) net. The company's shares are traded on the LSE.

Countryside Props.

MR ALAN CHERRY, chairman of Countryside Properties, told shareholders at the AGM that the company's residential and commercial property development divisions were experiencing exceptional trading conditions with many new exciting opportunities arising.

New house sales were buoyant, with forward sale reservations at a record level. February this year had proved to be the best month ever, with reservations of new houses totalling £5.7m.

He said that the company's involvement in inner city and urban areas had been increasing.

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FIRST PACIFIC INTERNATIONAL LIMITED

Annual Results (unaudited)
for the year ended 31 December, 1986

Highlights

- Consolidated profit after tax and extraordinary items increased by 127 percent to US\$8.128 million (HK\$463.398 million) in 1986 compared with US\$3.582 million (HK\$27.940 million) in 1985.
- Earnings per share after extraordinary items increased by US\$1.08 cents (HK\$4.2 cents) to US\$1.93 cents (HK\$15.05 cents) in 1986 from US\$0.85 cent (HK\$6.63 cents) in 1985.
- A final dividend is proposed of US\$0.26 cent (HK\$2.00 cents) per share this year compared with US\$0.15 cent (HK\$1.00 cent) per share last year.
- The sale of a majority (75 percent) interest in Hagemeyer N.V.'s former coffee trading operations was completed in March 1986.
- During the year, Hagemeyer N.V. made several acquisitions which enhanced its geographic spread and product breadth.
- In December 1986 Hagemeyer N.V. re-acquired a majority interest in certain operations previously sold to Sears World Trade, Inc. while maintaining trade links with Sears.
- In December 1986 FPIL acquired a 40 percent equity interest in The Dragon Seed Company Limited and acquired a substantial economic interest in the Metro Drug Group in the Philippines in January 1987.

SUMMARIZED FINANCIAL DATA

Consolidated Results	1986 US\$'000	1985 US\$'000
Turnover	624,015	420,433
Operating profit	14,762	5,311
Share of profits of associated companies	3,250	4,234
Profit before taxation	18,012	9,545
Taxation	(4,820)	(3,496)
Profit after taxation	13,192	6,049
Minority interests	(5,627)	(2,383)
Profit after taxation and minority interests	7,565	3,666
Loss from discontinued operations ¹	—	(7,596)
Extraordinary items	563	7,512
Net profit	8,128	3,582
Dividends	1,096	546
Retained profit	7,032	3,036
Total Shareholders' equity	53,030	45,380
Total assets	316,059	242,262
Per Share Data	US Cents	US Cents
Earnings before extraordinary items	1.90	(0.94)
Earnings after extraordinary items	1.93	0.85
Proposed final dividend	0.26	0.15
Net asset value	12.58	10.80

Note:

1. The interest of Hagemeyer in its coffee operations was acquired by FPIL in December 1985 pending the completion of sale to a third party. This interest has been treated as a discontinued operation and accordingly disclosed as a separate line item in the profit and loss account and the balance sheet.

By Order of the Board
Manuel V. Pangilinan
Managing Director
12 March 1987

FIRST
PACIFIC

Eni - Ente Nazionale Idrocarburi - has retained PARIBAS to assist with the privatization of

Lanerossi Group

The activities of the Group, by company and area of activity, are as follows:

Company	Area of activity	Location	Number of personnel (31.12.86)	Turnover in billions of Lira
1. LANEROSI SpA	— Wool combing and spinning	Vicenza Piovene Schio	1,429	141.4
	— Wool weaving	Schio (Vicenza)	999	116.0
	— Blankets	Schio (Vicenza)	177	17.3
	— Furnishing fabrics	Pievebelvicino (Vicenza)	90	5.6
	— Carpets and rugs	Marano Vicentino (Vicenza)	227	31.3
2. MARLANE SpA	— Wool spinning and weaving	Praia a Mare (Cosenza)	523	27.8
3. I COTONI DI SONDRIO SpA	— Cotton spinning and weaving	Sondrio	955	97.7
	— Work clothes	Berberno (Sondrio)		
4. LEBOLEMODA SpA	— Clothing	Arezzo Rassina (Arezzo)	2,615	169.8

Any company interested in the purchase of any of the above firms are invited to contact PARIBAS before 31/3/87 at the following address: Banque PARIBAS, 3 rue d'Antin, 75002 PARIS - France - attention of M. Philippe DUTIEL - Tel. (1) 42.98.07.02, who will supply interested parties with all the necessary details concerning the sale of the LANEROSI Group.



UK COMPANY NEWS

DRG surges to a record £41m

A SHARPLY higher contribution from its stationary activities together with a cut in interest charges enabled DRG to increase its 1986 profits by £10m to a record £41.2m at the pre-tax level.

The current year began with strong order books. Sales for the first two months maintained their momentum and the directors said yesterday that another year of good progress was ahead.

Turnover for 1986 pushed ahead from £625m to £880.2m and at the operating level, profits showed an improvement of 23.7 per cent, at £48.6m—up from £39.4m in 1985. DRG has interests in packaging and specialised engineering. Its brand names include Sellotape and Basildon Bond.

The UK operations increased their contribution to operating profits by 27.3m. The overseas side slipped in 2m more.

A divisional breakdown of operating profits shows stationary £28m (£21.4m), packaging £7.9m (£8.4m), office and print supplies £7.2m (£6.5m) and engineering £5.3m (£4.9m).

Pre-tax figures were struck after taking account of an exceptional provision of £3.9m, down from last year's £2.7m, a same-gain £0.6m profits contribution from the associates and interest charges which fell from £8m to £4.1m.

Tax took £10.6m (£7.7m) and minorities £0.6m (£0.9m). Earnings worked through 3.7p ahead at 28.6p and shareholders are to receive a 1.1p lift in their dividend to 2.95p net via a final of 5.7p.

There were also extraordinary credits of £0.5m (£1.6m).

The results for the year were in line with City expectations. The company also announced yesterday the appointment of two new non-executive directors, Mr John Maltby, 58, who has been chairman of Burnham Oil since 1983, and Mr Marc Henion, 60, who recently retired from the presidency of the worldwide wine operations of Segrams.

● comment

Several years of rationalisation and capital expenditure are starting to pay off at DRG, the paper and packaging group with famous brand names like Basildon Bond and Sellotape.

In recent years, the group has been attempting to diversify into plastics and office and print supplies but stationary proved last year's star performer thanks to the cards subsidiary J. Arthur Dixon and Transcript, the carbonless copy paper business. Flexible packaging is proving to be a continued headache but the division has high hopes of the microwavable can currently being marketed in the US. It seems clear that the management is going to stick to its strategy: capital expenditure is likely to rise to £40m this year, £50m is available for spending on bolt-on acquisitions. Given that further rationalisation benefits are in the pipeline, £50m looks distinctly reachable this year indicating that the shares at 42.5p are in an undemanding p/e of 12.

Lilley sells quarries to Tarmac for £7m

By Nikki Teik

F. J. C. LILLEY, the troubled Glasgow-based construction company which brought in new management after revealing heavy losses at the end of last year, yesterday announced that it is selling its two quarry companies to Tarmac, Britain's largest building materials and construction group, for £7m in cash.

The disposal was fore-shadowed in January when Lilley said that five of its plant-hire, manufacturing and supply businesses could be up for sale, in an effort to raise £12m. Seymour Plant was sold to Newden-Stuart Plant for £2.5m last month, and negotiations on the other two businesses—Charcon Tunnels and Wilson Pipe Fittings—are continuing.

The disposals are designed to reduce borrowings and support the on-going operations. The two companies involved in yesterday's sale are Morrison Quarries and The Scottish Granite Company, which together operate three quarries in the Dumfries and Galloway region.

Pre-tax profits of the two companies totalled £4.6m in 1986-87, and the £6m profit on the sale will be treated as an extraordinary item in Lilley's accounts.

Sirdar seeks further expansion despite sharp profits setback

Sirdar, currently moving away from being totally dependent on hand knitting products, suffered a sharp profits setback during the six months to December. At the pre-tax level they dropped from a re-stated £5.71m to £3.79m.

Mrs Jean Tyrrell, the chairman, noted last autumn that sales had started to return to more normal levels following a very difficult period of trading.

She said yesterday, however, that the recovery was not as added that problems were compounded by over-stocking in the retail trade and a resulting lack of confidence.

Turnover for the opening half year moved ahead to £23.87m (£20.44m). Since the summer of 1986 Sirdar has acquired Eversure Textiles, a maker of ready-made curtains, and Burmatex, a manufacturer of carpet tiles.

Mr Tyrrell said both companies were trading well and were poised to take advantage of future growth and their

respective sectors. Neither company had been in the group long enough to make a major impact on the interim figures but they were expected to make a more significant contribution in the future.

Having successfully integrated the two companies Sirdar will continue to look for further opportunities to expand.

Referring to the hand knitting side the chairman said she was confident the industry would recover, although it was likely to be next autumn before a significant improvement was seen.

Interest charges for the half year were reduced to £135,000 (£275,000) and tax took £750,000 less at £1.4m.

Earnings declined by 2.65p to 4.77p but the interim dividend is being maintained at 1.65p net per 25p share. A final of 3.5p was paid for the 1985-86 year from taxable profits of £10.23m.

● comment

Sirdar, a Rolls-Royce among textile companies, has hit a

brick wall. The drop in pre-tax profits reflects poor demand, overstocking by retailers, more sales of own brand knitting yarns with smaller margins, and increased competition. These have hit not only UK sales but also overseas, especially Germany. The downturn Sirdar could do little about, but its reaction of diversifying into other areas besides hand knitted yarns has come too late. Both Eversure Textiles and Burmatex will be good earners for Sirdar this year but will not fully compensate for a disappointing performance in a knitting yarns. Pre-tax profits of about £8m are expected for the year to June 1987 giving a prospective p/e of about 13—above average for the sector. This is justified given that Sirdar remains a well managed company with a good brand name and good manufacturing facilities.

An upturn in its core market is not likely in the next six months but the prospects for recovery in the latter half of 1987 look good.

Hugh Mackay profit doubled to £1m

PRE-TAX profits at Hugh Mackay, Durham-based carpet manufacturer, almost doubled in the year to December 31, 1986, and the final dividend is raised from 3.2p to 4p for an increased total of 5.5p compared with 4.6p.

Profits came out at £1.02m against £521,000 on turnover up from £15.3m to £19.2m. Trading profit increased from £474,000 to £971,000, and income from investments was little changed at £48,000 (£47,000).

The company's forecast for 1987 indicates an improvement in sales volumes and margins. Its non-woven product volume will increase as the company expands into export markets. Product development will continue to enable expansion into additional sectors.

Commenting on the year's results, the directors said an improved performance was achieved in the second half, although the ratio to the first half was not as great as in recent years.

The company had made a strong start to 1986, although

volumes were still 8 per cent higher in the second half with better margins.

Tax for the year was considerably higher at £353,000 com-

pared with £137,000. Stated earnings per share were 13.29p (7.78p), and net asset value per share was up from 105.4p to 112.4p.

Watmoughs tops £3m and looks for further growth

DESPITE sharply higher depreciation and interest charges, Watmoughs (Holdings), colour printer, publisher and process engraver, was able to lift its profits for 1986 from £2.32m to £3.12m pre-tax.

The directors said yesterday that turnover for the first weeks of 1987 was considerably ahead of the previous year with all four specialist sectors well ahead.

They were encouraged by a high level of demand for services of the company's specialist printing divisions, and said they believed that 1987 would show considerable growth in turnover and profit.

For 1986, turnover improved from £30.5m to £41.12m. Depreciation increased by £610,000 to £2.57m and, following heavy investment in new capacity during the year, interest charges rose by £268,000 to £813,000.

Tax of £561,000 (£365,000) left earnings 4.45p higher at 22.68p per 25p share. A final dividend of 5.5p raises the total by 1.5p to 7.5p net. A scrip issue in a one-for-five basis is also proposed.

The directors said 1986 had been an important year leading to re-direction and expansion of the full range of activities. Substantial capital investment in the most advanced gravure

and web offset technology during the past two years was beginning to generate considerable benefit in addition to creating new opportunities for profitable expansion.

They added that the contract for printing *Von magazine* had been successfully integrated into the group and increased gravure capacity would enable the company to compete strongly and effectively for national newspaper, supplement, pre-prints and brochures. Security printing continued to increase its contribution to group profits.

Catalyst Comms

Catalyst Communications is already quoted on the Third Market and is not making an application to trade there as incorrectly stated in yesterday's FT.

ROCKWARE GROUP, glass bottle manufacturer, reported pre-tax profits of £2m for the year to December 28 1986, meeting its forecast made at the time of its £24.2m rights issue in January. Last year, the company reported profits of £61,000. Group turnover moved ahead from £121m to £122m. The directors said that the company's move into profit, the

Belgrave to take over Brighton hotel for £3m

By Terry Povey

Belgrave Holdings is to spend £3m acquiring the Royal Albion, a four star hotel on the sea-front at Brighton once renowned for being a venue for night-time trysts between a certain Prince of Wales and his mistresses.

Today, the Royal Albion is better known as a conference centre.

Mr Anant Rabheru, chief executive, said Belgrave in-

tended to operate the hotel itself rather than lease it out—which has been the company's policy with all its hotels to date. Last week Belgrave sold all its four London hotels for £10.6m.

According to Mr Rabheru one of the attractions of the 115-room Royal Albion is that it already has planning permission for a fifth floor and the conversion of part of the hotel into a casino.

This announcement appears as a matter of record only.

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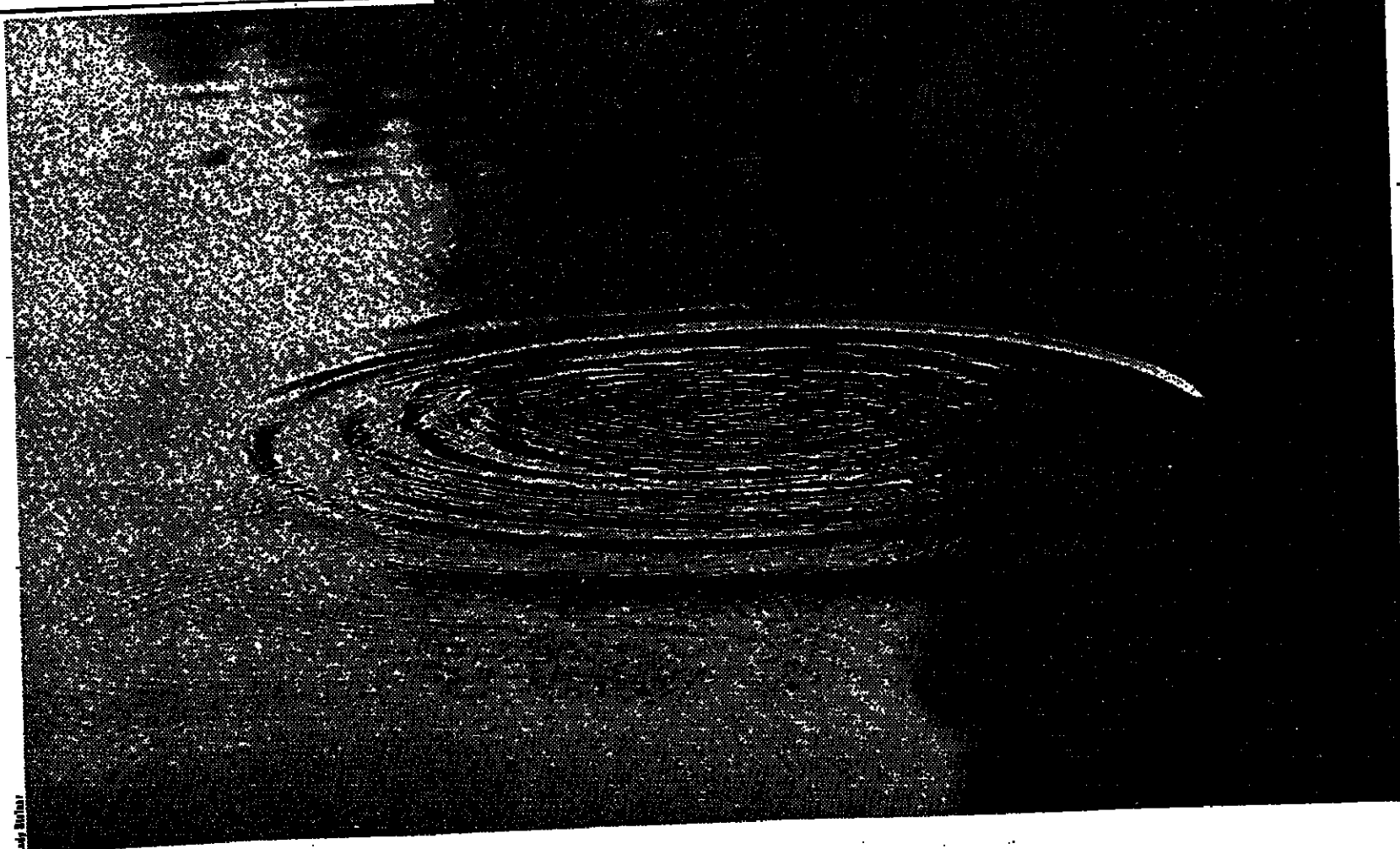
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March 1987

Sometimes you'd think this
Swiss private bank is dealing with the
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COMMODITIES AND AGRICULTURE

US coal exporters face price cuts

BY GERARD MCKLOSKEY

US COALING coal exporters were beginning to gather in Japan last week bracing themselves for further cuts in export prices to the Japanese steel mills. The mills have already lopped off \$5 a tonne and more in the job price settlements for supplies from South Africa, Australia and Canada. Similar cuts have been levied by buyers in one of the few expanding steel-producing nations, Brazil, and the European steel industry is sharpening its negotiating knives to make equally savage cuts.

Coking coal represents the single biggest raw material cost faced by most mills.

What coking coal settlements have taken place in Japan so far have represented the relatively easy business, even when BHP's Utah, Australia's major producer, was forced to accept a reduction of just under \$5 to US\$43.75 for its prime Gontyville brand. Smaller, \$5 price cuts have brought Western and Fording coals from British Columbia down to \$44. Although these have been accompanied by stinging 25 per cent volume cuts, bringing deliveries, in some cases to less than 50 per cent of long-term contract levels, the contract talks appear to have passed relatively smoothly.

But extremely difficult negotiations lie ahead for supplies from the US and some high-priced British Columbian mines.

The main US supplier is the Pittsburg company, while South African, Australian and, to a lesser extent, Canadian mines have benefited from a fall in their currencies against the US dollar—all coking coal export contracts are renegotiated in dollars—Pittsburg and the other

JAPANESE COAL IMPORTS		
Imports (million tonnes)	Price (yen/tonne)	Pig iron production (million tonnes)
1986*	69.7	7.706
1985*	70.1	14.287
1984*	69.3	14.573
1983	57.1	15.492
1982	57.2	15.492
1981	61.7	14.500
1980	60.5	14.474
1979	53.1	14.001
1978	48.5	12.667
1977	43.2	12.571
1976	54.8	17.529
1975	58.1	16.777

* Calendar years—earlier figures for financial years.
Source: Japanese Iron and Steel Federation and International Iron and Steel Institute

US suppliers have shared none of this latitude. Pittsburg's price has fallen every year since 1983, when it stood at \$60 a long ton (\$59 a tonne) to just over \$53 at present.

With mounting pressure from the US for Japan to close the trade deficit between the two nations the talks are likely to run anything but smoothly. Japan's Ministry for International Trade and Industry (MITI) has asked the mills to guarantee a 10m tonne minimum purchase from the US—about one-seventh of last year's total imports. But the financially stricken mills are not under MITI's command: their response was to ask for more soft and weak coking coal from the US—qualities more cheaply available elsewhere.

But if the negotiations with US suppliers are difficult those with two north east British Columbian mines, Quintette and Bullmoss, will be well nigh impossible. These two mines have been carried by the mills

since their opening four years ago with inflated price levels—currently C\$93.50 (US\$70.20) for Quintette—and guaranteed tonnage uptake.

Now the mills are signalling that all this must come to an end and are calling for a C\$40 a tonne price cut to bring all Canadian coals into line.

In January Line Creek, like Quintette an Bullmoss one of the "new project" mines built at the start of the decade with all their coals destined for the Japanese market, was forced to take a US\$12.85 a tonne price cut to bring it in line with the rest—most especially those in Canada.

At such price levels no one believes that Quintette in particular can continue in operation and its demise will be greeted warmly by its competitors—most especially those in Canada.

The basic problem facing the whole industry is one of over-supply, acute in Japan but com-

mon to the industry the world over. The new project mines were built to provide Japanese blast furnaces with an additional 20m tonnes a year to help fuel a predicted expansion in steel production from 105m tonnes to 140m tonnes annually. It would have been bad enough had no expansion taken place but what has eventuated has been a steady falling away of steel output to 98m tonnes last year (according to the International Iron and Steel Institute) with the mills now taking about 90m tonnes for 1987-8.

Worse is likely to come. Last month Manfred Raschke of the Cambridge, Massachusetts, analysts Dun and Bradstreet, predicted a fall away to 85m tonnes in the early 1990s and 80m tonnes in the late 1990s. Crucially the sector of production which would suffer most would be the blast furnaces—it is the blast furnaces that consume coking coal with iron ore to make pig iron, which is then refined into steel. The result will be a collapse in coking coal imports from 60.7m tonnes last year to just 45m tonnes, Mr Raschke believes.

As if on cue, Nippon Steel, the free world's largest steel maker, also announced last month that it was closing five of its 13 blast furnaces, shedding 18,000 jobs.

For the coking coal export mines there is some growth in demand elsewhere in Asia with vigorous expansion in South Korea and Taiwan. But not enough to make up for the Japanese retrenchment. In Europe, too, steel production is expected to shrink this year with few predicting any significant recovery to bring a gleam back to the coal salesman's eyes.

LONDON MARKETS

COFFEE prices fell again on the London futures market yesterday as dealers reported "general disappointment" among trade operators and speculators. A \$16.50 decline took the May position down to \$1,264.50 a tonne. Although the price dipped below this level in the immediate aftermath of the failure two weeks ago of International Coffee Organisation quota talks, second position futures had not actually closed at such a low level for five and a half years. During early dealings yesterday May coffee sank to \$1,255 a tonne before meeting significant support. Cocoa prices also came under further pressure in spite of the mildly encouraging news from the International Cocoa Organisation meeting, where producer delegates were reported to have accepted the principle of a compromise proposal on buffer stock rules. On the market trade hedging against renewed West African producer sales helped to push the May quotation down to \$1,260.50 a tonne.

Latex prices supplied by Amalgamated Metal Trading.

ALUMINIUM

Unofficial + or -	High/Low
Close (p.m.)	
2 months	2,000.50 -1.5 1,999.00
3 months	2,000.50 -1.5 1,999.00
6 months	2,000.50 -1.5 1,999.00

Official closing (am): Cash \$21.2 (200.50), three months \$24.5 (230.50), settlement \$25 (240.50). Final Korb close: 289.5. Turnover: 15,400 tonnes.

COPPER

Unofficial + or -	High/Low
Close (p.m.)	
2 months	200.50 -0.5 200.00
3 months	200.50 -0.5 200.00
6 months	200.50 -0.5 200.00

Official closing (am): Cash \$24.5 (200.50), three months \$28.5 (230.50), settlement \$29 (240.50). Final Korb close: 289.5. Turnover: 15,400 tonnes.

LEAD

Unofficial + or -	High/Low
Close (p.m.)	
2 months	200.50 -0.5 200.00
3 months	200.50 -0.5 200.00
6 months	200.50 -0.5 200.00

Official closing (am): Cash \$24.5 (200.50), three months \$28.5 (230.50), settlement \$29 (240.50). Final Korb close: 289.5. Turnover: 15,400 tonnes.

NICKEL

Unofficial + or -	High/Low
Close (p.m.)	
2 months	200.50 -0.5 200.00
3 months	200.50 -0.5 200.00
6 months	200.50 -0.5 200.00

Official closing (am): Cash \$24.5 (200.50), three months \$28.5 (230.50), settlement \$29 (240.50). Final Korb close: 289.5. Turnover: 15,400 tonnes.

ZINC

Unofficial + or -	High/Low
Close (p.m.)	
2 months	200.50 -0.5 200.00
3 months	200.50 -0.5 200.00
6 months	200.50 -0.5 200.00

Official closing (am): Cash \$24.5 (200.50), three months \$28.5 (230.50), settlement \$29 (240.50). Final Korb close: 289.5. Turnover: 15,400 tonnes.

TIN

Unofficial + or -	High/Low
Close (p.m.)	
2 months	200.50 -0.5 200.00
3 months	200.50 -0.5 200.00
6 months	200.50 -0.5 200.00

Official closing (am): Cash \$24.5 (200.50), three months \$28.5 (230.50), settlement \$29 (240.50). Final Korb close: 289.5. Turnover: 15,400 tonnes.

GOLD

Unofficial + or -	High/Low
Close (p.m.)	
2 months	200.50 -0.5 200.00
3 months	200.50 -0.5 200.00
6 months	200.50 -0.5 200.00

Official closing (am): Cash \$24.5 (200.50), three months \$28.5 (230.50), settlement \$29 (240.50). Final Korb close: 289.5. Turnover: 15,400 tonnes.

SILVER

Unofficial + or -	High/Low
Close (p.m.)	
2 months	200.50 -0.5 200.00
3 months	200.50 -0.5 200.00
6 months	200.50 -0.5 200.00

Official closing (am): Cash \$24.5 (200.50), three months \$28.5 (230.50), settlement \$29 (240.50). Final Korb close: 289.5. Turnover: 15,400 tonnes.

SOYABEAN MEAL

Unofficial + or -	High/Low
Close (p.m.)	
2 months	200.50 -0.5 200.00
3 months	200.50 -0.5 200.00
6 months	200.50 -0.5 200.00

Official closing (am): Cash \$24.5 (200.50), three months \$28.5 (230.50), settlement \$29 (240.50). Final Korb close: 289.5. Turnover: 15,400 tonnes.

INDICES

REUTERS

1987	1986	1985	1984	1983
1987	1986	1985	1984	1983
1987	1986	1985	1984	1983
1987	1986	1985	1984	1983
1987	1986	1985	1984	1983

DOW JONES

1987	1986	1985	1984	1983
1987	1986	1985	1984	1983
1987	1986	1985	1984	1983
1987	1986	1985	1984	1983
1987	1986	1985	1984	1983

MAIN PRICE CHANGES

Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -

METALS

Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -

OILS

Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -

GRAINS

Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -

OTHERS

Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -

COFFEE

Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -

COCOA

Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -

COTTON

Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -

CRUDE OIL

Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -

GOLD

Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -

SUGAR

Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -

POTATOES

Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -

FREIGHT FUTURES

Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -

GRAINS

Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -

HEAVY FUEL OIL

Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -

RUBBER

Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -

MEAT

Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -

OIL

Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -
Mar. 18	+ or -	Mar. 17	+ or -

US MARKETS

CRUDE OIL futures eased, reflecting lower world oil prices as speculators, commission houses and local traders took profits, reports Draxel Burnham Lambert. However, heavy buying in the expiring April contract counteracted the selling as the April-May switch widened appreciably. Gold futures closed slightly easier following another lacklustre day. Initial selling by locals uncovered reasonable support at the lower, prompting a mild short-covering.

Copper fell on commission house selling but trade support at the lower end. Silver rallied to lower levels. After opening lower coffee firmed on a report of a possible meeting by producers this weekend. However, continued overruns of Colombian coffee kept the market under pressure for the rest of the day. Constant commission house selling in sugar futures eased prices in the face of scale-down trade buying. The grains were uneventful. Mainly eased, reflecting weaker cash premiums, wheat and soybeans but were held off steadily in anticipation of a tender by India. Cattle futures made new contract highs as a result of tightening supplies and aggressive buying by meat packers. Beef continued to be short-covered in the April contract and farmer cash prices, whilst pig bellies rallied on reports of record low storages of bellies.

NEW YORK
ALUMINIUM 40,000 lb. cents/lb.
March 47.25
April 47.25
May 47.25
June 47.25
July 47.25
August 47.25
September 47.25
October 47.25
November 47.25
December 47.25

COPPER 35,000 lb. cents/lb.
March 80.00
April 80.00
May 80.00
June 80.00
July 80.00
August 80.00
September 80.00
October 80.00
November 80.00
December 80.00

COFFEE C 37,000 lb. cents/lb.
March 100.00
April 100.00
May 100.00
June 100.00
July 100.00
August 100.00
September 100.00
October 100.00
November 100.00
December 100.00

COCOA T 37,000 lb. cents/lb.
March 100.00
April 100.00
May 100.00
June 100.00
July 100.00
August 100.00
September 100.00
October 100.00
November 100.00
December 100.00

COTTON 50,000 lb. cents/lb.
March 100.00
April 100.00
May 100.00
June 100.00
July 100.

... to Some dealer

LONRHO

Share price performance relative to the F.T.A All Share Index

The graph displays two line series over a 15-month period from January 1986 to March 1987. The top line, labeled 'LONRHO SHARE PRICE', starts at a level of 100 in January 1986, peaks at approximately 140 in March 1986, drops sharply to around 80 in August 1986, and then recovers to reach approximately 180 by March 1987. The bottom line, labeled 'F.T.A ALL SHARE PRICE INDEX', starts at 100 in January 1986, peaks at approximately 110 in March 1986, drops to around 85 in August 1986, and recovers to reach approximately 120 by March 1987. The x-axis is labeled with the first letter of each month (J, F, M, A, M, J, J, A, S, O, N, D, J, F, M) and the y-axis has a scale from 0 to 100.

PERIOD JAN 1986 — MARCH 1987

HIGH 285.00p 5 MARCH 1987

LOW 182.72p 2 JAN 1986

Source: Datastream

Lonrho Plc, Cheapside House, 138 Cheapside, London EC2V 6BL

WORLD MARKETS

FT ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	WEDNESDAY MARCH 18 1987				DOLLAR INDEX			
	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	1986/87 High	1986/87 Low	Year ago	
Australia (94)	114.57	+0.8	105.77	110.87	3.04	114.57	70.18	85.95
Austria (16)	114.57	-1.1	86.40	89.37	1.74	101.62	70.60	79.63
Belgium (47)	114.57	+1.2	107.21	109.68	4.06	116.22	55.75	73.10
Canada (132)	114.57	+0.4	103.63	105.49	2.28	131.55	86.45	95.95
Denmark (39)	114.57	+0.4	103.63	105.49	2.28	131.55	86.45	95.95
France (121)	114.57	+1.2	106.53	110.40	2.26	115.47	57.72	76.95
West Germany (95)	114.57	-0.4	99.47	82.39	2.19	100.33	74.48	85.87
Hong Kong (45)	107.48	+3.4	97.23	107.61	2.89	114.71	62.07	63.44
Ireland (14)	129.02	+1.2	119.94	125.51	3.31	129.92	62.33	84.92
Italy (16)	100.25	-0.1	92.55	97.55	1.52	108.30	46.07	74.51
Japan (98)	125.51	+1.1	115.88	120.52	2.59	125.47	49.46	65.95
Malaysia (35)	126.29	+1.1	116.59	122.88	3.03	126.29	72.77	72.77
Mexico (14)	140.52	+0.8	130.01	167.92	1.21	140.52	43.00	54.90
Netherlands (38)	111.17	+1.1	102.63	105.28	4.22	111.17	74.14	83.91
New Zealand (27)	92.74	-0.6	85.62	87.16	2.71	100.59	47.37	57.22
Norway (25)	125.45	+3.9	115.81	113.96	1.94	125.45	90.02	105.18
South Africa (11)	139.39	+3.8	128.63	103.27	3.68	139.39	69.06	110.11
Spain (43)	111.49	-0.4	102.93	108.71	3.54	121.31	45.00	71.82
Sweden (33)	111.37	+1.3	102.82	105.64	2.25	111.37	79.71	93.72
Switzerland (32)	95.82	+0.1	88.44	91.35	1.86	104.06	69.01	78.00
United Kingdom (542)	130.04	+0.4	120.05	120.05	3.49	130.04	75.39	96.20
USA (581)	120.61	+0.1	111.35	120.61	2.97	120.61	85.46	98.99
Europe (945)	111.97	+0.3	103.37	105.42	2.92	111.97	69.36	86.48
Pacific Basin (686)	124.36	+1.1	114.81	119.58	0.70	124.36	51.10	66.15
Asia-Pacific (1631)	124.36	+1.1	114.81	119.58	0.70	124.36	51.10	66.15
North America (713)	124.36	+1.1	114.81	119.58	0.70	124.36	51.10	66.15
World Ex. US (1829)	120.11	+0.9	110.88	114.26	1.58	120.11	60.02	75.30
World Ex. UK (2077)	119.37	+0.6	110.20	116.46	2.11	120.19	69.05	84.45
World Ex. SA (2358)	119.37	+0.6	110.20	116.46	2.11	120.19	69.05	84.45
World Ex. Japan (1961)	117.84	+0.3	108.79	114.92	2.93	117.84	79.87	93.72
The World Index (2419)	120.31	+0.6	111.07	116.77	2.13	120.31	70.14	84.61

Base value: Dec 31, 1986 = 100
Copyright, The Financial Times, Goldman, Sachs & Co., Wood Mackenzie & Co. Ltd. 1987

EUROPEAN OPTIONS EXCHANGE

Series	May 87			Aug 87			Nov 87			Stock																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																									
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GOLD C	\$420	141	6.50	103	17	---	---	---	---																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																										
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May 87										Jun 87	Jul 87	Aug 87	Sep 87	Oct 87	Nov 87	Dec 87	Jan 88	Feb 88	Mar 88	Apr 88	May 88	Jun 88	Jul 88	Aug 88	Sep 88	Oct 88	Nov 88	Dec 88	Jan 89	Feb 89	Mar 89	Apr 89	May 89	Jun 89	Jul 89	Aug 89	Sep 89	Oct 89	Nov 89	Dec 89	Jan 90	Feb 90	Mar 90	Apr 90	May 90	Jun 90	Jul 90	Aug 90	Sep 90	Oct 90	Nov 90	Dec 90	Jan 91	Feb 91	Mar 91	Apr 91	May 91	Jun 91	Jul 91	Aug 91	Sep 91	Oct 91	Nov 91	Dec 91	Jan 92	Feb 92	Mar 92	Apr 92	May 92	Jun 92	Jul 92	Aug 92	Sep 92	Oct 92	Nov 92	Dec 92	Jan 93	Feb 93	Mar 93	Apr 93	May 93	Jun 93	Jul 93	Aug 93	Sep 93	Oct 93	Nov 93	Dec 93	Jan 94	Feb 94	Mar 94	Apr 94	May 94	Jun 94	Jul 94	Aug 94	Sep 94	Oct 94	Nov 94	Dec 94	Jan 95	Feb 95	Mar 95	Apr 95	May 95	Jun 95	Jul 95	Aug 95	Sep 95	Oct 95	Nov 95	Dec 95	Jan 96	Feb 96	Mar 96	Apr 96	May 96	Jun 96	Jul 96	Aug 96	Sep 96	Oct 96	Nov 96	Dec 96	Jan 97	Feb 97	Mar 97	Apr 97	May 97	Jun 97	Jul 97	Aug 97	Sep 97	Oct 97	Nov 97	Dec 97	Jan 98	Feb 98	Mar 98	Apr 98	May 98	Jun 98	Jul 98	Aug 98	Sep 98	Oct 98	Nov 98	Dec 98	Jan 99	Feb 99	Mar 99	Apr 99	May 99	Jun 99	Jul 99	Aug 99	Sep 99	Oct 99	Nov 99	Dec 99	Jan 2000	Feb 2000	Mar 2000	Apr 2000	May 2000	Jun 2000	Jul 2000	Aug 2000	Sep 2000	Oct 2000	Nov 2000	Dec 2000	Jan 2001	Feb 2001	Mar 2001	Apr 2001	May 2001	Jun 2001	Jul 2001	Aug 2001	Sep 2001	Oct 2001	Nov 2001	Dec 2001	Jan 2002	Feb 2002	Mar 2002	Apr 2002	May 2002	Jun 2002	Jul 2002	Aug 2002	Sep 2002	Oct 2002	Nov 2002	Dec 2002	Jan 2003	Feb 2003	Mar 2003	Apr 2003	May 2003	Jun 2003	Jul 2003	Aug 2003	Sep 2003	Oct 2003	Nov 2003	Dec 2003	Jan 2004	Feb 2004	Mar 2004	Apr 2004	May 2004	Jun 2004	Jul 2004	Aug 2004	Sep 2004	Oct 2004	Nov 2004	Dec 2004	Jan 2005	Feb 2005	Mar 2005	Apr 2005	May 2005	Jun 2005	Jul 2005	Aug 2005	Sep 2005	Oct 2005	Nov 2005	Dec 2005	Jan 2006	Feb 2006	Mar 2006	Apr 2006	May 2006	Jun 2006	Jul 2006	Aug 2006	Sep 2006	Oct 2006	Nov 2006	Dec 2006	Jan 2007	Feb 2007	Mar 2007	Apr 2007	May 2007	Jun 2007	Jul 2007	Aug 2007	Sep 2007	Oct 2007	Nov 2007	Dec 2007	Jan 2008	Feb 2008	Mar 2008	Apr 2008	May 2008	Jun 2008	Jul 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[illegible]

BRITISH FUNDS

Money Market

	Gross	Net	Gr Equip CAR Int C
Merrill Lynch May 13	\$347.10	\$35.00	
Metcalf Trust Mar 5	\$12.45	\$12.76	
Farmers Inc March 17		\$76.95	

Special Acc.	9.00	6.73	9.77	Adv.
\$10,000 and above	9.25	6.91	10.05	Adv.

Wimshurst & South West Finance Co Ltd

NOTES
 * Unless otherwise indicated and those without a dollar sign (\$) or cents symbol (¢) prefix refer to U.S. dollars. Yield column (b) allows for all buying expenses. Under insurance listed plans, subject to the following: a Offered prices include all charges. b Yield based on offer price. c Today's opening price. d Distribution. e Periodic premium insurance plans. f Insurance. g Offered price includes all charges. h Commission. i Offered price. j Bought through managers. k Net price. l Surrender. m Surrender price tax. n Ex-surrender. o Only available bodies. p Yield column shows NAV increase, q Exit dividend.

LONDON STOCK EXCHANGE

Further gains in Government securities but sterling overshadows equity sectors

Account Dealing Dates
Option
First Declared Last Account
Dealing Date Dealing Day

Mar 9 Mar 19 Mar 20 Mar 30
Mar 23 Apr 2 Apr 3 Apr 13
Apr 6 Apr 23 Apr 24 May 5
* New time dealing may take place from 9.00 am two business days earlier.

The UK securities markets responded to the relatively prudent tone of the UK Budget with further gains in Government bonds, but a somewhat cooler performance from the equity sector. Half point cuts in UK bank base rates disappointed hopes for a full point reduction, yet failed to stem the surge in sterling which continued to bear down on the major exporting stocks. Only oil shares, supported by renewed optimism on crude prices, could sustain early gains.

Equities opened firmly as the overnight strength of the Tokyo and New York markets underpinned share gains registered by London stocks after the Budget Speech.

Bank base rate cuts were signalled early, but so was the authorisation to postpone full point reductions for the moment. This restraint, while in line with the tone of the Budget, disappointed an equity market geared up for measures more positive towards the Government's election chances.

Early gains in the consumer and banking sectors were soon trimmed, and the response to reports of a bullish circular in New York, was offset by weakness in pharmaceuticals and in the export stocks.

Price gains were whittled away and, despite a firm start in New York, the London market closed flat in disappointing turnover.

After an initial rise of 12 points, the FTSE 100 index slipped away to end a mere 0.3 up at 2006.0. The FT ordinary index at 1589.5, added 2.6.

Once again, Imperial Chemical Industries was hard hit by the surge in sterling, particularly against the DM, which is a significant currency for the group's overseas operations. GEC and GKN remained firm but Jaguar gave ground.

Pharmaceutical stocks reacted with widespread falls to the news that Bristol-Myers will seek permission to test an anti-AIDS vaccine in the US this month. Glaxo, having opened higher ahead of an important presentation to Japanese investors in Tokyo overnight, fell sharply at the close.

Wellcome's interest in Japanese investors, also took a heavy tumble.

But the gilt-edged market was in good form as both foreign and domestic investors continued to respond favourably to the Chancellor's restraint and to the welcome news that Public Sector Borrowing will be only £4bn this year.

Long-dated stocks added a full point and more to the two-point rise chalked up late on Budget Day, and closed at the day's best levels. Disappointment with the

smaller than expected base rate cuts brought no movement in a temporary ceiling at the short end of the market, since the City expects further base rate reductions before long.

The reduction in base lending rates failed to make any impression on the major clearing banks and quotations closed with small irregular movements. Elsewhere in the banking sector, Morgan Grenfell shed 9 to 36p at the lower end of market estimates. Standard Chartered, annual results due next Tuesday, firmed 17p to 77p.

The Chancellor's proposals on pensions gave a boost to Life Insurance concerns with Prudential prominent and finally 24p higher at 919p. Abbey Life put on 4 1/2 to 256p and Legal & General added 4 1/2 to 311p. The latter's annual results are due today.

The consensus view that Breweries would be Budget beneficiaries brought enhanced opening prices. But the unexpected increase failed to excite investors and most quality stocks spent the remainder of the session drifting back. Bass, for example, rose 13p to 955p while Allied-Lyons settled 5p easier at 394p, after 403p and Whitbread 39p, after 403p.

A 6 1/2 point drop at 353p, against a trend, regional shares firmed. Smith Barney's further support and closed 7 up at 402p. Contrary to marketmakers' expectations, B.P. Balmer went lower, encouraging newspaper mention had seemed likely to draw buyers, instead a steady stream of small sales followed which lowered the shares 13 to 184p. Last Thursday, the company described a Press report of a definite bid approach "as totally without foundation."

Building issues, with a few notable exceptions, gave a subdued performance. The 47m acquisition of F.C. Lillies' quarrying companies and rose 13 to 540p; the latter hardened 1 1/2 to 524p. B.P. Industries rose 14 to 703p, following occasional buying interest, while Redland added 2 1/2 to 474p. Countryside gained 17 to 582p in response to the chairman's optimistic statement at the annual meeting. Kellbrook continued to attract interest, adding 15 more to 225p, while Baldwin put on 16 to 107p in a restricted market following speculative buying.

The pound's latest show of strength depressed the share price of the chemical sector. Wardsley's rose 13 to 456p. Renold shed 3 1/2 to 168p following the annual results.

Although it was generally assumed that the Chancellor's taxation cuts and lower mortgage rates would fuel consumer spending, leading retailers showed little overall change. Most started higher but then drifted back on the lack of investor interest. Dixons was one of the exceptions, gaining 11 to 708p, but the

Food sector was selectively firm. J. Sainsbury revived with a gain of 11p, while Argill improved a similar amount to 455p. United Biscuits eased to 275p after revealing annual profits much in line with market estimates, but subsequently picked up to close a penny dearer at 278p. Associated British Foods revised strongly and gained 13 to 358p.

A broker's recent profits downgrading continued to overshadow Grand Metropolitan which shed 7 to 482p. Trusthouse Forte, however, added 2 to 230p, while Ladbroke, boosted by the Chancellor's decision to abolish on-course betting tax from March 29, rose 9p to 448p. Elsewhere, Mount Charles put on 2 1/2 to 123 1/2p on asset value considerations and trading prospects following the recent agreement for London Park Hotel; the latter was 25p higher at 845p.

The continuing strength of sterling made for a subdued and dull trading session in the international stocks. Glaxo settled 4p cheaper at 215 1/2p, while Beecham added 4 1/2 to 583p and Boots were similarly cheaper at 287p. Hanson eased 4 to 167p. Wellcome came under persistent selling pressure (3.6m shares changed hands) on fears of competition from its anti-AIDS drug Retovir and fell away sharply to close 34p lower at 461p. The other anti-AIDS related stock London International also encountered offerings before settling 2p cheaper at 257p. Elsewhere, Transocean, contrasted with a gain of 16 at 351p, helped by the recent firmness in the oil price and hopes that the company will benefit from the PRT relief. Rank announced in the Budget. Rank Organisation, encouraged by the chairman's annual statement, added 11 to 708p, but the

FINANCIAL TIMES STOCK INDICES											
	Mar. 18	Mar. 17	Mar. 16	Mar. 15	Mar. 14	Year ago	1986/87		Stock Compilation		Low
							High	Low	High	Low	
Government Secs	91.83	90.89	90.07	89.87	89.89	90.03	94.51	80.39	127.4	49.18	
Fixed Interest	97.60	96.42	96.11	95.29	95.55	93.59	97.68	86.55	105.4	50.53	
Ordinary V	1,589.5	1,586.9	1,576.6	1,583.9	1,578.0	1,389.5	1,613.5	1,094.3	1,613.5	49.4	
Gold Mines	344.3	341.4	338.3	340.1	331.3	318.1	346.7	185.7	734.7	43.5	
Ord. Div. Yield	3.68	3.68	3.70	3.69	3.71	3.91					
Earnings Yld. (50/50)	8.54	8.53	8.59	8.56	8.60	9.31					
P/E Ratio (mtd)	14.36	14.37	14.28	14.32	14.25	13.33					
SEAG Bargins (5 p)	52.571	39.866	49.571	48.407	46.052						
Equity Turnover (5m)	1,251.26	977.604	1,342.341	1,438.921	1,095.06						
Equity Bargins	53.698	56.290	57.276	56.898	58.164						
Shares Traded (m)	486.9	424.9		602.3	472.1						
Opening	1594.5	1593.6	1591.7	1589.6	1586.7						
Day's High	1594.9	1593.6	1591.7	1589.6	1586.7						
Day's Low	1594.9	1593.6	1591.7	1589.6	1586.7						
Day's Range	1594.9	1593.6	1591.7	1589.6	1586.7						
Day's High	1594.9	1593.6	1591.7	1589.6	1586.7						
Day's Low	1594.9	1593.6	1591.7	1589.6	1586.7						
Day's Range	1594.9	1593.6	1591.7	1589.6	1586.7						
Day's High	1594.9	1593.6	1591.7	1589.6	1586.7						
Day's Low	1594.9	1593.6	1591.7	1589.6	1586.7						
Day's Range	1594.9	1593.6	1591.7	1589.6	1586.7						

London Report and Latest Share Index: TEL. 01-246 8026

announcement of a rights issue from Turner and Newall to raise £71.7m net, which came with the preliminary figures, surprised the market. The company's reaction to the 21p to 230p in the share price. Securicard moved up 10 to 148p after the annual meeting, while buying in anticipation of Tuesday's preliminary figures left Abbey 14 to the good at 200p. TSL encountered speculative demand and put on 20 to 139p. RSS were also noteworthy for a rise of 12 to 325p, but profiting from a 12p to 139p. Elsewhere, Goodhead Print moved up 10 to 210p, but GKN 21p Products

The Property leaders edged higher initially, but subsequently slipped back in the absence of buyers to close easier. The day's trading was characterised by a lack of momentum, with the market closing lower than it started. The FTSE 100 index ended at 2006.0, down 0.3 from 2006.3. The FT ordinary index at 1589.5, down 2.6 from 1592.1.

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favourable press comment. Among Television issues, Central, a firm market of late reflecting Carlton Communications' purchase of a 20 per cent stake in the company from Ladbroke, slipped 17 to 567p on profit-taking.

The strong sterling exchange rate choked off foreign interest in Jaguar which, after an initial firmness, lost 9 to 561p. Lucas Industries, however, appeared to be wanted by institutional investors, and amid signs of stock shortages, rose 12 to 600p. Bid speculation followed Tuesday's offer for Western Motors, up 5 further at 220p, touched off surges of business in Motor Distributors. T. Cowie went higher on revised rumours that it was about to bid for Godfrey Davis and closed 10p dearer at 408p. Godfrey Davis rose 7 to 320p but Glaxo fell 12p to 215 1/2p. Lex Service extended the recent advance to 37p.

The confident prediction of another year of progress ahead, revitalised DRG and the shares recovered from a lower early level to close unchanged on balances at 484p. DRG's profits were fully up to market expectations at 241.2m. Watnags advanced 15 to 365p behind its preliminary figures, while 21p to 230p in the share price. Securicard moved up 10 to 148p after the annual meeting, while buying in anticipation of Tuesday's preliminary figures left Abbey 14 to the good at 200p. TSL encountered speculative demand and put on 20 to 139p. RSS were also noteworthy for a rise of 12 to 325p, but profiting from a 12p to 139p. Elsewhere, Goodhead Print moved up 10 to 210p, but GKN 21p Products

The Property leaders edged higher initially, but subsequently slipped back in the absence of buyers to close easier. The day's trading was characterised by a lack of momentum, with the market closing lower than it started. The FTSE 100 index ended at 2006.0, down 0.3 from 2006.3. The FT ordinary index at 1589.5, down 2.6 from 1592.1.

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International ran into profit-taking after recent strength and closed 9 off at 287p while selling of a similar nature brought Corah back 2 1/2 to 80p. Remaining Textile issues showed minor movements either way.

Favourable Budget treatment made little impact on BAT Industries, slightly easier at 519p, but Rothmans International jumped 7 to 247p.

Investment Trust retained double gains, some ranging into early figures. Moorgate, 530p and Electric and higher while City and around 10 higher at 196p. British and Commonwealth attracted fresh institutional demand and rose 8 more to 410p while MAI advanced 7 further to 633p, following comment on the good interim results.

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FINANCIAL TIMES
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AMEX COMPOSITE CLOSING PRICES

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Continued on Page 33

FINANCIAL TIMES

WORLD STOCK MARKETS

AMERICA

Profit-taking fails to curb another high

WALL STREET

DESPITE Losing almost all their morning gains to profit taking in edgy and heavy, roller coaster trading, Wall Street stock prices managed to inch ahead to another record yesterday, writes Roderick Oram in New York.

Credit markets were similarly volatile, with the benchmark Treasury long bond giving up its one point gain during the afternoon despite favourable economic news such as lower oil prices and a downward revision in fourth quarter gross national product.

The Dow Jones industrial average closed up 2.13 points at a record 2,286.83 after spending most of the afternoon below its previous close. It failed in two attempts during the day to hold above 2,300, a psychologically important level since a number of analysts predicted stock prices would suffer a correction when they hit that mark.

Stocks suffered downward pressure all afternoon from stock index futures which were trading at a discount to the underlying shares. This triggered some arbitrage trading with investors selling stocks and buying the relatively cheaper indices. The markets remained nervous about the potential for highly volatile trading surrounding the quarterly expiration tomorrow of various futures and options contracts.

Like the Dow, broader market indices squeaked ahead to records. The Standard & Poor's 500 edged up 0.31 of a point to 292.78, and the New York and American stock change composite indices added 0.23 to 168.64 and 1.80 to 337.04 respectively.

NYSE volume expanded to 189.1m shares from 175.8m on Tuesday with advancing issues barely outnumbering those declining by 797 to 759.

Among the Dow Industrials, American Express gained 5% to \$78 on rumours it was about to sell 10 per cent of its Shearson Lehman brokerage firm, possibly to Japanese interests.

Oil stocks had continued to rise strongly during the morning but succumbed to profit taking during the afternoon as oil prices turned lower. Exxon added \$1 to \$30.54, Chevron gained \$1 to \$56.67, Atlantic Richfield fell 5% to \$78, Amoco dipped 5% to \$79.95, Standard Oil gave up 5% to \$63.34 and Phillips Petroleum was up 5% to \$15% on heavy volume of more than 4.4m shares.

Similarly, early gains by technology stocks were partially or fully lost later in the session. IBM fell 5% to \$148.9, Digital Equipment lost \$1 to \$189.5, Unisys advanced 1% to \$105.4, Motorola was up 2% to \$54.4, National Semiconductor edged up 5% to \$10% and Intel put on 5% to \$38.4.

GenCorp leapt \$16 to \$100% after

receiving a takeover offer of \$100 a share from an investment group which declared a stake of 9.8 per cent. The group is led by AFG Industries and Wagner & Brown which together tried to take over Lear Siegler last year. GenCorp has interests in rubber, plastics and broadcasting.

Bristol Myers jumped 5% to \$107. It asked the government for permission to test its Aids vaccine on humans. Some other drug stocks followed it higher. Squibb added 5% to \$159.4, Pfizer gained 5% to \$74.7, Abbott Laboratories put on 5% to \$61.4 although Merck fell back 5% to \$159 after rising 5% on Tuesday.

Home Shopping Network dropped 5% to \$21 on the American Stock Exchange after its opening was delayed by an order imbalance. It had no comment on a newspaper report that the Securities and Exchange Commission was investigating the sharp run up its stock price in January before it announced it was negotiating to take over COMB, a rival in shopping by television. The merger was subsequently aborted and the Home Shopping Network's shares fell sharply. In the past year they have traded as high as \$47.

Credit markets gave up early gains and resumed its drifting despite the firmness of the dollar and a downward revision, as expected, of fourth quarter gross national product.

The price of the 7.50 per cent benchmark Treasury long bond had been up 1/4 of a point by early afternoon but finished the session down 1/4 on the day at 99 1/4 at which it yielded 7.50 per cent.

The real rate of fourth quarter GNP growth was revised down to 1.1 per cent from 1.3 per cent, mainly because of a larger fall in inventories than first estimated. This could indicate that the relatively strong performance of the economy in the first two months of this year was driven to some extent by inventory rebuilding rather than an increase in final demand.

CANADA

THE STRONG rise on Wall Street gave an added boost to Toronto, taking share prices sharply higher again from the start in very active trading encouraged by optimism about the economy and hopes of lower interest rates.

The index, which advanced 80 points on Tuesday through the 3,700 level for the first time, was again led higher by energy and mining shares.

Firmer oil prices helped both Imperial Oil and Shell Canada to a 5% gain to C\$89.4 and C\$41.4. In the mining sector, Alcan, which may be making a share issue, added C\$1.00 to C\$50.4. Noranda was 5% higher at C\$31.4 and Dome Mines up 5% to C\$15.4.

Montreal was also higher across the board.

Partial privatisation programme in Sweden to raise SKr 1bn

Procordia is groomed for public debut

THE SWEDISH Government is today expected to approve the partial privatisation of Procordia, the state holding company in a move which will pave the way later this year for the country's biggest-ever domestic equity issue.

Procordia, one of the 20 largest companies in Sweden, is planning to raise around SKr 1bn (\$150m) in new equity capital, which will effectively reduce the state's holding to around 51 per cent.

The move follows a similar successful partial privatisation of Fikbank, the country's third-largest commercial bank in 1984, and the reduction announced late last year in the state's holding in Svenska Stal (SSAB), Sweden's commercial steel producer.

The Swedish Government has not committed itself to a wholesale privatisation programme in the style of the UK and France but has opted to open up some state concerns for private capital in order to avoid further pressure on the state budget.

The bill on the partial privatisation of Procordia is expected to be presented to the Riksdag (parliament) on March 31 and should be approved before the summer.

Depending on market conditions the share issue would take place in the second half of 1987, Mr Per Tegner, assistant under-secretary in the Ministry of Industry and a member of the Procordia board said yesterday.

Around 40 per cent of the new issue has been earmarked for four institutions, Skandia, the insurance group, SPT, the white-collar workers pension fund, S-E Banken's pension fund and the national pension fund.

Their guaranteed stake in the Procordia flotation is part of the price extracted from the Government in December for the four institutions.

BY KEVIN DONE IN STOCKHOLM

tions' agreement to take over a one-third holding in SSAB, the struggling steel group.

The Government is also planning to seek a stock market listing for the steel group at the beginning of the 1990s if its profitability can be restored by an ambitious restructuring plan announced earlier this year.

Around 60 per cent of the Procordia issue will be offered to employees, other institutions and private investors.

Procordia had a turnover last year of SKr 15,290m, an increase of 22.9 per cent from SKr 12,445m in 1985. On a comparable basis sales increased by around 10 per cent, but gross turnover was boosted by the acquisition of Frigge, the leading Swedish brewery group which controls more than 50 per cent of the Swedish beer market.

According to figures released this week group profits (after financial items) last year jumped by 23 per cent to SKr 981m from SKr 733m a year earlier.

Procordia's main operating areas are consumer products, services, chemicals and pharmaceuticals, engineering, and publishing. It operates a chain of hotels, is in personal and office security through its ABAB subsidiary, it is Sweden's leading brewer and cigarette producer, and last year Kaban Industries, its engineering subsidiary, took over Coventry's Chumax, the troubled UK machine tool maker.

Most of the group's profits comes from the Swedish tobacco company, which last year accounted for SKr 645m of total group operating profits of SKr 599m.

The tobacco company is the only domestic cigarette producer and has 67 per cent of the Swedish market. It is the world's leading manufacturer of smokeless tobacco products following its acquisition in 1985 of Pinkerton Tobacco of the US, the maker of snuff and chewing tobacco, and with Borkum Riff it has one of the world's leading international pipe tobacco brands.

The Swedish state holding company changed its name to Procordia at the end of 1984 as part of the shake-up of Swedish state-controlled industries.

EUROPE

Paris and Milan stride ahead

THE OVERNIGHT records in Tokyo and Wall Street galvanised sentiment on some of the European bourses yesterday as others preferred to concentrate on more urgent, domestic factors.

Paris made good progress as sentiment was buoyed by Wall Street's peak, the latest Bank of France survey on industrial output, which is expected to stage a short-term recovery after a February downturn.

The report indicated that demand for French exports, particularly from within the EEC, had risen and that the capital goods and car sectors were expected to record stronger order books while food and other consumer goods sectors were likely to show less growth because of a fall in domestic demand.

In the stock market, Matras put on one of the best showings with its FFR 125 jump to FFR 2,565 while Socotec gained FFR 28 or 3.5 per cent to FFR 808.

The building sector bristled with activity: Bouygues advanced FFR 48 to FFR 1,285 and Pöclain gained a fresh, 95 centimes to FFR 37.10. Soreg majority controlled by Bouygues, scored a FFR 21 rise to FFR 641 on forecasts of a return to profitability for its road building and public works unit.

Milan continued to gain momentum on renewed institutional short-covering and foreign demand. Late

UK markets responded to the prudent tone of the budget with good gains among gilts but a tempered reaction among equities.

The FT-SE 100 index edged 0.3 to a new peak of 2,006.8 after an initial rise of over 12 points while the FT Ordinary added 2.6 to 1,589.5.

Only oils, supported by rekindled optimism on crude prices, could sustain early gains.

Gilts were higher on domestic and foreign demand with long up another full point. Disappointment with the smaller-than-expected base rate cut proved temporary. Details Page 38

Profit-taking was readily absorbed. The bullish mood has been encouraged by growing hopes of a new government emerging soon and receding prospects of an early general election.

Fiat, a focus of much market activity earlier in the week, rose again with a L190 gain to L12,840.

Blue chip industrials found more support with Montedison up L55 to L2,745 and Pirelli L80 higher at L7,180.

Financials were also strong: Mediobanca led banks with its L600 gain to L256,100 while insurer Ras added L580 to L61,100.

Amsterdam was encouraged by the more stable dollar and the brisk gains in early Wall Street trading. Internationals regained their poise after the uncertainty displayed on Tuesday and closed broadly higher: Akzo gained F1 230 to F1 144.80, Un-

LONDON HIGH

lever surged F1 750 to F1 551 and Royal Dutch jumped F1 520 to F1 240.80.

Frankfurt remained in a backwater as investors found little comfort in domestic economic and corporate news.

The Commerzbank index lost 10.9 to 1,681.6 as sentiment remained fragile over the VW currency trend.

Among banks, Deutsche Bank hit a low for the year with a DM 9 decline to DM 616.50 while insurer Allianz lost DM 4 more to DM 1,580.

VW was also brighter with a 50 ppg rise to DM 333.50 while Daimler tumbled DM 17 to a low for the year of DM 880.

Deutsche Babcock, which set a price of DM 165 on its new shares, held steady at DM 225.

Bond prices surged on expectations of a stronger D-Mark. Longs added up to 8 point on foreign demand. The Bundesbank sold DM 78.1m worth of paper after buying DM 114.5m on Tuesday.

Brussels remained firm. Stock-holders advanced with strong interest in Stora, up SKr 18 to SKr 330. Zurich was higher on blue chip demand and Oslo was buoyed by firm oil shares as Norsk Hydro added NKr 18 to NKr 180.

ASIA

Nikkei peaks on record volume

TOKYO

BUYING INTEREST in large-capital stocks gathered momentum in Tokyo yesterday, sending share prices to yet another all-time high, writes Shigeo Nishizaki of Jiji Press.

The Nikkei average gained 189.33 from the previous day to 21,705.08. Volume reached a peak, 2,520m shares compared with 1,940m shares on Tuesday. Advances led declines by 474 to 432, with 124 issues unchanged.

Strong buying enthusiasm was sparked by Wall Street's overnight advance to a record.

Market buy orders placed at the start totalled a record 900m shares, surpassing the previous peak of 470m shares reached on March 21 last year.

Investors traded large-capital stocks, shareholdings and chemicals actively to extra-short-term capital gains. Nippon Steel topped the active list with 385.3m shares changing hands and closed Y3 higher at Y255 after moving between Y235 and Y238.

Sanoh Metal Industries ended at Y255, unchanged from the previous day, while Kawasaki Steel rose Y1 to Y256. But Kobe Steel fell Y8 to Y252 and Nippon Kokan Y3 to Y275.

Sanoh Metal was the second busiest issue with 181.4m shares traded, Kawasaki Steel third with 147.3m, Kobe Steel fourth with 125.1m and Nippon Kokan fifth with 91.1m.

Among AIDS-related stocks, Cosmo Oil soared Y70 to Y760 and Morinaga Milk Industry Y80 to Y760. Japan Synthetic Rubber registered a maximum allowable single-day gain of Y180 to Y825. But Ajinomoto, a leading AIDS-related stock, shed Y80 to Y7,500.

Construction issues were cheaper, with Taisei Corp losing Y30 to Y1,650.

Blue chips were also weak. NEC and Toyota Motor dropped Y30 and Y10 to Y1,650 and Y1,780, respectively.

After a weak start, bond prices

turned higher, bolstered by heavy buying from city, regional and trust banks.

The benchmark 5.1 per cent government bond, maturing in July, came under selling pressure in early trading, with its yield taking a 5.80 per cent from 5.58 per cent at the close of Tuesday's trading.

Later, however, city, regional and trust banks placed buy orders in lots of between Y5m and Y10m, while dealers stepped in buying. This pushed down the yield on the benchmark issue to 4.55 per cent at the close.

HONG KONG

FOREIGN and local buyers moved back into Hong Kong in strength after the recent sell-off and lifted the Hang Seng index into its highest one-day surge in 14 years. Kowloon slightly from the start to close up 94.75 to 2,194.11.

The more broadly-based Hong Kong index advanced 60.81 to 1,769.23. Cathay Pacific, which reported a 58.7 per cent rise in 1986 profits and forecast another good performance in 1987, added 16 cents to HK\$6.10.

AUSTRALIA

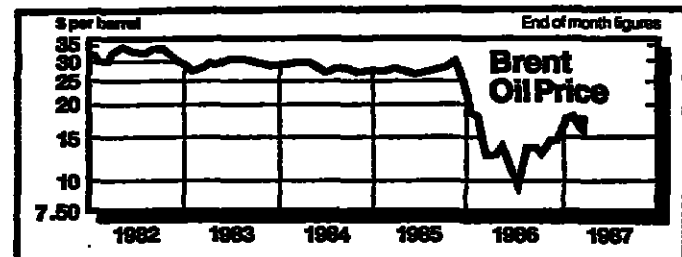
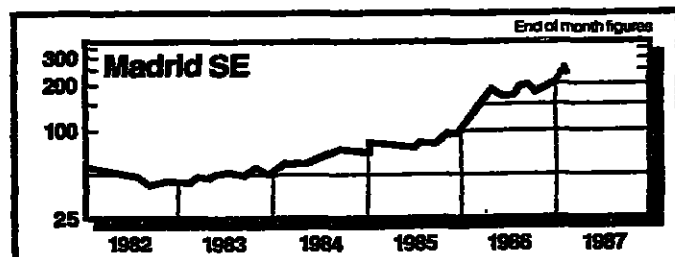
STRONG gold shares led Sydney higher across the board as the market took courage from a combination of firmer dollar and oil prices, gains by London Wall Street and Tokyo and lower domestic money market rates.

The All Ordinaries index rose 8.5 to 1,339.8 while the gold index added a further 14.5 to 2,864.2 in heavy trading.

SINGAPORE

RESUMED buying and bargain-hunting lifted Singapore out of its five-day decline and pushed the Straits Times industrial index up 18.44 to 1,622.91 in heavier trading.

KEY MARKET MONITORS



STOCK MARKET INDICES

NEW YORK	Mar 18	Previous Year ago
DJ Industrials	2,286.83	2,286.83
DJ Transport	328.87	328.87
DJ Utilities	216.32	216.32
S&P Comp.	292.08	292.08

LONDON FT	Mar 18	Previous Year ago
Ord	1,589.5	1,589.5
St 100	2,006.8	2,006.8
A All-shares	1,001.02	1,001.02
A 500	1,177.84	1,177.84
Gold mines	344.3	344.3
A Long GR	8.91	8.92

TOKYO	Mar 18	Previous Year ago
Nikkei	21,705.08	21,705.08
Tokyo SE	1,574.80	1,574.80

AUSTRALIA	Mar 18	Previous Year ago
All Ord	1,339.8	1,339.8
Metals & Min.	611.3	605.7

AUSTRIA	Mar 18	Previous Year ago
Credit Aldis	201.73	202.00

BELGIUM SE	Mar 18	Previous Year ago
	4,488.08	4,481.04

CANADA	Mar 18	Previous Year ago
Toronto	2,820.6	2,820.6
Metals & Min.	3,767.0	3,767.0
Composite	1,050.88	1,050.88

DENMARK SE	Mar 18	Previous Year ago
	188.24	188.50

FRANCE	Mar 18	Previous Year ago
CAC Gen	442.90	443.81
Ind. Tendance	113.10	111.50

WEST GERMANY	Mar 18	Previous Year ago
FAZ-Aktien	555.10	558.80
Commerzbank	1,881.00	1,882.80

HONG KONG

Hang Seng	Mar 18	Previous Year ago
	2,194.11	2,194.11

ITALY	Mar 18	Previous Year ago
Borsa Com.	702.85	711.41

NETHERLANDS	Mar 18	Previous Year ago
ANP CBS	277.10	274.00
Ind	256.70	255.20

NORWAY	Mar 18	Previous Year ago
Osto SE	412.37	408.28

SINGAPORE	Mar 18	Previous Year ago
Straits Times	1,622.91	1,622.91

SOUTH AFRICA	Mar 18	Previous Year ago
Gold	1,809.0	1,809.0
Industrials	1,676.0	1,676.0

SPAIN	Mar 18	Previous Year ago
Madrid SE	230.85	231.52

SWEDEN	Mar 18	Previous Year ago
J & P	2,581.85	2,581.85

SWITZERLAND	Mar 18	Previous Year ago
Swiss Bank Ind	550.50	547.00

WORLD	Mar 18	Previous Year ago
US Cap. Int'l	425.6	420.8

CURRENCIES (London)

US DOLLAR	Mar 18	Previous
Mar 18	1.9353	1.9353

STERLING	Mar 18	Previous
Mar 18	1.9353	1.9353

US DOLLAR	Mar 18	Previous
Mar 18	1.9353	1.9353

US DOLLAR	Mar 18	Previous
Mar 18	1.9353	1.9353

US DOLLAR	Mar 18	Previous
Mar 18	1.9353	1.9353

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US DOLLAR	Mar 18	Previous
Mar 18	1.9353	1.9353

US DOLLAR	Mar 18	Previous
Mar 18	1.9353	1.9353

US DOLLAR	Mar 18	Previous
Mar 18	1.9353	1.9353

US BONDS

Treasury	Mar 18	Previous
Mar 18	1.9353	1.9353

Treasury	Mar 18	Previous
Mar 18	1.9353	1.9353

Treasury	Mar 18	Previous
Mar 18	1.9353	1.9353

Treasury	Mar 18	Previous
Mar 18	1.9353	1.9353

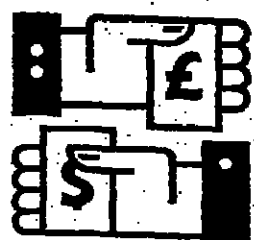
Treasury	Mar 18	Previous
Mar 18	1.9353	1.9353

Treasury	Mar 18	Previous
Mar 18	1.9353	1.9353

Treasury	Mar 18	Previous
Mar 18	1.9353	1.9353

Treasury	Mar 18	Previous
Mar 18	1.9353	1.

FINANCIAL TIMES SURVEY



As trading in futures and options sets volume records and new markets develop, the nature of users

changes. Meanwhile, there is a growing threat to established exchanges from off-exchange trading, and regulators in different countries are increasingly aware of the need for greater co-operation.

Agreement among rivals

IN THE WORLD of futures and options, matters rarely stand still for long. Indeed, its practitioners thrive on the rapid twists and turns of the markets. So, as they gather today in Boca Raton, Florida, for the US Futures Industry Association annual convention, players, regulators and observers will be alert to key changes under way in the structure of the business. As a result, they will probably see the need to squeeze a little serious talk between the boisterous and banquets—even if they do feel they have earned a little relaxation after another record year for business.

The futures markets in the US have always been marked by confrontation: there is intense competition between the players, often physical because of the boisterous atmosphere of the trading pits; there is fierce rivalry between exchanges; and there has been a constant duel with regulators, marked by astute oiling of the political wheels by the industry, which has disproportionate influence in Congress.

All these contests continue, but there are changes in the battle lines. The growth of financial products and the rela-

tive decline of commodities has altered the balance among the players. Exchanges have found themselves agreeing about things.

Behind these developments lie changes in the battleground itself. The growth of the financial futures and options markets has radically altered the nature of the markets' users and it was only a matter of time before they began to exert their clout so as to fashion the industry the way they want it.

Nowadays, the biggest users of futures are the big securities houses and banks. They need large, liquid markets in which they can trade cheaply, at any time, from any major financial centre around the world.

It is to their needs that exchanges are now increasingly responding, with a number of important implications for the industry as a whole.

• The biggest players, who have increasingly sophisticated trading strategies developed with the aid of computers, are not over-concerned about whether they trade on exchanges or not, particularly if some alternative instrument, traded elsewhere, provides the same or even a better, tailor-made function

more cheaply. Hence the growing threat of off-exchange trading to established exchanges.

• These same players—securities firms and banks—are themselves caught up in a frantic competitive push to extend their global reach. Their aim is to provide their customers with investment services in any significant market around the world. Hence the accelerating trend for exchanges to seek links in other continents which could cut their members' transaction costs.

• Globalisation has forced US exchanges, even though they dwarf their foreign counterparts, to sit up and take notice of them.

• It has also sparked a new awareness among regulators in

different countries of the need for greater co-operation. Exchanges constantly fear that today's hot product will go cold tomorrow. This history of the industry shows that products, as in most industrial markets, are cyclical. Therefore, they are constantly developing new contracts to keep them in the game. Recently, however, after what might in retrospect be viewed as expensive and gimmicky mistakes, such as contracts based on over-the-counter stock indices and European Currency Units, there has been a reassertion of older concepts.

Nineteen Eighty-six was the year of the government bond future. At the Chicago Board of Trade, there was record business in T-bond futures and

rapid growth in T-note futures business as well as in options. Tokyo muscled in as the world's second largest market, and the Tokyo Stock Exchange's success with Japanese government bond futures prompted exchanges in London and Chicago to develop similar contracts in order to provide a global market such as already exists in US T-bond futures.

In London, aided by the restructuring of the UK Government bond market, long UK bond contracts traded at the London International Financial Futures Exchange (Liffe) showed a volume increase of 282 per cent, and options were also launched successfully. The CBOT is now looking at trading UK gilt futures.

In Paris, a financial futures market—the Matif—was launched with a French Government bond future which quickly grew to rival Liffe's UK counterpart. At the Sydney Futures Exchange, turnover in Australian 10-year bond futures grew 491 per cent last year.

These developments reflect the fact that government bond futures are now viewed worldwide as simply an integral part of the underlying bond market. The big securities houses and banks—both globally and in domestic markets—have been steadily developing an ever more liquid market in government bonds as a cornerstone of their business, and futures and options trading has grown commensurately.

These separate bond markets are part of a global repertoire for the securities firms and banks which increasingly trade outside the bonds' domicile. They therefore need mechanisms to hedge or augment their trading positions. For US Treasury bonds, this has existed for some time with Liffe's US T-bond future, and the arena has now been extended to Sydney and Singapore. For traders, however, it is still expensive to use all these markets, unless they take advantage of a link between Sydney and London.

Reducing the cost of trading across the world in T-bond futures was the primary reason between an extensive link recently announced by the CBOT and Liffe. Eventually, it will cut members' costs for all contracts traded mutually.

The link represents a shift in emphasis by both exchanges. A previous chairman of the CBOT once confided that he would be strung up from the nearest Chicago lamppost by his members if he allowed the T-bond contract—the CBOT's biggest—to become fungible with Liffe's. The members were frightened of losing liquidity to the smaller exchange.

The fact that CBOT members—many of them locals—now seem prepared to accept such a link seems eloquent testimony to the changing balance of the membership. In addition, there is a recognition that if the CBOT cannot provide such global services to its large members, the prized liquidity of the T-bond contract could simply die away.

That is could do so is not an empty threat. There is a proliferation of potential products to rival the exchange traded contract, and the industry's regulators are not necessarily predisposed to ban them. Exchanges argue that any changes must be decided by legislation. The off-exchange debate, described in detail elsewhere in this survey, is a live issue which will feature heavily in discussions at Boca Raton.

Establishment of the link scheduled for later this year, should be eased by an information bridge set up last year between UK and US regulators. One of their aims was to ease the potential oversight problems which could be caused by cross-border trading. It has already yielded dramatic results in helping to uncover insider trading scandals in the

Liffe	2	Netherlands	
London Stock Exchange Regulation	3	Australia	
US exchanges		New Zealand	7 & 8
Off-exchange trading		Canada	
Arbitrage		Securities houses	
Contracts traded round the world	4 & 5	Investment managers	8
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UK stock market. The smoothing of international links for futures and options trading will be a less exciting, but useful function as well.

The growth of global firms trading in many markets has sharpened the need for regulators to co-operate with each other, both to prevent abuses and also to reduce the potential systemic risk which could be caused by a financial accident in one centre. Meetings of international regulators are now a regular feature of get-togethers such as this week's.

There remain other areas in which the industry is shrouded in controversy: every quarter, the Triple Witching Hour highlights the part played by stock index futures and options trading in the stock market, though the criticism has now moved beyond the simplistic accusation that "the tail wags the dog."

Rather, arbitrage strategies involving stocks, index futures and index options underscore the growing computerisation of the major players. The result is likely to be ever-larger volumes of trades as computer programs trigger huge orders. The issue is now not whether futures and options—which are after all hedging instruments—which should add to overall liquidity and possibly help to reduce volatility—distort the stock market. It is whether the entire market structure—both on Wall Street and in Chicago—is capable of handling such huge volumes without big price distortion.

Efforts are already under way to reduce the price swings caused not only on the triple witching days—when index contracts expire—but on other days as well.

For the other major sector of the industry, currency futures and options—also crucial for the CME—the picture has been one of unspectacular progress. The fear among the sector's promoters must be that government attempts to stabilise currency markets, such as the recent agreement by the Group of Five countries plus Canada, will reduce the need for currency futures. But so far, there is not real sign that the foreign exchange market will be made to undergo a fundamental change such as a return to fixed or pegged exchange rates.

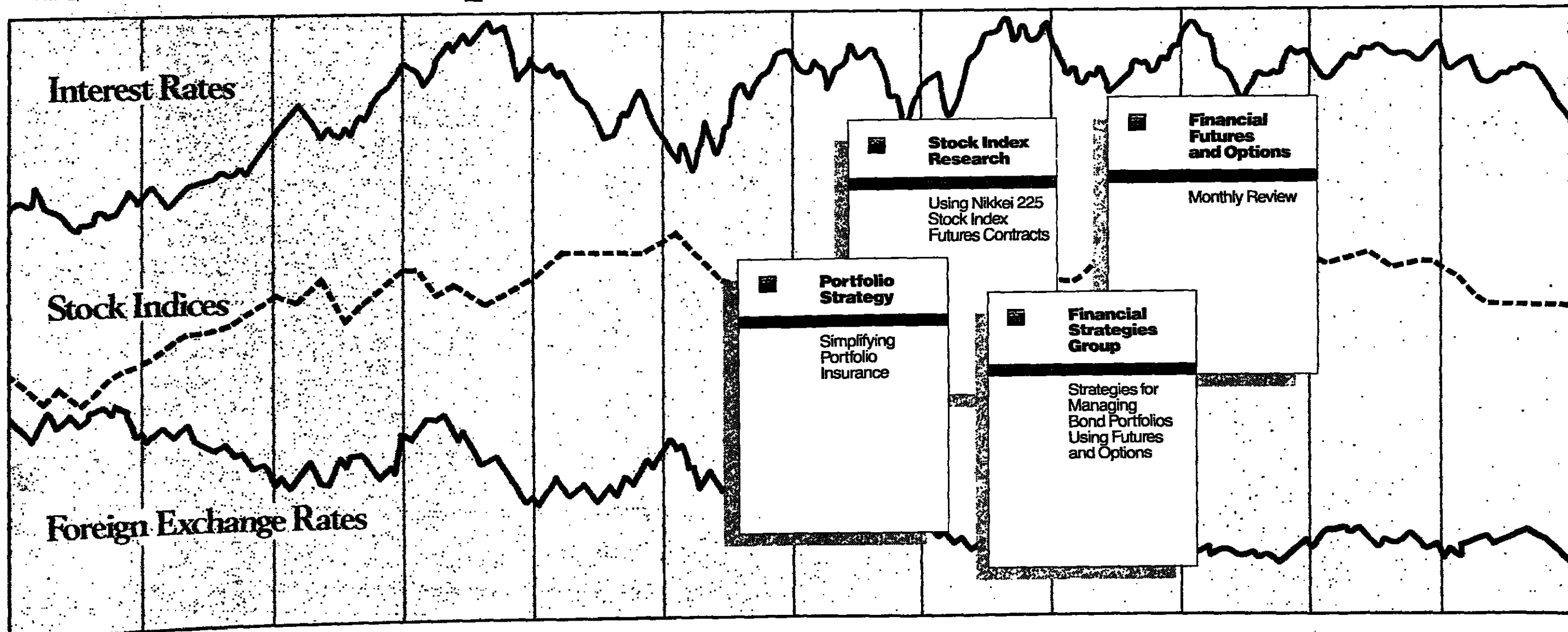
Alexander Nicoll

Financial Futures and Options

Life on Liffe: where volume in futures on long-term UK government bonds grew 282 per cent last year.

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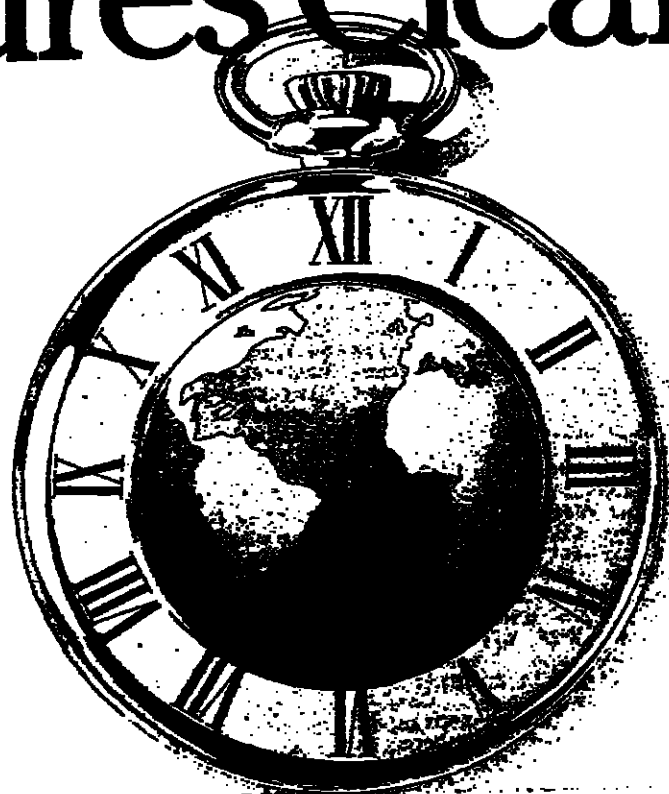
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FINANCIAL FUTURES AND OPTIONS 3

Regulation

New rules mean change for all

AS THE City of London struggles to adjust to the reforms of Big Bang, an equally fundamental transformation is under way.

The entire regulatory structure of UK financial markets is being restructured, to embody new investor-protection requirements of the Financial Services Act.

The result will mean changes for virtually every participant in the City, although the demands on purely professional markets, where there is less need for the protection suitable for the small investor, will be less tough.

Even though the Act is in force, and some stages of its phased introduction have already been passed, there is still much uncertainty about some of the basic elements of the new structure.

What is clear is that the UK Secretary of State for Trade and Industry, currently Mr Paul Channon, will delegate some of his powers to an umbrella regulatory body, the Securities and Investments Board. Beneath, will be a group of self-regulatory organisations (SROs) and Recognised Investment Exchanges (RIEs). SROs will authorise firms to carry out investment business and monitor their conduct and their capital adequacy. RIEs will operate and supervise individual markets.

Beyond that, even though rule-books are in the final stages, there is much room for uncertainty, particularly in the futures area.

Originally, the SRO with sole responsibility for the futures markets was to have been the Association of Futures Brokers and Dealers (AFBD). The AFBD, having been set up with this purpose, quickly found itself in a territorial battle with the Securities Association, the SRO set up by the Stock Exchange to authorise firms to deal in securities.

Against the argument that supervision of futures business cannot be separated from the underlying securities, the AFBD fought for, but lost, its exclusive right to authorise futures traders. The result is that firms which have business in financial futures as a part of their securities dealings will be able to operate with their authorisation from TSA without seeking additional authorisation from the AFBD, thereby reducing their costs.

A significant portion of the membership of the London International Financial Futures Exchange (Liffe), London's largest futures market, is thus likely not to belong to the SRO set up to cover futures markets.

Liffe itself is to be an RIE. Although the precise requirements for RIEs are not yet set by the SIB, Liffe is likely to be able to meet most of the criteria for price and trade reporting through its existing systems. Options business at the Stock Exchange's RIE status.

But if the introduction of RIEs means little practical change for the futures markets, the advent of SROs certainly will. The AFBD, like those of other SROs, will have two main areas, covering respectively the conduct of business by member firms and the maintenance of adequate financial resources. As with other London markets, the capital adequacy requirements are causing considerable head-scratching at present.

The simpler—though far from easy—part of appraising capital requirements for futures and options trading is the assessment of the risk arising purely from that trading. The AFBD can draw on the "direct" system already operating for US markets, with modifications depending on volatility studies of contracts traded in London. The result will be a system of capital requirements based on the nature and volume of a member's futures and options trading.

Such a system, when finalised, is expected to satisfy the SIB. It does not necessarily, however, fully encompass an AFBD member's business. Other parts of a member's business might require capital requirements as well.

Mr Alistair Annand, chief executive of the AFBD, argues that the "whole focus of the SIB is on securities." He believes this may not be a realistic approach.

The problem is that a firm trading commodity futures typically trades the commodities as well. The physical business introduces a whole new set of risks, notably those arising from trade debts. "You've got to relate the physical business to the overall need. You can't divorce the physical from the future," an AFBD official says. In the absence of existing models for capital require-



Paul Channon: some ministerial powers will be delegated

ments encompassing both physicals and futures, the AFBD is to construct a model based on the existing practice of members of the London Metal Exchange. This will attempt to identify the best practice of the industry—what makes for a well-run, well-capitalised firm—with the eventual aim of imposing it on others. Clearly, there is a long way to go before the capital rules are set in stone.

The AFBD's status, as of late February, was that it has 189 member firms, with nearly 20 of other applications have been withdrawn, and one—that of the retail brokerage firm LHW Futures—has been rejected and is subject to appeal.

Locals on Liffe have not yet been required to join the AFBD; but they will be required to do so, provided the AFBD's argument, that it should regulate all those whose primary business is futures, is accepted by the SIB. Even with these added, the AFBD will be London's smallest SRO, and it faces some erosion if Liffe members who have already joined the AFBD decide to operate with TSA membership alone.

The AFBD will monitor members' activities with the help of data provided by the exchanges and by the International Commodities Clearing House, which will enable it to construct audit trails where necessary. The

relationship with ICCH—itsself under a radical review—has still to be worked out precisely. Mr Annand is conscious, however, that no domestic regulatory system can any longer operate in isolation. Hence the need for continual and expanded discussions with US regulators, with the eventual aim of harmonising regulatory requirements. A business as volatile and competitive as futures is naturally likely to gravitate to the centre where regulation comes cheapest and is least rigorous.

The Bank of England has already expressed its concern about the implications of globalised futures business. Mr Christopher Farrow, a Bank official, in an important speech last autumn to heads of exchanges gathered in Switzerland, argued that:

"Adequate capital and liquidity rules for firms taking positions in various currencies need to be agreed." Capital assessment should be on worldwide portfolios. "It would be easy to offset capital requirements in one market by undercapitalising in other, less well-regulated, markets." The danger, he said, was that crisis in any single financial market could affect other markets and be transmitted to the banking system.

Alexander Nicol

London Stock Exchange

Contracts take a fivefold leap

THE PAST two years have brought rapid expansion of the UK Traded Options (TO) market, giving substance to the decision taken by the Stock Exchange in February 1985 to "accelerate progress" of the new arm of the London securities market.

But the two years also brought a significant expansion of London's role in a steadily-developing global market in stocks and bonds. Inevitably, the Options Committee and the Options Development Group are preparing for a further leap forward.

There is much reason for satisfaction with the growth of London's TO market. Volume growth, measured by contracts traded, has leapt fivefold over the two years to reach last year's total of 5.4m.

There are now 16 option market makers, against six in 1985, and open contracts of 655,000 now represent £22bn in terms of underlying securities.

Options contracts traded have risen from 31 to 50, taking in the gilt-edged and currency option contracts. Brokers' commissions and fee income now total about £50m annually.

More important, the TO market can fairly claim an important role in expanding the repertoire of the UK securities market. It is liquid—deals of 1,000 contracts are regularly handled without fuss. Market makers in the underlying UK stocks accept traded options as a fundamental means of managing price risk.

And yet, it is widely accepted that London's TO market still has some distance to travel before it can offer the kind of service in London that international funds now take for

granted in the US. The TO market is still weighted almost entirely towards domestic equities and sadly there are no currency and bond products which are a major attraction of the US markets. Total option business, including that in the FT-SE 100 index contracts, still represents less than 10 per cent of the value of the market in underlying securities. In the US, the proportion would be around 250 per cent.

The FT-SE 100 contract makes up only 5 per cent of total option business, a poor comparison with the Standard & Poor's 500 contract market which can make Wall Street perform acrobatics when the Triple Witching Hour strikes.

Moreover, gilt-edged and currency option trading is still virtually insignificant in terms of TO market business. Options on overseas equities are almost non-existent, consisting only of those South African stocks traditionally traded in London.

The TO market authorities are well aware of these limitations, and also of the great potential for expansion which they mask. For example, it is estimated, on the basis of the US experience, that the FT-SE contract could be expanded to about 20 times its present trading levels, with the right kind of promotion and encouragement.

Similarly, the TO market recognises the need for traded options in the US, Japanese and continental issues if London is to play its full role in the global markets of the future.

Both the problems and the opportunities have been brought into closer focus by London's Big Bang, and the mer-

ger of the UK Stock Exchange with the International Securities Regulatory Organisation (ISRO). Both moves increased the presence in London of the international trading firms which want an early expansion of traded options into the bond and market index areas. If the difficulties are daunting, then the potential rewards are glittering. The very size of the UK securities markets, together with the implications of Big Bang, means that London's TO market could become the largest market for derivative products in its time zone.

The Options Committee believes that, within five years, volume in option contracts could rise to as much as 1.5m daily. With this prospect before it, the Options Development Group already envisages a substantial enhancement of its resources, ranging from increased staffing levels to major developments of trading operations.

Near-term objectives have been identified in terms of financial, technical and legal priorities, with an expansion of the trading floor and its operating systems at the head of the list.

Since Big Bang triggered the flight from the Stock Exchange trading floor of equity and bond dealers, the TO market has become the only active area of the floor. It is an open secret that the TO market will soon expand its occupation to cover about half of the trading floor.

Also on the stocks are plans to expand the trade matching system to handle 500,000 contracts per diem, together with similar expansion of the contract clearing system. For many of the capital expenditure involved in this expansion of market floor and back-up technology have already been formulated.

On the legal front, the TO market has to clarify the position with the regulatory and fiscal authorities, as well as promote the entry of the investment funds which are the prime players in successful options markets. It must obtain from the Securities and Investments Board recognition for its role as a recognised investment exchange and also as a clearing house.

On behalf of its customers, the Options Group will move to ensure that the trust deeds of major institutions do not inhibit fund managers in use of traded options. It wants confirmation



Big Bang triggered a flight from the Exchange floor

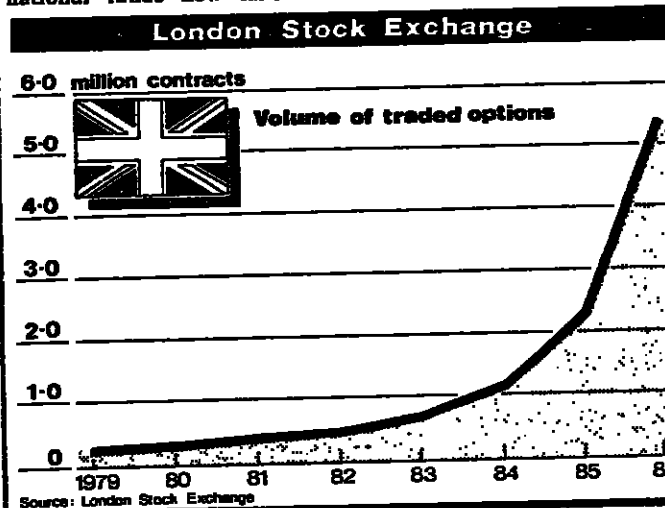
from the Inland Revenue that UK pension funds can use index option contracts for hedging purposes. And it hopes to persuade the Department of Trade to allow unit trusts to write put options on their shareholdings. On broader objectives, the TO market sees its way ahead in terms of closer links with other, sometimes rival, organisations.

Aware of the success of the London International Financial Futures Exchange (Liffe), the TO authorities seek to avoid needless duplication of derivative products.

They see a golden future for a combined options and futures market, feeding off the Stock Exchange markets in underlying securities. With this view of prospects for London, the TO market has no wish to challenge Liffe, in offering options on short-term interest rates, and believes it would also be wasteful to duplicate Liffe in financial futures.

On the global front, the TO market also sees the way ahead as one featured by links with other exchanges. Plans to introduce option contracts on a wide range of Japanese and US equities are already backed by a timetable for trading tie-ups with the major US options and futures markets. But a planned link with the Philadelphia Stock Exchange for currency options trading is still not established after two years of negotiations.

Terry Byland



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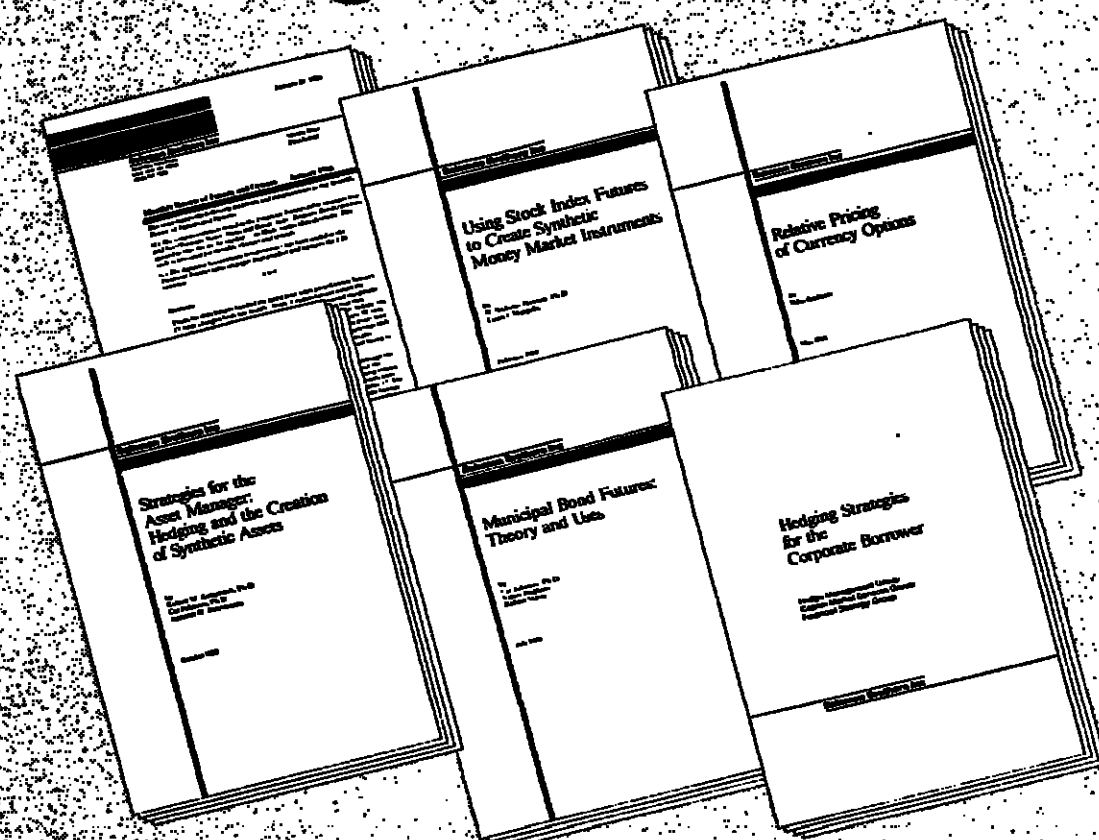
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FINANCIAL FUTURES AND OPTIONS 4

US exchanges

Expansion is the keynote

IN A year characterised less by exciting new products than a growing recognition of the need to cut costs and broaden international horizons, US futures and options exchanges in 1986 contrived to retain by far the lion's share of available business.

Based on 1986 volume, each of the top four (and six of the top 10) futures exchanges worldwide was US-based. Of last year's most active futures and options contracts, no fewer than 28 are traded on US exchanges—18 in Chicago, seven in New York and three in Philadelphia. The industry's busiest contract of all, the Chicago Board Options Exchange's S&P 100 Stock Index Option, traded a staggering 113.2m lots.

Most US exchanges enjoyed growth years, with the three Chicago giants increasing volume by a highly satisfactory 20.2 per cent (Chicago Board of Trade), 21.6 per cent (Chicago Mercantile Exchange) and 21.1

per cent (Chicago Board Options Exchange) respectively.

Despite a relatively sluggish final quarter, the CBOT, the world's largest futures exchange, traded in excess of 100m lots for the first time. Its flagship, US Treasury Bond Futures Contract, accounted for over half of this with volume up approximately 30 per cent at \$2.6m.

Growth at the rival CME was broad-based. While the bullish stock market helped propel the exchange's equity products to the fastest year-on-year growth rate (32 per cent), neither currency products (up 23 per cent) nor interest rate products (up 19 per cent) were left trailing too far behind.

Expansion was also the keynote at the Philadelphia Stock Exchange, where volume in three of its clutch of foreign currency options exceeded 1985 levels by more than 250 per cent. New York's Coffee Sugar &

Cocoa Exchange enjoyed a record year too, with volume up 25 per cent to 5.8m lots.

The most conspicuous exception to the general rule was Commodity Exchange Inc, New York's base and precious metals exchange, which suffered a marginal volume decline despite a spasmodically bullish underlying gold market. By contrast, the year's most conspicuous success story was probably the New York Mercantile Exchange, Comex's traditional and sometimes bitter rival, whose volume soared almost 80 per cent to 14.8m lots on the back of volatile energy and platinum markets.

The continuation in 1986 of the US industry's rapid growth rate of recent years was particularly gratifying for exchanges in view of the relative dearth of bona fide new products.

True, the year began with a scramble to launch new Ecu futures and options contracts. But these proved a disappointment, although New York's financial instrument exchange (a division of the New York Cotton Exchange) embarrassed the mighty CME by apparently winning their duel for dominance of the Ecu futures scene, such as it is. Elsewhere, the New York Futures Exchange launched the world's first commodity index future. But this, too, as exchange president Mr Lewis Horowitz correctly surmised, failed "to come out of the gate roaring".

Otherwise, the bulk of 1986 new product launches were options designed (often unsuccessfully) to maintain at least a modicum of growth in the depressed traditional commodities sector. Nymex again enjoyed the most noteworthy coup in this so-called "product deepening" process. Crude oil options were launched by the exchange in November to an immediately rapturous response.

This year promises a little more in terms of new directions, with the CBOT in particular at work on a range of diverse projects. As well as developing Japanese government bond and

Eurobond futures contracts, in co-operation with its new linkage partner, the London International Financial Futures Exchange, the CBOT recently applied for regulatory approval to trade a future based on a corporate bond index. Both big Chicago exchanges are also expected, in due course, to launch futures contracts on foreign stock indices.

In the non-financial sector, money, on the crest of a wave, is finally hoping to launch a natural gas futures contract. Meanwhile, the CSCE is planning a white sugar future to complement its existing raw sugar instruments, and the tiny Minneapolis Grain Exchange is set to launch a future on high-fructose corn syrup.

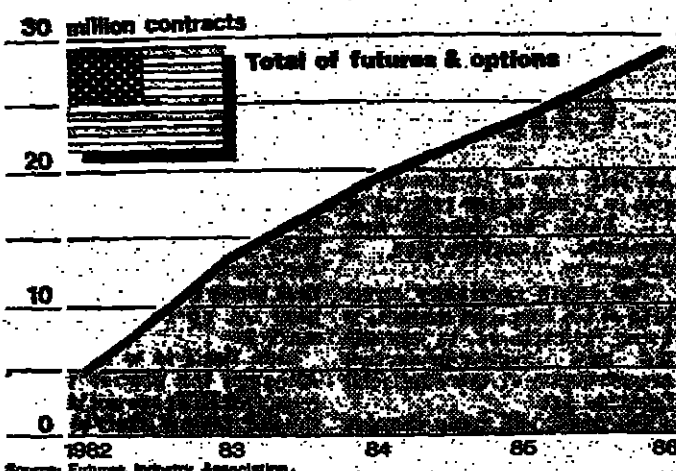
As in 1986, however, the big new headlines of this year will probably be reserved for ongoing exchange efforts to cut costs and react to the increasingly global demand for their products.

In addition to the recent CBOT-Liffe tie-up already mentioned, the last six months have brought a link on gold futures between Comex and the Sydney Futures Exchange, the affiliation of the VBOE with the Cincinnati Stock Exchange, and the formation of a joint CME-New York Stock Exchange task force to examine various possible collaborative measures. Both the CBOT and the Philadelphia Stock Exchange have also announced their intention to start evening trading sessions. The CBOT hopes to get its session under way as soon as April 2.

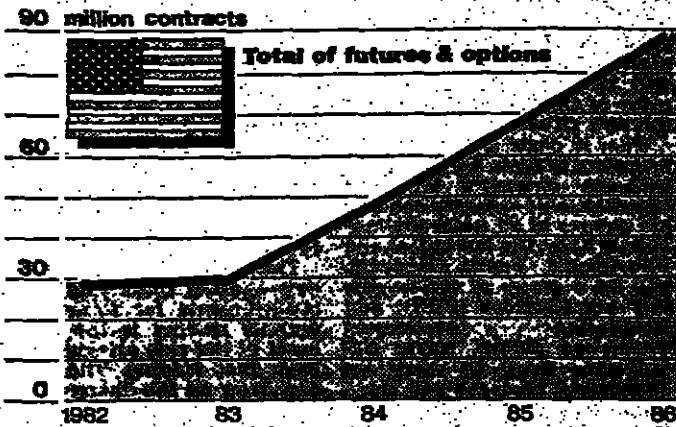
Nobody seriously doubts that the US will continue to be that hub of the international futures and options industry. But pressure to cut costs from both US-based off-exchange products and foreign exchange with laxer regulatory requirements can only intensify. For those exchanges that fail to react to the need to provide basic services efficiently and cheaply, the future will be grim, even if the domestic industry as a whole continues to grow and, generally, to prosper.

David Owen

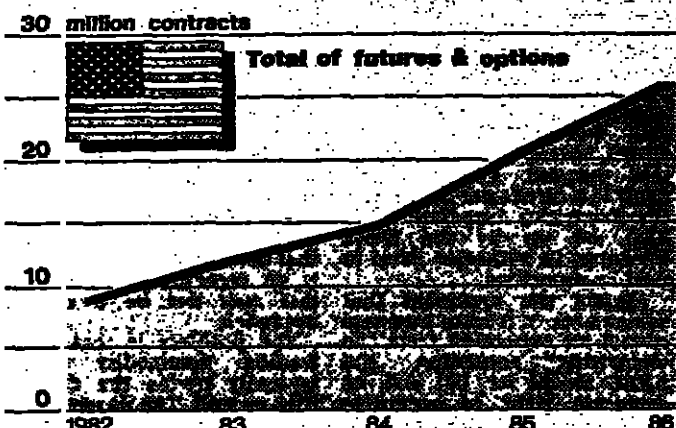
Equity indices



Interest rates



Foreign currency



Most actively traded contracts

Rank	Contract (exchange)	1986 volume (in thousands of contracts)
1	T-bonds (CBOT)	82,599
2	S&P 500 (CME)	19,505
3	T-bond Options (CBOT)	17,314
4	Eurodollars (CME)	10,825
5	Gold (COMEX)	8,400
6	Crude Oil (NYMEX)	5,314
7	Deutsche Mark (CME)	5,582
8	Corn (CBOT)	5,160
9	Soybeans (CBOT)	5,134
10	Swiss francs (CME)	4,998
11	Live cattle (CME)	4,691
12	T-Notes (CBOT)	4,426
13	Japanese yen (CME)	3,970
14	Silver 5000 oz. (COMEX)	3,850
15	Sugar No. 11 (CSCE)	3,584
16	Heating oil No. 2 (NYMEX)	3,275
17	Soybean oil (CBOT)	3,183
18	NYSE Composite Index (NYFE)	3,124
19	Soybean Meal (CBOT)	3,049
20	British Pounds (CME)	2,701
21	Deutsche Mark Options (CME)	2,206
22	Wheat (CBOT)	2,090
23	Live hogs (CME)	1,937
24	S&P 500 Options (CME)	1,886
25	Copper (COMEX)	1,872

Source: Chicago Board of Trade

Contracts traded around the world

CHICAGO BOARD OF TRADE
Futures: Treasury Bond \$100,000, Treasury Note \$100,000, Municipal Bond Index \$100,000, Major Market Index 250 X Index.
Options on futures: Treasury Bond \$100,000, Treasury Note \$100,000.

MIDAMERICA COMMODITY EXCHANGE
Futures: Treasury Bond \$50,000, 90-day Treasury Bill \$500,000, British pound £12,500, W. German Mark DM 62,500, Japanese yen ¥6,250, Swiss franc Sfr 62,500.

CHICAGO MERCANTILE EXCHANGE
Futures: Standard and Poors 500 Index, 90-day US Treasury Bills \$1m, Eurodollar Time Deposit \$1m, Domestic Certificate of Deposit \$1m, European Currency Unit 125,000, French franc FF 250,000.

Japanese yen ¥12.5m, British pound £25,000, Canadian dollar C\$100,000, W. German Mark DM 125,000, Australian dollar A\$100,000, Swiss franc Sfr 125,000.

Options on futures: Standard and Poors 100, Standard and Poors 500 Futures, Swiss franc Sfr 125,000, Deutsche Mark DM 125,000, British pound £12,500, Japanese yen ¥12,500, Canadian dollar C\$100,000, Eurodollar Deposit \$1m, 90-day US Treasury Bills \$1m.

CHICAGO BOARD OPTIONS EXCHANGE
Options: Standard and Poors 100 Index, Standard and Poors 500 Index, British pound £25,000, Canadian dollar C\$100,000, W. German Mark DM 125,000, Japanese yen ¥12.5m.

Swiss franc Sfr 125,000, French franc FF 250,000, Australian dollar A\$50,000 and Selected Treasury Bonds and Notes.

NEW YORK FUTURES EXCHANGE
Futures: NYSE composite index, CRB Index.
Options: NYSE composite index.

NEW YORK STOCK EXCHANGE
Options: NYSE composite index.

PHILADELPHIA STOCK EXCHANGE
Futures: National OTC Index, British pound, W. German Mark, Swiss franc, French franc, Japanese yen, Canadian dollar, Ecu.
Options: British pound £12,500, Canadian dollar C\$50,000, W. German Mark DM 62,500, Japanese yen ¥6,250, Swiss franc Sfr 62,500, French franc FF 125,000, Ecu.

62,500, Australian dollar A\$50,000, Value Line Index, National OTC Index, Eurodollar.

AMERICAN STOCK EXCHANGE
Options: Major Market Index \$100, Institutional Index, Oil Index, Computer Technology Index.

NEW YORK COTTON EXCHANGE
Futures: US Index 500 X Index, Ecu 100,000.
Options on futures: US Index.

NEW YORK COFFEE, SUGAR AND COCOA EXCHANGE
Futures: Consumer Price Index.

KANSAS CITY BOARD OF TRADE
Futures: Value Line Index \$500 X Index, Mini Value Line Stock Index \$100 per point.

LONDON INTERNATIONAL FINANCIAL FUTURES EXCHANGE

Futures: FT-SE 100 Index, Long Glits \$50,000, Short Glits \$100,000, Three Month Eurodollar \$1m, Sterling deposit £500,000, Sterling currency £25,000, Dollar-Mark \$50,000, D-Mark DM 125,000, Swiss franc Sfr 125,000, Japanese yen ¥12.5m.
Options: British pound £25,000, West German Mark \$50,000 against DM, Eurodollar \$1m, Long gilt \$50,000, FT-SE Index, T-bond \$100,000.

LONDON STOCK EXCHANGE
Options: FT-SE 100 Index, Sterling/dollar £12,500, D-Mark/dollar DM 62,500, selected glits.

EUROPEAN OPTIONS EXCHANGE
Options: British pound/Dutch guilder £100, US/Dutch guilder \$100, US/W. German Mark \$100, Ecu/US\$ Ecu 100.

MONTREAL EXCHANGE
Options: 91-day Canadian Treasury Bills C\$250,000, Canadian dollar C\$50,000 (also traded in US\$), selected government bonds.

TORONTO FUTURES EXCHANGE
Futures: 91-day Canadian Treasury Bills C\$1m, Long-term Canadian bonds C\$100,000, Canadian dollar/US dollar US\$100,000, TSE 300 Index.

SYDNEY FUTURES EXCHANGE
Futures: 90-day bills A\$500,000, 10-year treasury bonds A\$100,000, All Ordinaries Share Index A\$100X Index, Dollar/Australian dollar US\$100,000, Eurodollar Deposit \$1m, US Treasury bonds \$100,000.
Options: 90-day bills A\$500,000, 10-year bonds A\$100,000, All Ordinaries Share Index A\$100X Index, Dollar/Australian dollar US\$100,000.

NEW ZEALAND FUTURES EXCHANGE
Futures: NZ dollar US\$50,000, Commercial paper NZ\$10,000, 5-year Government Bonds NZ\$100,000.

SINGAPORE INTERNATIONAL MONETARY EXCHANGE
Futures: Eurodollar \$1m, Japanese yen ¥12.5m, W. German Mark DM 125,000, Sterling, Nikkei Stock Index.

TOKYO STOCK EXCHANGE
Futures: 10-year Government bonds ¥100m.

PARIS—MATIF
Futures: 7-10 year Government bond 10 per cent FF 500,000, 90-day Treasury bills FF 5m.

HONG KONG FUTURES EXCHANGE
Futures: Hang Seng Index.
The list excludes individual equity options and all gold and silver contracts. The first aims to provide a full but not comprehensive record of contracts currently available.

Research: Jan Schilling and Anne Gullmann.



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Off-exchange trading

Over the counter, round the law

THE MOST important challenge facing US futures exchanges today—bigger even than the globalisation of their markets—is the competition posed by off-exchange, or over-the-counter, trading.

In apparent defiance of the letter of the law (in this case the Commodity Exchange Act), major Wall Street securities houses and banks are introducing a fast-expanding range of financial products which bear an uncanny resemblance to futures and options—but are traded over-the-counter.

Strictly speaking, the Act requires that all futures and most options be traded on exchanges. But it has lately been subject to wide differences of interpretation.

These over-the-counter products range from tailor-made hedges, constructed for sophisticated institutional clients wishing to offset exotic assets and liabilities, to commodity-indexed capital-raising instruments, from leverage contracts, permitting customers to invest in precious metals for a small initial downpayment, to an off-exchange network for trading options on treasury securities planned by California-based Security Pacific National Bank.

As to the exchanges' displeasure, the Commodity Futures Trading Commission—the US industry's regulatory watchdog—appears to see nothing intrinsically wrong with many of these instruments. The agency claims the discretion, in the words of recently-departed general counsel, Mr Kenneth Reister, "to determine that it doesn't want to prohibit any particular product—even if it is arguably violative of the Commodity Exchange Act."

"Regulators should be responsive and flexible if needs change," adds CFTC chairman,

Mr Susan Phillips. "We do not wish to inhibit capital formation."

It has been as much as the exchanges have been able to do to secure a CFTC commitment to study the issue in depth over a two-year period. They hope (probably wrongly) that this will give them something of a breathing space in which to formulate their own defences.

At present, these defences rest, somewhat piously, on the issue of customer protection. "Don't be misled by the term 'off-exchange'," the Chicago Board of Trade president and chief executive, Mr Thomas Donovan, warned exchange members recently. "We as an industry must be concerned that unregulated products cannot be legitimised and given the same approval as markets like ours, which have strong capitalisation requirements and customer-protection regulations," he added.

But unregulated products are also cheaper products. The prospect of the regulatory stable door being left unbolled to theoretically unlimited low-cost competition, it may be assumed, much closer to the heart of the exchanges' concern than the potential well-being of someone else's customer.

Even the exchanges are beginning to realise that a degree of damage-limitation is probably the most that they can hope to achieve if the present climate persists. After all, they have tacitly tolerated so-called EFFs (exchange for difference)—an agreement between two parties to exchange a futures position for cash, and vice-versa, which clearly bypasses the open outcry system—since they were devised in the grain markets of the 1920s. The New York Mercantile Exchange, indeed, is even touting EFFs as an alterna-

tive delivery mechanism on its thriving energy contracts.

This realisation, coupled with the fact that the volume represented by over-the-counter trading is currently small in comparison with exchange-traded futures, may be behind an apparent softening in exchange attitudes towards such instruments. "My intuition is that the economic advantages of a central marketplace are very strong," says Mr Ken Cose, director of regulatory studies at the Chicago Mercantile Exchange. "That will limit what these instruments can ultimately do."

The CBOE, meanwhile, has formed an exchange committee to address possible changes in the Commodity Exchange Act. This in itself, according to Mr Karlsten Mahmann, the exchange's recently-elected chairman, constitutes "an implication that there is an infrequent occasion when a customer needs a custom-tailored product." However, on one point in particular, Mr Mahmann remains very clear. "If changes came about, they would be legislative changes involving the Commodity Exchange Act, which is very explicit: futures must be traded on exchanges."

Of course, it may also be that the exchanges are realising that, while the competitive threat posed by off-exchange instruments may be slighter

than they are first supposed (if handled correctly), the potential benefits to the exchange-traded sector may be greater.

For one thing, sellers of off-exchange instruments (many of whom are increasingly important exchange end-users) must hedge their own net exposures somewhere. For another, the extensive marketing efforts which these firms are making in a bid to shift their own tailor-made instruments are, as a by-product, expanding the overall marketplace.

"We have found all sorts of interest among non-traditional futures users," according to Mr Preston Appleby, Chicago-based manager of futures and options at First Boston.

Exchanges should ultimately think in terms of a trade-off when evaluating their stance on the off-exchange issue. Will the business which they might lose among those prepared to forgo the luxury of a regulated marketplace be outweighed by new business which heavy restrictions on over-the-counter trading would prevent developing? If the answer is yes, then perhaps off-exchange "look-alike" products will not after all turn out to be quite such "an ugly serpent," as the CBOE's Mr Mahmann recently described them.

David Owen

JAPAN'S RECORD in financial futures trading has been brief but spectacular. Business opened as recently as October 1985 in a single government bond futures contract, but in recent months activity has exploded to the extent that volume has been greater than in Chicago's long Treasury bond contract.

Monthly trading has been running in excess of ¥100 trillion (say, \$650bn) on the strength, essentially, of the large amount of hedging activity by the principals in the bond market, the banks and securities houses.

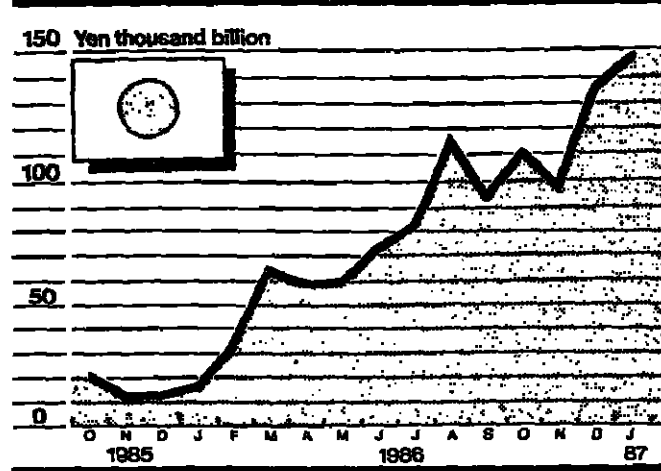
The contract is based upon a notional 10-year, 6 per cent government bond, with expiration in March, June, September and December on the 20th of the month. Since the longest contract is for 15 months, there are five different dates traded.

It is a telephone market rather than a Chicago-style open outcry market in trading pits, and trading firms qualify through special membership of the Tokyo Stock Exchange. This membership is fairly freely available, unlike the full membership lists which are locked up.

Practitioners say that the high rate of activity in the market reflects the absence of other hedging facilities in Japan. It is not possible to short the bond market, and there are no other futures contracts related to, for instance, short-term interest rates. Moreover, the Japanese are barred from trading on futures markets overseas, for example on Simex, in Singapore, where another Japanese bond contract is traded.

To some extent, too, the high volume of trading reflects the

TSE Government Bond Futures



The Japanese market

Hedging lifts the five-date contract

Increased activity in the underlying cash market, with yields tending to fall, corporate and institutional investors have been under pressure to increase their returns through trading.

Although the banks and securities houses are all active in the futures market, only the latter are allowed to trade on behalf of clients. Dealing by the banks is on their own account. In fact,

Recently Salomon has claimed something like 2 to 3 per cent of trading volume in the futures market.

The success of the government bond future has whetted the appetite of traders for more contracts, but there are serious regulatory and legal problems. These are preventing, for instance, the launching of a locally traded US T-bond contract, sorely needed in the Japanese time-zone, given the huge volume of T-bond trading that now takes place in Tokyo.

The Japanese securities houses are furious, because the likes of Salomon or Goldman Sachs can hedge their T-bond positions in the US, but the Japanese cannot. This is because a T-bond contract would have a currency element, and only banks are allowed to trade currencies in Japan. At the same time, a T-bond contract would count as a security which could only be traded by a securities house.

However, there are moves to permit Japanese investors to participate in futures markets outside Japan. This coincides with proposals to open up new Japanese government bond futures markets in other time zones.

Thus the London financial futures market, Liffe, is planning to introduce futures on Japanese government bonds by the end of May; and it is likely that an interchangeable contract will be launched later by the Chicago Board of Trade.

There are likely to be slight technical differences compared with the Tokyo government

Continued on Page 6

Arbitrage

Time to level with volatility

IT IS not insider trading, the sensational story of Wall Street malpractice, complete with the delivery in dark alleys of briefcases bulging with cash, which prompts the greatest flow of letters from the public to Mr Joseph Grundfest, a commissioner of the Securities and Exchange Commission, Washington's Wall Street watchdog.

The hottest topic is the breathtaking gyrations of the stock market, apparently because of the interplay between stocks and instruments derived from them, such as stock users of these new and complex investment tools.

Spectacular volatility has hit the stock market on two types of occasion in recent years.

First, Triple Witching Days, which occur once each quarter when investors square their positions upon the simultaneous expiration of stock index futures and options and options on the underlying shares.

Second are random days, in which a sudden change in investor mood, or the release of surprising news (economic or political), can cause a violent market movement. The most noteworthy days have been September 11 and 12 last year and January 23 this year.

Colourful reports of frenzied trading and plunging stock prices, which many people believe are triggered by computers with minimal human involvement, have alarmed politicians and some people in the securities industry. But this perception of the markets degenerating into a vast casino is based on a gross misunderstanding of the tools and the uses to which they are put, practitioners argue passionately.

The SEC shared the securities industry's opinion of the utility of the instruments, Mr Grundfest said. But users were failing to make their case to the public, particularly after days like January 23 when the Dow Jones Industrial Average plummeted 114 points in little more than an hour, he warned the conference organised by the Institute of International Research.

"A couple more days like January 23 and the industry will be spending a lot of time testifying on Capitol Hill, which could lead to restrictions [on the instruments]," he said.

The SEC is due to release shortly a study of market volatility on occasions other than Triple Witching Days. The broad verdict is that derivative instruments may play a role in those days but are not the cause of them. In fact, trading of the instruments and arbitraging between the instruments and baskets of the underlying shares virtually dried up, on January 23, because price movements became so violent, and investors and traders could not get an accurate picture quickly enough to make trading decisions.

The instruments make it quicker, cheaper and easier for investors to translate an opinion about the market into action. They can, for example, sell stock index futures if they believe stock prices are going

down, rather than painstakingly sell a portfolio of stocks. Such uses substantially shorten the time it takes markets to respond to news, but the overall response will be no greater.

In addition, the compression effect is probably driven just as much by the high technology of communications and trading users argue. The buy or sell decisions are still made by humans, with computers merely facilitating the purchases, for example, of a basket of shares.

Volatility is a slippery market characteristic on which to get a handle. Depending on the measure used, it can be shown to have increased, decreased or not changed in recent years. The SEC believes that markets are as stable as they were several years ago.

Yet, to say there is no greater volatility today "is technically correct but politically irrelevant," Mr Grundfest said. "It's futile and wrong to fight the common man's focus on volatility." The securities industry would find it more productive to try to convince him, instead, of the legitimate investment uses of derivative instruments.

Many in the Chicago Mercantile Exchange is planning changes to by far the most popular stock index futures contract, the Standard & Poor's 500, which is traded on its floor. It has proposed widening daily price movements, in the hope that traders and investors will be more willing to trade them on volatile days if they know their potential losses are capped. It is looking at more fundamental changes, such as block trading of futures contracts, to help traders handle the ever growing demand for the instruments.

Triple Witching Days pose different problems. Many participants have come to accept that changes in some of the mechanisms are needed, to ensure that markets have sufficient trading time to cope with the enormous pressures of trading volume on the expiration.

Starting with the expiration day on the third Friday of June, the Standard & Poor's 500 stock index futures contract will expire at the opening of trading rather than the close. The change was proposed by the Merc, and it is hoped that other exchanges will follow suit with their index contracts.

Many details of the new expiration procedures are still being worked out, and overall some doubt has been expressed about the impact of the changes. In the meantime, the March expiration will be at the close of the third Friday of the month, and will operate under the temporary rules used at the last few expirations. These call for the declaration half-an-hour before the end of the session of orders to buy and sell shares at the closing price to help facilitate matching of the orders.

Although this system has been relatively effective, on the few occasions it has been tried the SEC has warned that some securities dealers have tried to take advantage of it, thereby undermining confidence in the process of self-regulation.

Roderick Oram



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FINANCIAL FUTURES AND OPTIONS 6

Singapore

Simex is on target

Simex: daily average volume

(at January 31 1987)									
1984	Gold	Eurodollar	D-Mark	yen	sterling	Nikkei	US T-bond	Total	
July-Dec	566	428	526	59	—	—	—	1579	
1985									
Jan-Dec	170	1187	675	126	—	—	—	2158	
1986									
Jan (22)*	54	1678	1025	543	—	—	—	3300	
Feb (13)	38	1219	833	846	—	—	—	3036	
Mar (22)	15	1063	1041	453	—	—	—	2562	
Apr (22)	28	1600	1098	442	—	—	—	3168	
May (20)	7	1670	820	639	—	—	—	3136	
Jun (20)	3	1635	760	414	277	—	—	2812	
Jul (23)	1	1635	696	575	105	—	—	3559	
Aug (22)	5	3166	761	403	126	—	—	5380	
Sep (22)	3	3166	912	334	145	788	—	5149	
Oct (23)	3	2335	800	309	96	320	1285	5149	
Nov (20)	23	1931	932	283	123	211	417	3920	
Dec (22)	0	1404	398	115	50	285	173	2425	
Jan-Dec	15	1802	848	446	136	401	625	4273	
1987									
Jan (19)	0	2661	1246	337	43	202	249	4738	

* Figures in parentheses indicate number of trading days

pad to move into other contracts," says Mr Ng.

It is also in one sense, however, an impediment. When the Japanese central bank cut interest rates in February, local traders in Simex moved in to take out positions not in US T-bond futures, or yen futures, but in Eurodollar futures. This was because that was where the liquidity lay and where risks would be lower.

The same impediment appears to affect the growth of trading in the Nikkei index contract. The US Government recently relaxed restrictions that prevented US residents or institutions from taking positions in the contract, and, given the size of US investment in the Japanese market, it would appear to be a natural hedging tool. Mr Ng is convinced that the demand is huge at the moment, but large institutions are interested in taking positions much bigger than current market volume can absorb.

Until the liquidity is there, the big traders will not come; but without the big traders, liquidity growth can only be very slow.

With the Nikkei index contract, this dilemma is especially acute, because, in a few years, futures contracts for Japanese stocks are expected to be available in Japan. Some observers are sceptical that the Simex contract will survive this competition. Even the optimists, such as Mr Ng, admit that the contract will need a chance, if sufficient liquidity is not achieved before trading gets going in Japan.

The launch of the US T-bond

contract in October has been followed by disappointing volume figures, and this particular contract could face a rough future in April when the Chicago Board of Trade opens a night trading session that will overlap Simex's morning trading hours.

Mr Ng says, however, that if the CBOT succeeds in achieving high volume in the night session, this will produce more volatility in interest rates that would stimulate trading in other Simex contracts. And he is not willing to rule out success in the US T-bond contract in the Simex afternoon session.

On the drawing boards still is a plan for trading in currency options. Also to come is a stock index futures contract based on the Stock Exchange of Singapore. This is under discussion with the Stock Exchange.

The SES contract could prove strategic to the growth of Simex, since it will draw in more local interest. The growth of trading volume by local traders is the key to boosting liquidity, since it is local traders who take on the risks so that investors can hedge the positions in the underlying securities.

On this score, Simex appears to be on the right track. Trading by locals had gradually risen to 31.5 per cent last year, while volume by all categories of traders has gone up.

The exchange has 228 individual members, out of 450 seats, with an average of close to 90 locals on the floor daily. A formula is being sought that might bring more locals on to the floor to trade on their own accounts.

Steven Butler

France

Matif forges ahead

THE PARIS financial futures market celebrated its first birthday last month, and has already exceeded even the most ambitious expectations.

The success of the Matif, as the futures market is known, quickly became apparent after its launch in February last year, but the turnover has continued to grow rapidly.

Paris now rivals London's long-established Liffe in the volumes traded on its main long bond contract, based on a notional French government bond with a 10 per cent coupon and a life of seven to 10 years.

Progress has been slower on the second contract, based on French treasury bills, but the exchange now plans to introduce two new contracts: one an option based on its main long bond contract, the other a foreign exchange future which trades the dollar against the Ecu, the basket of European currencies.

The exchange's success has brought capacity problems and wrenched an agreeable havoc with the budgets of Mr Gerard de la Martiniere, chairman of the exchange's clearing house, the Chambre de Compensation des Instruments Financiers de Paris (CCIFP).

His organisation's main source of income is a levy on contracts traded, and, with turnover running 10 to 20 times as high as anticipated, the CCIFP has not only been able to move to a new premises but also to halve the rate of its levy.

The market itself has also had to move, from a dismal corner of the opulent Napoleonic Palais de la Bourse up to larger and better equipped quarters on the fourth floor, which put to shame the riot of loose wires that serves the telecommunications needs of the rest of the Bourse.

Daily volume in the notional contract now averages well over 18,000 contracts a day, with peaks of over 40,000 contracts traded.

From its creation in February until the end of the year, the Matif traded 1.68m long bond contracts, with turnover of \$6.1m, compared with the last three months of the year, matching the \$86.3m long gilt contracts traded by Liffe in London.

The computer system installed to handle clearing and administration was modelled on that already in use at the Sydney Futures Exchange, which was at the time handling 10,000 to 15,000 contracts a day. This, too, has already had to be upgraded, and studies are now being undertaken which could result in a further upgrading, or even a complete change of equipment supplier.

The success has been limited, however, to the notional long bond contract. The second contract traded on the Matif, a treasury bill future launched in June last year, has met a far cooler response.

Only 50,117 T-bill contracts were traded last year, an average of 380 a day. Three exchange members alone accounted for 55 per cent of the turnover, while banks did 87 per cent of the business—in contrast to the long bond contract, where stockbrokers are dominant.

The Matif is now seeking to add more foreign institutions to its largely French membership.

For the planned Ecu contract, in particular, to be successful, the Matif will need a wider circle than the three or four French banks that are active in the unit. Exchange officials believe it is essential to sign up the Italian, Dutch and Belgian banks which are most prominent in Ecu dealing.

The relationship between the banks and the agents de change remains, however, occasionally difficult. Mr de la Martiniere says that the council of the CCIFP has so far always managed to reach agreement, but that there have been moments of tension.

The banks' resentment, in particular, the stranglehold of the agents de change over the underlying bond market in which they must unwind their positions, as well as the poaching of key dealers by agents de change who can offer a more attractive commission-linked package than the rigid pay grids that are still the norm in the French banking system.

The tension has broken through to the surface in a little row over whether options on the stock exchange index should be traded on the Matif or on the stock exchange itself.

The dealers on the Matif floor, however, are confident that the tensions between their respective employers will not prevent them from further rapid increases in turnover this year.

George Graham

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Hong Kong

New contracts started

DR KIM CHAM is in no doubt that the fledgling Hong Kong Futures Exchange, of which he is chairman, is quickly establishing itself as a pillar of the financial community.

His confidence is built on the rapid growth in trading since the metamorphic rebirth of the exchange into a financial futures market last May, when trading in Hang Seng Index (HSI) futures was introduced. Previously the exchange had traded only commodity futures.

Trading in HSI futures has rocketed from a first-month daily average of 1,633 contracts to nearly 10,000 in January. In value terms, futures trading has increased an astronomical tenfold over the same period, aided by a 55 per cent growth on the stock index. Daily turnover in futures, at some HK\$1.4bn, now roughly matches that on the stock market.

The contract is based on HK\$50 per cent index point, which means it is currently worth around HK\$140,000 (the index now stands at roughly 2,800). The minimum margin on contracts required from customers was in January increased to HK\$12,000 from HK\$10,000.

So successful have HSI futures been that the HKFE is on the verge of introducing a set of new contracts. First of those, and approved in principle by government, will be a HK\$ interest-rate futures on 90-day time deposits, probably by August. A unit contract price of HK\$14.57 for an 0.01 per cent interest rate movement has been proposed to the territory's regulatory authorities.

Also under consideration is a

Eurodollar interest rate contract, and US dollar-yen and US dollar-Deutschmark currency futures. A firm timetable for their introduction has not been set.

Some HSI futures traders would like to see contracts for the finance, commercial and industrial, utilities, and property sub-indexes. "I think that would be very sexy," says Michael Tong, managing director of Chin Tung Futures, a major local broker. The HKFE, however, says it is too busy with other matters to introduce these contracts in the near term.

The Hong Kong dollar interest-rate futures will follow shortly after introduction of an associate membership category, also approved in principle by government and now awaiting the green light.

That will ease pressure on trading floor members. Active members now total 109, up from 83 last May. The exchange will take up to 300 associate members.

The new contracts, like the new membership category, will diversify trading interest on the HKFE. The Hong Kong dollar interest-rate futures will appeal mainly to banks, but traders also expect institutions to use it to hedge funding requirements.

The sharp growth of HSI futures has been spurred by the pool of local investors ready to take a punt on almost anything Hong Kong Chinese are notorious gamblers, and traders say wealthy individuals are just as willing to bet on the future direction of the stock market as they are on the first horse past the

post at Happy Valley racecourse. These so-called speculators have supplied the liquidity that has slowly drawn institutions into the fray.

Brokers estimate that speculators accounted for 90 per cent of trading in the early days, with institutions weighing in with the remainder. Now it is closer to half-and-half, and with liquidity steadily increasing there could be further growth in favour of institutions.

Traders say institutional activity is mostly from the US, although an early shyness from European and Australian fund managers is slowly being overcome. Mr Tong says it is important that any investor in the Hong Kong market be aware of the fundamental changes in trading patterns caused by the introduction of HSI futures. He adds: "If they don't like it, they don't have to use it, but they have to pay attention to it."

Overall market liquidity has sharply increased since the introduction of HSI futures. Daily turnover on the stock market is now the highest, topping HK\$1.5bn whereas in the middle of last year it averaged around HK\$500m.

Brokers say the bullish but liquidity-conscious institutions are consequently pumping more money into Hong Kong stocks than would previously have been considered prudent. HSI futures have, in recent weeks, also given bullish investors the opportunity of entering the market at a discount to the actual index. Institutions were not slow to seize that opportunity, says brokers.

Kevin Hamilton

The Japanese market

Continued from Page 5

bond contract, however, because of an alternative approach to accrued interest and tax liabilities.

Regulatory problems have also delayed the launch of a stock index futures contract in Japan. At present, such an equity-based contract is ruled out by securities law, though there are hopes that the Diet may implement legislative changes early next year.

But the Osaka Stock Exchange is hoping to get its nose in front by launching a quasi-stock index futures contract in April, this being based on a parcel of 50 stocks rather than an index

Delivery of stocks, rather than cash, will enable the Osaka Exchange to side-step the law, but of course the hedging value of the parcel will not be so great as with a genuine, broadly-based index.

The Tokyo Stock Exchange recognises that it will not be able to launch a stock index futures contract before summer 1988 at the earliest. But it is talking ambitiously of basing the contract on an index of all 1,075 stocks listed on the TSE's first section, rather than narrower and perhaps more easily manipulated indices such as the Nikkei stock average with 225 constituents.

Such a development will require not only amendments to the Securities and Exchange law, but also a review of the regulations on institutional investors and various practical steps to establish accounting systems and market the contract to private investors.

In this and other aspects of the financial futures market, the Japanese financial community is pressing ahead, because an active futures sector is seen as an essential element if Tokyo is to take its proper place in the rapidly developing global market in securities.

Barry Filley

The Netherlands

Exchange answers its critics

AT FIRST glance the European Options Exchange (EOE) appears healthier than ever. Trading volume continues to rise steadily, new contracts are being added, and the exchange is moving into bigger, more modern premises.

But beneath the surface lurk problems. Although "European" in name, the options exchange has never achieved the international position originally envisaged. The Amsterdam-based EOE has trading ties with three other bourses around the world, but has failed to keep pace with the proliferation in these global links. Some critics also charge that the options exchange has become too speculative.

Certain successes are clear, nevertheless. Volume is one. It has risen every year since the EOE was launched in 1978, and surged more than 40 per cent to F10m contracts last year from F7m in 1985. Average daily turnover jumped to 25,000 contracts in 1986 from 22,000 the year before. Open interest currently stands at 920,000 contracts, compared with 814,000 at the end of last year.

If the price of an exchange seat is any measure of success, then the EOE has something to boast about. They now sell for more than F140,000, which is 16 times the original price.

Mr Jeroen Westertjap, the driving force behind the EOE, also has endeavoured to keep the listed contracts attractive and up to date. In today's fast and fickle markets, that isn't always easy. Last year the exchange was caught off guard by the quick popularity of long-term, over-the-counter options offered by a brokerage firm.

The EOE soon responded with its own listed long-term (up to five years) options on Dutch stocks and government bonds. Moreover, short-term options (one- and two-month) on the dollar/guilder contract give investors more flexibility in maturity dates.

Another unpleasant surprise came recently when options-exchange market makers rebuffed the new EOE stock-index option on the grounds that no suitable underlying security was available. The exchange had figured that a new EOE Dutch Stock Fund would offer an appropriate underlying security for hedging purposes. But market makers argued that the fund consists of 246 stocks, while the index option covers only 20.

The exchange has gone back

to the drawing board to find a way to satisfy the critics and still to save its venerable index option, which originally was launched three years ago but suspended when legal questions were raised about cash settlement. All index options are settled in cash, because of difficulty in delivering a basket of securities, but some legal experts felt this bordered on gambling.

After the Dutch parliament had cleared the way for cash settlement last year, the EOE was eager to bring back the index option, which would have been the first such contract outside the US. Now it's doubtful whether Amsterdam can make that claim.

The European Options Exchange grew so quickly that it became evident, a couple of years ago, that a larger trading floor and greater computer capacity were needed to keep pace with business. A new EOE building has been constructed near Dam Square in the heart of Amsterdam, and trading on the highly automated floor will begin next week.

The modern facilities will double the average daily capacity to 200,000 contracts a day, and ensure a peak capacity of 500,000. The minutes between execution of a deal and posting of the price will be further trimmed. Hundreds of video display terminals scattered about the trading floor will show the latest prices and dealing information.

The EOE, however, still faces obstacles. One of those is its limited appeal. The options exchange has gradually dropped all its contracts on foreign stocks that were featured in the beginning and justified "European" in the name. Options on foreign currencies, other than the dollar/guilder contract, have generally done poorly, including the initially highly-touted one on the European Currency Unit (Ecu). The most popular options by far are those on Dutch shares followed by Dutch government bonds.

Attracting more foreign and institutional investors also remains difficult. Only 20-30 per cent of business comes from abroad; and, of the rest, a significant number are private individuals, according to market participants (the EOE doesn't break out foreign investors). Gold and silver options were supposed to be a major drawing card for the EOE, but they still lag far behind stocks and bonds. In the early 1980s the Amsterdam exchange forged trading links with the Montreal, Vancouver and Sydney stock exchanges, to allow 18½-hour dealing in the same gold and silver options. A relatively small number of trades actually flow from Sydney into Amsterdam, or onward to Montreal, but Mr Westertjap is confident that the volume will expand and that global links are essential for the future.

While the EOE and its partners were the first in the world to create nearly round-the-clock dealing in precious metal options, the Amsterdam exchange has failed to establish fresh ties to promote trade. New links are abounding, and those such as the agreement between the London and Philadelphia stock exchanges for options trading threaten to leave

Amsterdam out in the cold. Nevertheless, the EOE is marching ahead with fresh initiatives. An option on the Major Market Index (MMI) of the US is to be introduced before July, offering investors the chance to participate in an index of blue chip American stocks similar to the Dow Jones Industrial Average.

A new energy options exchange is to be launched in Rotterdam in May, with almost all its financial backing from the EOE.

A financial futures market is also being launched in Amsterdam in April by the EOE. The initial listing will be an interest-rate futures contract on an index of five Dutch government bonds.

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Laura Raun

New Zealand

Computer dealing shows its value

THE NEW ZEALAND futures exchange is unique in that it has no trading floor or dealer pits. Instead its 17 members (who are all shareholders) are linked by computer in an automatic trading system.

Each contract has a page in the computer. Dealers in cities and towns throughout New Zealand punch in their buying or selling order. When a buy bid matches a corresponding sell offer, the computer automatically carries through the transaction in a split second. It also all the paperwork and provides each dealer with a daily printout of their business.

If there is no matching offer listed, the broker's bid remains in the computer until it attracts a matching offer or is withdrawn.

The ATS is quick, provides security to dealers, reduces their paperwork and provides a clean trail of each transaction. It is also extremely economical. This is important in New Zealand's relatively small market.

When the exchange introduced a new contract on Barclays share index futures in January this year, all it required to do was list another page in the computer. We did not have to instal another pit or build a new wing on the building," says Mr Len Ward, director of the exchange, the man mainly responsible for introducing a futures exchange into New Zealand in January 1985.

Last year the exchange dealt in 149,000 transactions worth NZ\$17.3bn, up from NZ\$10.8bn the previous year. When the exchange opened in 1985 the estimate for that first year's business was NZ\$1.5bn.

The major reason for the much higher-than-anticipated volume of transactions was that the opening of the futures exchange coincided with the deregulation of the New Zealand financial sector. The exchange offered financial institutions the opportunity to hedge against the high and volatile currency and interest rates that followed the freeing of financial controls.

The first futures handled by the exchange were in wool. Now it offers commodity, currency, interest rates and share price futures. The latest of these, the Barclays share price index future, started in January this year and has been an immediate success.

Bruce Jacques

Its popularity was probably encouraged by the boom in the New Zealand share market over the previous two years, and the phenomenal interest that this created, especially among thousands of new investors attracted to the share market for the first time.

The introduction of the share index future also coincided with a sharp drop in share prices, and this too has helped to increase trading volume. Within a few weeks the share futures market has become a major contract. Although most participants are the large financial institutions, there are also a number of small speculators.

Recently the exchange opened an information centre in the Auckland business sector. This was somewhat an equivalent to the public viewing floor at a stock exchange. In addition to general information and videos explaining the operations of a futures market, the centre—named "the korb"—also has a futures information screen linked directly to the master computer. This shows every bid and every transaction as it goes through.

At least 25 members of the public now sit, day after day from 9 am to 4 pm, intently studying price movements as the various futures contracts are negotiated. They use the free telephones provided to contact their brokers with sell or buy future instructions.

Those operating the exchange believe there is still scope for growth, particularly among the corporate business sector. Most of the action in futures trading has come from financial institutions trying to safeguard their operations.

The 17 original foundation members of the exchange each contributed NZ\$50,000. A new dealer can only become linked to the exchange by buying out one of the 17 operators. Only a few have sold—the most recent price for a transfer is said to have been NZ\$120,000.

New Zealand's screen trading futures exchange has attracted considerable overseas interest in just two years, and has shown itself to be efficient and extremely suitable for New Zealand conditions.

Dail Hayward

Australia

Sydney sheds the casino image

AUSTRALIA'S FUTURES and options markets have used the past few years of financial deregulation to work themselves into a unique position in the world securities scene.

And of all Australia's booming bourses, options and futures are unique in giving real meaning to that often misused and overworked word—globalisation.

Both markets have developed international links, allowing round-the-clock trading in a range of options and futures contracts, a facility not available in many other countries. And, to round off the appeal, Australia has become the only country in the world which allows futures trading in individual stocks.

The Australian options market started the international trend in 1983 when it joined a select group of overseas markets linking together as the international options exchange. The move was designed to take full advantage of Australia's time zone, strategically placed between North America and Europe, creating a virtual round-the-clock trading facility. It links the European Options Exchange in Amsterdam, the Vancouver Stock Exchange and the Montreal exchange, and

offers trading in Sydney in three contracts: gold, silver and US-Australian dollars.

The key investor attraction in the international options market is its removal of the currency exposure in trading options on precious metals. Physical gold and gold options contracts are generally denominated in US dollars, so investors in Australia, Canada and Holland require a native currency contract to avoid a currency risk.

The Australian options market also offers locally-based trading in options on more than 20 leading stocks, plus the leading Australian stock indicator, the All Ordinaries index.

Trading in options is booming. Contract ends traded domestically jumped from 2.4m to 3.2m in 1986, lifting the traded value from A\$607m to A\$828.9m. And 1987 has started at an even faster pace, with 505,674 contract ends traded in January alone, worth A\$177.6m.

In the international options market, precious metal contract ends traded doubled in 1986 to 666,442, while currency options traded were static at just over 1m contract ends.

But if options trading has been impressive, the ascendancy of the Sydney

Bourse (SFE) has been nothing less than extraordinary. The exchange, which has in the past few years shaken off a casino reputation to emerge as part of the financial establishment, consistently hosts daily trading in contracts with an underlying value of a staggering A\$12bn.

Volumes have increased almost exponentially in recent years. The number of contracts traded in January 1987, at 343,860, was more than twice that of the previous January, and the exchange's third best trading month ever.

The exchange is now the second most active futures base outside North America, topped only by London.

The SFE's big strategic move during 1986 was to follow the options market in going international, forging links with the London Financial Futures Exchange (Liffe) and New York's Comex. But this has so far proved a disappointment.

The SFE's grand plan was to fill the Europe-North America time gap and create a round-the-clock market. It launched a US dollar and Treasury bond contract linked with Liffe, and a US dollar gold contract linked with Chicago.

But the financial contracts have so far failed to attract vital

support from Japan; and, while the market is crazy about Australian gold stocks, traders are not so interested in gold futures. However, SFE chief executive Mr Les Hoskins says the important point is that the infrastructure is in place, and, that, while action so far has been slack, the potential remains strong.

Let Sydney should steal all the running, its arch financial rival Melbourne has launched the Australia Financial Futures Market which, as indicated, offers the world's only futures contracts on individual stocks.

The AFFMS stock contracts are based on the shares of nine leading Australian stocks, and the market also offers an Australian leaders portfolio contract based on a portfolio of leading stocks.

While trading on the AFFM has been slow to accelerate, all of Australia's futures and options markets are beginning to feed off each other, with a growing proportion of throughput reflecting arbitrage between markets. With the physical stock market roaring and the authorities moving to align contract and option closing dates, this area of trading may well be the feature of 1987.

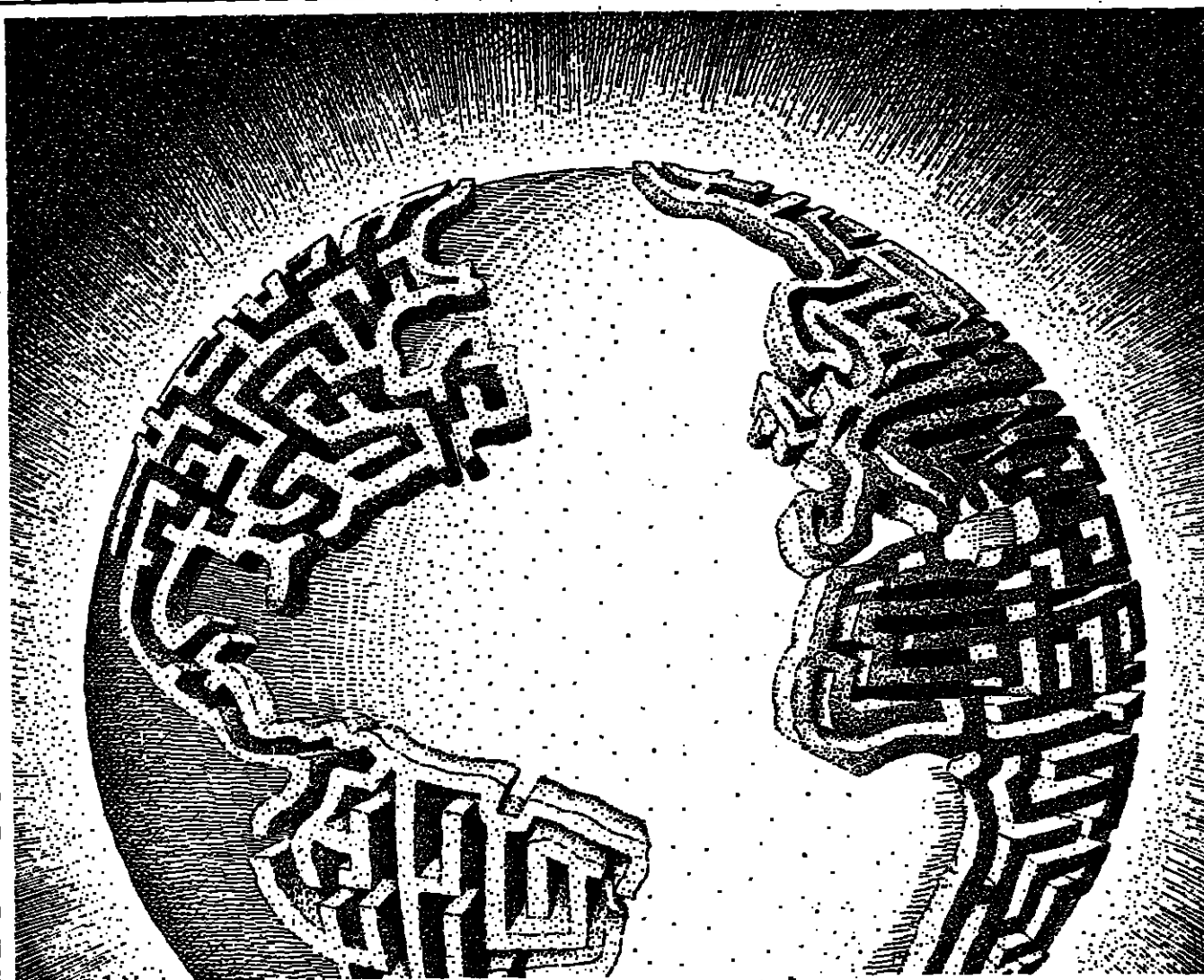
Bruce Jacques

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FINANCIAL FUTURES AND OPTIONS 8

Canadian markets

Pension boost to expansion hopes

FINANCIAL INSTITUTIONS with an eye for the gap are taking advantage of booming Canadian stock and bond markets to broaden the country's fledgling options and futures sector.

Spurred by the aggressive Toronto securities firm Gordon Capital, Canadians are dipping their toes into programme trading, which has contributed to the boom in the US stock options and futures market.

Several securities firms have made handsome profits by trading options for their own account, while mortgage lenders have begun using bond options to offset risks on their mortgage exposure. An options and futures society has been formed in Toronto as part of efforts to stimulate interest further.

In addition, the number of Canadian mutual funds specialising in options is steadily growing. One of the most popular, the Canada Income Plus Fund, managed by Guardian Capital of Toronto, has attracted C\$100m for each of two closed-end investment trusts. A feature of the fund is a guarantee by Citibank's Canadian subsidiary to repay investors initial capital.

Hopes for further expansion of the options and futures market were given a boost last year when, mainly at the urging of a group of big pension funds and the three year-old Toronto Futures Exchange, the Pension Commission of Ontario set out relatively liberal guidelines for pension fund investment in these instruments. In essence, the commission advises funds to apply the same yardsticks used for the underlying securities.

The biggest obstacle to growth is the limited liquidity of Canadian markets. The pension fund of Imperial Oil, Exxon's Canadian subsidiary, has an index

futures trading programme in the US, but in Canada trades only sporadically in individual equity options, such as Alcan. The fund's investment manager, Mr Bill Hewitt, says that "The markets here don't have the depth and breadth of those in the US."

On the other hand, Mr Ken Knowles, manager for institutional options and futures at Dominion Securities Pitfield, says that the Canadian market "Has a lot of potential to grow." Mr Knowles predicts that the arrival of foreign securities dealers in Toronto, when ownership rules in the domestic industry are relaxed later this year, will be a tonic for local options and futures trading.

Recent volumes reflect mounting interest. The number of options contracts traded on the Toronto Stock Exchange (including around 40 equity contracts) rose from 2,35m in 1985 to 2.6m last year.

Volumes in the TSE 300 Composite Index contract shot up by 45 per cent in 1986, while trading in similar futures contracts offered by the Toronto Futures Exchange almost tripled.

On the Montreal Exchange, which claims to account for four-fifths of trading in Canadian interest rate options, volumes in a 2001 Government of Canada bond contract grew by 20 per cent last year. Even the ME's moribund Canadian dollar contract has come to life in the past two months as the Currency gas shown unexpected strength.

Another encouraging sign is the growing interest in seats on the TSE. Only about 25 "locals" are currently active, but attendance at the exchange's monthly recruiting seminars has risen sharply. According to TFE general manager Mr Andrew Clameneos, "the last few have



Options contracts traded on the Toronto Stock Exchange rose last year, and an options and futures society has been launched to stimulate interest.

been standing room only."

The price of a TSE seat plummeted when the exchange started to charge membership fees a year after it opened. Seats changed hands for as little as C\$2,000 apiece, compared with the issue price of C\$6,500. But prices have subsequently edged back up to C\$3,300.

Searching for popular new products plays an important part in the exchange's efforts to promote their options and futures markets. To avoid spreading the domestic market too thinly, the three Canadian Exchanges use a weighted lottery system to allocate indigenous Canadian options contracts among themselves.

The TSE's options marketing director, Mr Brian Noble, says that "our prime goal is to ensure that our equity index products gets the maximum exposure." Toronto is working on a new options contract to be based in some way on Canadian gold

mines equities. Similarly, the futures exchange is looking at contracts based on a narrower index than the TSE 300, which would exclude stocks seldom traded by institutions.

The Montreal and Vancouver Exchanges are members of the International Options Clearing Corporation (IOCC) with Sydney and Amsterdam. The IOCC is examining the feasibility of a platinum contract.

Bernard Simon

Fund managers

Stimulus of a large market

THE USE of futures and options for managing risk in a portfolio has been one of the most striking developments in fund management in recent years.

UK fund managers have lagged behind their US counterparts, however, in the adoption of these techniques, held back by legal and tax problems, and by limitations laid down in their funds' own articles.

Pension fund managers have often found it difficult to persuade their more conservative trustees that they should be using derivative products. Unit trusts, meanwhile, are still subject to severe limitations under current legislation.

Nevertheless, there has been an acceleration in UK fund managers' use of futures and options over the past few years. This has partly been a function of their increased exposure to the international markets, which has enhanced the need to use them as hedging instruments.

Partly, it has reflected the deepening of the London markets in derivative products. An additional boost to this has been provided by the changes associated with Big Bang. The enlarged marketplace has enhanced market makers' need to use futures and options, both to hedge their exposure, and to generate commission income and trading profits. This in turn

has created a more liquid market for the fund managers.

The market in individual share options seems to have been the chief beneficiary of Big Bang. One fund manager says that concern about the liquidity of this market has virtually disappeared under the impact of the lively activity of the widened group of equity market makers.

Some fund managers still consider bid-offer spreads on options off-puttingly wide, though these do seem to have narrowed to some extent in the last few months. The alteration may not be visible, as the options market remains trading floor-based. Market makers will deal on narrower spreads than they are brave enough to display on the dealing screens.

Equity fund managers are interested mainly in the options market for the purpose of writing individual share options, in order to receive the premium income.

Gilt fund managers, on the other hand, tend to regard writing options as a peripheral activity, and focus mostly on the futures market. The main use they will make of the futures is for switching between gilts of different maturities.

For instance, pension fund managers have to match the duration of their portfolios with that of their liabilities, so they

need to keep a given proportion of the portfolio at the longer end of the gilt yield curve.

If better yields are available among the shorter gilts, however, they may use the futures to take advantage of this. In this case, they may buy the shorter stocks, and also the longer-dated futures, thus keeping the overall duration of the portfolio in the same position.

Gilt fund managers do not have to worry about the liquidity of the futures market, which has made great strides over the last few years. Last year, for instance, the volume of long gilt futures on the London International Financial Futures Exchange showed a 282 per cent increase to 2.6m contracts over the year, worth a total of £130.6bn. The enlarged number of market makers since Big Bang is keeping volume well up this year.

But Big Bang has had an unhelpful side, too, from the fund managers' point of view. Opportunities to arbitrage between the futures market and the cash gilt market have been on the wane, because the market makers' increased enthusiasm for hedging their positions means that discrepancies between the two are becoming harder to find.

In multi-currency funds, futures will generally be used for hedging purposes. The pro-

longed decline of the dollar, for instance, has meant that fund managers who want to achieve an exposure to the US dollar bond market, but are wary of the currency, have been hedging their positions through the futures and options market into the Deutsche Mark and yen.

The contracts they have generally disapproved expectations have been those on the FTSE 100 Index. There is an option on the FTSE Index available on the Stock Exchange, and both futures and options based on the index are available on Life.

It was hoped that, after a lagged start, Big Bang would boost their use, because market makers would see them as a hedge for their larger equity positions. But they have not generally been seized upon as hedging or fine-tuning instruments.

Nevertheless, UK international fund managers have been using the stock index futures increasingly for switching between markets. A fund that wishes to move into the US stock market may first hedge on the Standard & Poor's 500 first, to obtain the exposure, and worry about share picking later.

Institutions like Foreign and Colonial have been actively promoting funds, which must, under current rules, be based offshore, to invest in the indices on world stock markets. These enable the investor to track the stock market while, at the same time, receiving an income in line with money-market rates.

In this case the fund manager will use part of the fund to buy the index futures contract, and then invest the rest of the available cash in floating-rate notes, or another money-market instrument, to achieve a slightly higher interest rate than that implied in the price of the futures contract.

The advantage of investing in the indices "passive fund management" is that the costs are lower than dealing in individual shares.

The freedom to use the derivative markets—enjoyed by the pension funds—varies, depending on the open-mindedness of their trustees. Many are still reluctant to use the options market.

Unit trust managers, meanwhile, suffer limitations, because many of the products now available had not been invented when the rules governing what they might do were drawn up in the early 1960s.

This means that they are not allowed to write put options—the main thrust in their sides—or to use futures, or indexed products. The Association for Futures Investment, a lobbying body, is currently pressing for limitations like these to be removed.

The future freedom of the unit trusts hinges on the final drafting of the Financial Services Bill, although the current consultative document, "The Regulation of Authorised Unit Trust Schemes," suggests their scope may be considerably widened.

Claire Pearson

Securities houses

Innovators to cut global risk

THE INTERNATIONAL use of futures and options as a tool for investing in global stock and bond markets is still relatively rare. Some key markets continue to lack effective and liquid instruments, while demand from investors, particularly in the US, is limited as they continue to concentrate on their home turf.

The next five years, though, are likely to see a wave of innovation as investors seek the same opportunities abroad, to hedge and otherwise manage their risks, as they have come to enjoy on the domestic front. It sometimes takes even seasoned professionals by surprise to remember that the Standard & Poor's 500 stock index future, by far the most popular such instrument, celebrates only its fifth birthday this year.

Although the US would see a host of new products, international instruments were the new wave, said a futures and options strategist for a leading Wall Street firm. Stock index futures in foreign markets, for example, would allow investors to hedge and allocate funds to countries they favour.

"As investors become more educated about hedging and speculating, the pressure to develop new products will grow exponentially," concurred a second strategist, Mr Richard Bookstaber, a Morgan Stanley principal.

Successful use of futures and options, even in the relatively less complicated domestic arena, hinges on high-powered mathematical analysis to deter-

mine the optimum strategy. Going international brings additional complexities, such as currencies, which many firms are learning to deal with.

"We trade anything on any exchange—stock index futures, futures and options on currencies, stocks and bonds," said Mr Steven Wunsch, of Kidder Peabody's financial futures department.

Although firms are directing such effort to their clients, many are also doing it for their own accounts. Globalisation of securities markets is exposing them to risks on a 24-hour basis, which is most easily handled by passing their books on from one trading centre to the next as the day progresses. But international futures and options give them the opportunity for a sophisticated risk-reducing risk with a chance of additional profit. Firms are generally very reticent about discussing the proprietary uses to which they are putting the instruments.

An incomplete arsenal remains the greatest constraint. On stock index futures, for example, no instrument abroad matches the liquidity and maturity of the S & P 500, which traded 20m contracts last year. Far behind came the Hang Seng, in Hong Kong, with 850,000 Sydney's All Ordinaries at 500,000, and London's FT-SE 100 with 121,000.

A crucial gap in equities trading is a Japanese hedge. A partial solution came late last year, when Singapore began trading the Nikkei 225 index of Japanese stocks which accel-

ated rapidly to the annual equivalent of 100,000 contracts. Japan itself, the Osaka exchange is about to launch a 50-stock futures contract, and the Tokyo Stock Exchange is working on a broader contract, although eager users may have to wait another year for it.

US exchanges are trying to meet the need for international instruments by setting up foreign links. The Chicago Mercantile Exchange, home of the S&P 500 index futures contract, hopes to begin trading the Nikkei 225 contract in Chicago later this year. It hopes to make trading fully fungible, so that a contract bought in Singapore could be sold in Chicago and vice-versa, as some of its currency contracts already are. "The order flow from the US to Singapore for the Nikkei 225 is beginning to pick up," said Mr William Brodsky, President of the Merc.

Similarly, the American Stock Exchange hopes its Major Market Index of 20 blue chip US stocks will begin fungible trading on the European Options Exchange, in Amsterdam, in the second or third quarter of this year for the benefit of European investors.

Until the products are in place, securities firms continue to lay off most of their risks in more traditional ways. "Derivative instruments are over publicised," said Mr Tom Burnett, head of international equity trading at Merrill Lynch. "They are not used by US trading firms in any major way."

Merrill Lynch is adept at

using its worldwide equities research and trading network to facilitate large portfolio trades without covering with futures. In a recent typical example, a US institution wanted to sell \$50m of foreign stocks and buy \$30m of a different mix with some 10 currencies involved in the trading. To complicate matters, the client indicated as usual in such portfolio trades only the countries and sectors, while the terms of the deal were negotiated. The individual stocks are revealed only to the successful broker, so the unsuccessful bidders cannot trade to their own advantage.

"With the advent of a full range of derivative instruments, the number and size of international portfolio transactions will grow enormously. The desire of US pension funds, the largest pools of capital in the world, to use the instruments was shown recently in a survey by Greenwich Associates, a Connecticut consultant.

Of 1,000 managers of large pension funds questioned, only 6 per cent allowed large positions in futures and options in some form of portfolio insurance, but a further 11 per cent said they would start using such instruments this year.

Just as the instruments have allowed fund managers to take more comfortably larger positions in domestic equities and to manage their portfolios more actively, the same investment tools should bring equal benefits in the international arena.

Roderick Oram

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Locals: London

Taking a chance on Liffe

"LOCALS ARE individuals who want to take a chance," says Mr Guy Whittle, who joined the ranks of the traders who work for themselves on the floor of the London International Financial Futures Exchange (Liffe) 3½ years ago.

One thing they have been finding tiresome lately is being interviewed by journalists for "East End boy makes millions" type stories. Apart from the fact that dodging the marauding camera crews who descend on the floor gets in the way of a day's trading, Mr Whittle says most tales of the riches they amass are considerably exaggerated.

"I should think most locals make under half what a good market maker who works for a company can get," he says. "After all, you have to call the market right about 70 per cent of the time to make any money at all."

But it was not always so. In September 1983—before preparations for the Big Bang reorganisation had sent City salaries spiralling upwards—Mr Whittle, now 28, ceased working

for Akroyd & Smithers, the jobbing firm, to go it alone. It was, he says, the only way he could significantly increase his earnings.

It was a question of temperament, too. As a foreign student, reading Business and Economics at the University of Western Ontario, he had caught the bug for dealing in futures from fellow students who dabbled in the Chicago market to help pay their way through college.

On his return to England, his first job in banking struck him as boring by comparison. After he had started to deal in futures at Akroyd's, he did not need a persuading that the pioneering locals who stood close to him on the floor of Liffe were having more fun working for themselves.

"But it was taking quite a risk," he says. "Liffe had only been open for a year and volumes were very low."

The locals are there to add the liquidity of the market, which they do by dealing for themselves and for other exchange members, and in some cases for customers too.

But to handle orders for non-member customers, a local needs to show a net worth of £100,000, and must have sound administrative systems. It is only practicable for locals to carry out this type of business if they club together.

The minimum qualification to become a local is a net worth of only £25,000, though a local also needs to have a clearing member who is worth more than £1m to guarantee his trades.

The most prohibitive entry qualification is the cost of a seat, which has risen steeply in the last 18 months and now stands at around £150,000. Like many other locals, Mr Whittle uses a seat designated to him by a member company which is responsible for his business activities, thus keeping his overheads down to between £10,000 and £20,000 per year.

Mr Whittle confines himself to the market he feels most comfortable with—gold futures. He has not diversified into gilt options yet, for he says that the costs are still too high and the



Mr Guy Whittle: most comfortable with gilt futures.

market has not been volatile enough lately to justify the costs.

In general terms, his policy is to keep his dealing costs down by taking up positions, rather than constantly turning the contracts over. This means that, depending on the market, he will turn over between 30 and 200 contracts a day.

But even the less frenetic type of local like Mr Whittle has to be on his toes all the time the floor is open (between 9 am and 4.15 pm in the gilt market) in order to respond minute-by-minute to the constantly moving market.

Mr Whittle will generally start the day with a broad plan of action, but be prepared to revise it. If a gilt top stock is to be announced, he will chat to the stockbrokers before the market opens, to get a feel for where the price of the corresponding futures contract will be.

Apart from the taps, the busiest moments are when US and UK economic figures are announced, and the opening and the close. There should be a lull around mid-morning, although this has become less usual since Big Bang brought more players—and especially the Americans—into the gilt market. No local would contemplate a lunch-hour of longer than half an hour.

The job takes a physical toll, too. Locals, after all, stand up and shout all day, and coughs and colds are easily transmissible on the floor.

Ten years is the upper limit on a local's trading life, Mr Whittle reckons. Afterwards, some become clearers for other people's trades, and some sell off the private-client business they have accumulated. Getting a job outside the market can be difficult, since an ex-local has no management experience at all.

Many, he says, are hoping to retire—and this puts an additional strain on them to make a success of their trading during the short time they're doing it.

Clare Pearson

Locals: Chicago

A breed that bolsters liquidity

FIRST-TIME visitors to the major Chicago exchanges are usually struck by the sheer rowdiness of futures and options trading US-style.

On a busy day, the biggest pits are a seething mass of screaming, postulating bodies. In the windy city, the world of high finance is no place for the faint-hearted.

While this highly-charged and frenetic environment is perhaps an inevitable consequence of the huge volumes being traded, it is partly too the legacy of the city's indomitable "locals."

Locals are a breed peculiar to the futures and options markets and, in many ways, the lifeblood of the open outcry trading system.

They are the risk-takers, the individuals trading on their own account who bolster liquidity in the markets where they congregate, effectively smoothing potential price dislocations and, ideally, enabling other participants, such as trade hedgers, to change their exposure at will.

The teeming pits of Chicago have traditionally been their happiest hunting ground. Between 2,500 and 3,000 locals are currently thought to be operating in the city, accounting in some pits for up to 50 per cent of trades.

As out-and-out speculators, locals are entirely dependent upon price fluctuations to generate profit—although, in prac-

tice, some floor brokers also trade on their own account to supplement their other income.

Various techniques are employed, of which scalping is the most tried and trusted. A scalper relies on his experience to sense an increase in buying or selling pressure, before it fully develops, and trades accordingly. His interest is short-term. A spreader is an arbitrager who tries to cash in on abnormal price discrepancies between different contract delivery months or different, but related, commodities. The T-bill and Eurodollar contracts at the Chicago Mercantile Exchange (the so-called Ted spread) and the Chicago Board of Trade's soybean complex are two particularly popular areas for spreaders to exploit.

Some locals take a longer-term view, gambling on the general direction of a market and reaping their reward anything from a day to years later. They are known as "day traders" or "position traders."

While a high proportion of locals continue to hug the pits, the advent of high technology has prompted an increase in the number of back-office traders.

This opportunistic breed typically uses electronic hardware to keep tabs on a number of markets, venturing into the pits only to fine-tune their cur-

rent position. "On the floor you have to concentrate too much on just one pit," says Mr Gil Van der Meer, a proponent of the office trading method. "I think, by and large, the big money is being made in the offices. Scalping makes for a hard living."

And it is getting ever harder, by all accounts. While most locals make no bones that the prospect of getting rich is one of the prime motivating factors (the near total lack of bureaucracy is another, the improving efficiency of the market has had a heavy impact on the amount of easy money to be made. "It is requiring a much better trader to be successful than a while back," says Mr Alan Mitchell, a former lawyer turned CME local.

The principal reason for this may be summed up in one word: computers. What is a vital tool for the growing band of back-office traders (particularly those dealing in options)—has become the bane of the traditional pit trader's existence. "In the 1970s there were riskless arbitrage profits to be made because the banks weren't allowed to do it," recalls one seasoned "local-trader" observer. "Now computers click in whenever the markets get out of step."

This has turned some locals into latterday Luddites, suspicious of any proposed change that smacks of greater automa-

tion. A CBOT experiment with headsets, enabling brokers' assistants to communicate with brokerage firm telephone booths outside the pit, was last year tarred with precisely this brush.

"Nobody in the pit wants it," one concerned trader reportedly said at the time. "The more efficient trading becomes, the less opportunity there is to make money."

But if the serried ranks of upmarket German cars in the CME's underground car park are a fair indication, there remains enough opportunity to keep the more proficient traders in clover for a good while yet.

These may not be vintage years for the average Chicago local. But projections of the breed's impending demise are almost certainly premature.

The growing maturity and efficiency of the markets will probably cause the number of pit-hugging scalpers to continue to decline. But computer literacy among locals is on the increase. "Before computers, I'd have needed two or three people to produce all the charts I need," says Mr Vanderaa. For many of those prepared to use, rather than fight, technological advances, a career in the pits should continue to yield a most acceptable return.

David Owen

Swaps

A worldwide stratagem

THE SWAPS market, once considered the arcane preserve of a few whizzkid bankers with MBAs, is now a worldwide phenomenon, which top corporations and investment institutions are as adept at exploiting as the best investment bankers.

Such is the flexibility of the technique that the corporate treasurer can now manage his liabilities on an almost continuous basis without the need for time-consuming refinancing, and the investment manager can construct a bond portfolio tailor-made to suit his views on the likely direction of interest rates, currencies and the yield curve.

A swap is simply an agreement whereby two or more parties agree to exchange interest payments or receipts. A company with fixed interest liabilities, for example, which feels that interest rates are due to fall might arrange a swap with a company with floating rate liabilities which feels that interest rates are due to rise. Each would agree to pay the other's interest payments, which came best out of the deal would depend on how interest rates eventually moved.

A swap might also be arranged because of the arbitrage possibilities created by the fact that investors in different countries tend to have varying perceptions of an issuer's credit risk. The classic example was an early swap between IBM and the World Bank.

Swiss investors had absorbed a lot of World Bank paper but were eager to buy the bonds of a top US corporation like IBM; in the US, however, the Bank had a better credit rating than the Swiss. Each agreed to borrow where its comparative advantage was greatest; the two then concluded a swap, with IBM ending up with a dollar, franc liability. The result was that both parties had borrowed more cheaply than they could have done if no swap had been arranged.

Swaps have come a long way from the early days of the IBM/World Bank deal, with the deals involving an increasing number of maturities, currencies and counterparties. On the inter-bank market, swaps traders can quote a fixed rate for a swap into six month Libor (London Interbank Offered Rate) as easily as a foreign exchange

dealer can quote a rate for Deutschmarks against sterling. Almost any currency can be used as a vehicle for obtaining cheap funds via a swap. In the Euro market, for example, most bond issues denominated in dollars will be accompanied by a swap via which the issuer will eventually obtain funding denominated in the currency of its choice.

The complexity of the deals arranged can be breathtaking. The UK Export Credits Guarantee Department concluded a programme in late 1986, arranged by Kleinwort Benson, which involved 47 different transactions worth around \$2bn. As swaps have increased in flexibility, so they have grown closer and closer to other risk management instruments like futures and options. A swaption, for example, gives the buyer the

A swap is simply an agreement whereby two or more parties agree to exchange interest payments or receipts. Each will pay the other's interest payments.

right, but not the obligation, to enter into an interest rate swap at a set rate during a defined future period. In return, the buyer pays the swaption writer a premium.

A few years ago, the average corporate treasurer might read about such techniques with interest, but not take any action. Now they are much more sophisticated. "Top corporations use swaps as a means of interest rate risk management," explains Mark Bunnell of County Nat West.

The growth in the interest rate cap market has added a further string to the treasurer's bow. A cap is an agreement whereby a bank guarantees to protect the borrower against an increase in interest rates above a certain level.

So, a corporation with borrowings split, say, 50/50 between fixed and floating can use the swaps markets to alter the mix of its borrowings if it changes its view on likely interest rate movements. If it believes rates are due to fall, then it increases the floating portion and vice versa.

"Borrowers are demanding more flexibility these days," says Mr Ian Elstein of Bank of America. "They want to be able to swap from fixed rate money into funding based on commercial paper rates rather than just on Libor." Not only do borrowers require swaps against new interest rate benchmarks, they also require swaps to match up to the complex structures of the bonds they issue.

"In the old days," explains Mr Yves de Balmann of Citicorp, "you would arrange a swap for the full life of the issue or up to the first call date." (A call provision in a bond gives the issuer the right to redeem at an early date.) "But bonds nowadays have complicated call structures. Swaps have to be constructed to mirror exactly the provisions of the bond."

On the other side of the bond market, investors are increasingly appreciating the added value that swaps can bring to the investment portfolio. An asset swap involves an investor passing on the income stream from a bond to a counterparty and receiving income in a different form.

Investment banks are sophisticated enough to create so-called synthetic bonds. They spot bonds which appear cheap and therefore high-yielding and repackaged them as an asset with a different payment structure.

"There's been a tremendous expansion in the asset swaps market," believes Mr Thomas Jasper of Salomon Brothers, "both in terms of size and the type of deal being offered."

An illustration of the new breed of asset swaps recently came from Morgan Guaranty. In late February, it produced two issues—called Stars and Stripes—which repackaged a \$1bn Denmark floating rate note. The swaps were into Deutschmarks and sterling respectively and offered investors a margin over Libor. The earlier bond had paid a margin under the Libor (London Interbank Bid) rate.

The terminology of swaps will no doubt expand as fast as the market itself. But now that it has reached the current level of liquidity and sophistication, it seems certain that a lot more treasurers and fund managers will have to learn the new jargon.

Philip Coggan

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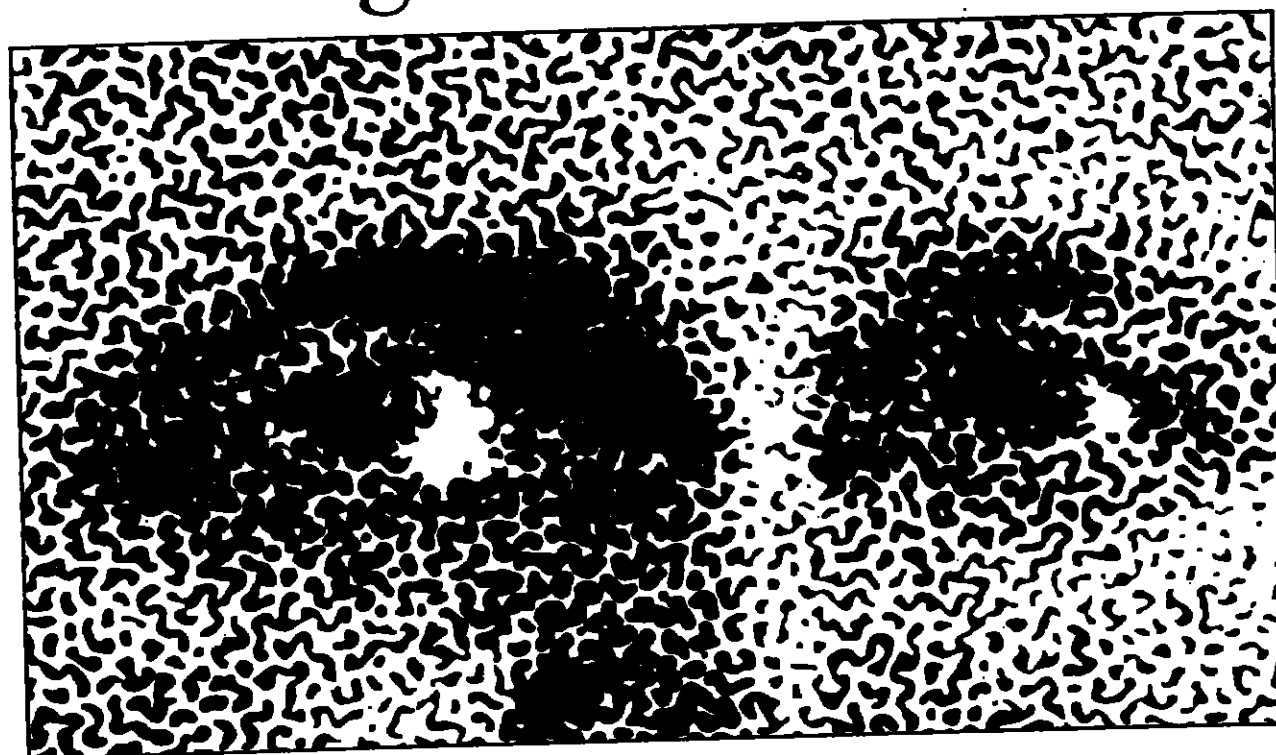
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FINANCIAL FUTURES AND OPTIONS 10

Forward Rate Agreements

A more flexible way to manage interest rates

CORPORATE TREASURERS have long been concerned to protect themselves against movements in interest and exchange rates. But most have not yet been ready to use the world's futures and options exchanges as vehicles for hedging those risks.

Perhaps they have felt uncomfortable with the speculative reputation of the exchanges; perhaps they have been discouraged by the margining system involved in futures; or perhaps they find the size and maturity dates of exchange-traded contracts too inflexible for their needs.

Whatever the reason, they have turned instead to the banks for instruments which will give them protection against interest and currency movements. And competition has forced banks to refine constantly the products on offer. The earliest means of fixing an interest rate in advance was probably via a forward-forward agreement. If a company wanted to borrow for a six-month period in, say, six months time, then a bank would quote a rate in advance for the transaction. The borrower is sure of its interest rate; but the problem is that it is committed to borrowing the principal sum.

If the company is using a forward-forward to hedge an underlying transaction, then the result will be doubled lines of credit. To counter this problem, Forward Rate Agreements (FRAs) were developed as a more flexible means of interest rate management. Under an FRA, a company agrees with a bank to borrow, or to lend, a set amount of capital at a stated interest rate for a given maturity, commencing in a few months time. In fact, the principal rarely changes hands. Instead, each party will agree to refund the other if interest rates fall above or below the agreed level.

Say a company wants to ensure that it pays no more than 10 per cent when one of its floating rate loans reaches a rollover point in six months time. It arranges a FRA with a bank for the same amount of principal as the underlying loan. When the rollover point occurs, if interest rates—usually measured by the

London Interbank Borrowing Rate (Libor)—are above 10 per cent, the bank pays the company enough to compensate it for the interest differential. However, if rates fall below 10 per cent, the company must pay the bank the difference.

An FRA thus protects the borrower against the effects of a sharp rise in rates, but does not allow it to profit from a favourable movement. Another disadvantage of an FRA is that borrowers cannot just pick and choose the interest rate limit they want; instead the limit is set by the market.

Over-the-counter interest rate options (often called Interest Rate Guarantees, or IRGs) were designed to give borrowers that extra flexibility. In return for a premium, the option buyer has the right, but not the obligation, to fix interest rates at a given level for a given period in the future. The result is that borrowers have the chance to benefit from a favourable movement in rates.

However, many corporate treasurers are unhappy about paying upfront premiums. So a number of products have been developed which offer option-style benefits without the upfront cost.

Hambros have developed an instrument called a Fox (FRA with optional exit) which combines some of the virtues of both FRAs and options.

The company takes out an FRA at a less favourable rate than that prevailing in the market. At the same time, it arranges an exit rate at a more favourable level. If market rates fall below the exit rate, the company can cancel the contract and take advantage of the favourable market rate. The spread between the contract rate and the market rate is effectively the premium which the customer pays for the option to cancel the contract.

At the longer end of the market, FRAs and options tend to blend in with instruments like swaps and caps. "A long term swap can be seen, in theory, as a series of FRAs but based on an average rate," says Mr John Parker, a manager of the treasury marketing department of Hill Samuel.

Under a normal FRA, the party that agrees to fix the rate is, in effect, paying floating and receiving fixed—a classic interest-rate swap.

Similarly, a cap is essentially a series of options at a set rate. The first caps were set on bond issues; investors agreed to accept an upper limit to the coupon on a floating rate in return for a higher spread over Libor on the original issue. Some issues then sold the cap and used the income stream from the proceeds of the sale to reduce the effective cost of the issue.

Now caps are traded between banks, although not in the same volumes as options.

As the instruments become more sophisticated, borrowers can fix more than just the nominal rates of interest. The forward spread agreement, marketed by Hongkong and Shanghai Banking Corporation, allows a borrower to lock in the spread between interbank interest rates in two currencies.

If, for example, the spread between UK rates and US rates were 200 basis points, the bank might quote 100/201, meaning that a borrower who wanted protection against a widening spread could look in at 210 basis points. One who was worried about a narrowing spread could look in at 190.

The currency markets have long had forward rates for those who wish to fix exchange rates in advance, and it seems that treasurers are now becoming more willing to embrace the currency option. But just as in the interest rate market, banks have developed products to conquer treasurers' dislike of paying upfront premiums.

Citicorp have developed the cylinder option, which is essentially a refinement of a common trading strategy. The customer fixes an upper and lower band, between which it is prepared to accept currency fluctuations.

It then writes an option (agrees to sell currency) at the most favourable rate and buys an option at the least advantageous rate. Depending on the size of the band between the two rates, such an option would require no premium payment.

Philip Coggan



Mr John Barkshire: a new strategy on the way for ICCH

Clearing systems

Underpinning the market's liquidity

AN INTENSE debate is proceeding quietly in London over the future of the International Commodities Clearing House (ICCH).

Unlike the clearing houses for US futures markets, which are owned by exchanges, ICCH is independent of the exchanges and has been operated as a business aiming to clear many markets around the world—it clears, for example, an automated futures exchange in New Zealand.

Dissatisfaction has been growing, however, among ICCH's major customers, and particularly at the London International Financial Futures Exchange (LIFFE).

LIFFE has conducted several campaigns to reduce the costs of clearing through ICCH. It goes, however, far beyond that. There is a widespread belief at LIFFE that ICCH's systems and structure are obsolete, and that it needs to be re-vamped to provide streamlined services which fit today's global markets.

Last year, the six banks which own ICCH were persuaded to install as chairman Mr John Barkshire, who was previously the founding chairman of LIFFE and remains chairman of Mercantile House, the financial services group.

With the blessing of the Bank

of England, which is concerned that there should be a strong and British clearing system at the heart of the London markets, he is conducting a fundamental review of ICCH. Everything—from ownership, to systems, to the services which ICCH provides—is subject to change; and so far it is difficult to do more than guess what the outcome will be at the heart of the markets. In futures and options markets, the clearing house interposes itself as a principal in every trade. Each trader, knowing that he is dealing with the clearing house, feels assured that obligations to him will be met. Thus a sound clearing system underpins the liquidity of the market.

Clearing is at the heart of the market. It also carries out many specific functions. Those of ICCH are more numerous—and probably cover more exchanges—than those of any similar organisation.

To begin with, ICCH provides a guarantee of performance by virtue of its ownership by banks. The guarantee is not explicit—it is simply assumed that the British banking system will stand by ICCH should it suffer a default greater than its capital. Despite this lack of formality, the guarantee function is probably the most important provided by ICCH, and it is thus central to any discussion of ownership of ICCH passing out of the banks' hands.

ICCH provides other banking services—for example, the collection of margin payments. It also clears and processes

trades, enabling the calculation of positions, and therefore of margin requirements. In addition, it matches trades and arranges for delivery following the expiry of contracts. It can also carry out a surveillance function enabling investigation of trades and payments.

Some of these functions, such as trade matching and processing, can be and are carried out by some of its exchange customers themselves. They could probably do more. Increasingly, exchanges are looking at the cheapest and quickest ways of bringing services such as these—many of which do not involve complex computer systems—to their customers.

Then there are ICCH's foreign ventures, which range from the futures exchanges of Sydney and Hong Kong to the Paris Mafic. Some in the London markets believe that these distract ICCH from what they see as its main purpose: to provide cheap services to them. Nevertheless, ICCH's international operations could prove useful if they can be converted into an interlinked global network.

At present, however, the ICCH management is perceived to be stretched and lacking clear direction. There is also a growing morale problem which is likely to go deeper until Mr Barkshire determines the new strategy.

That strategy is likely to turn ICCH into more of a utility, providing cheap essential services to the members of the key London exchanges—LIFFE, the London Commodity Exchange and

the Stock Exchange—rather than a business designed to make profits for shareholders. The general expectation is that the banks will relinquish their ownership but perhaps continue to provide guarantee services in return for a fee. This, however, seems by no means certain.

Even less clear is who would take over the reins. The alternatives would appear to be the user exchanges, or those exchanges' clearing members. Since the latter would be far more cumbersome, ownership by exchanges would seem most logical. No exchange seems willing publicly to declare an interest, however. It is possible that some proposal could emerge from discreet talks now under way between LIFFE and the Stock Exchange—which has an advanced clearing system in place. LIFFE's clearing, already being expanded, as well as having a well-respected systems development staff.

The trend which made the need for changes at ICCH more urgent was that for links between exchanges, since clearing, rather than trading, function are really at the heart of such links. The trading floors remain independent, but a link between them is established through some common clearing mechanism.

When the London Stock Exchange proposed, two years ago, to establish a currency options link with the Philadelphia Stock Exchange, the first stumbling block was the differing clearing systems and

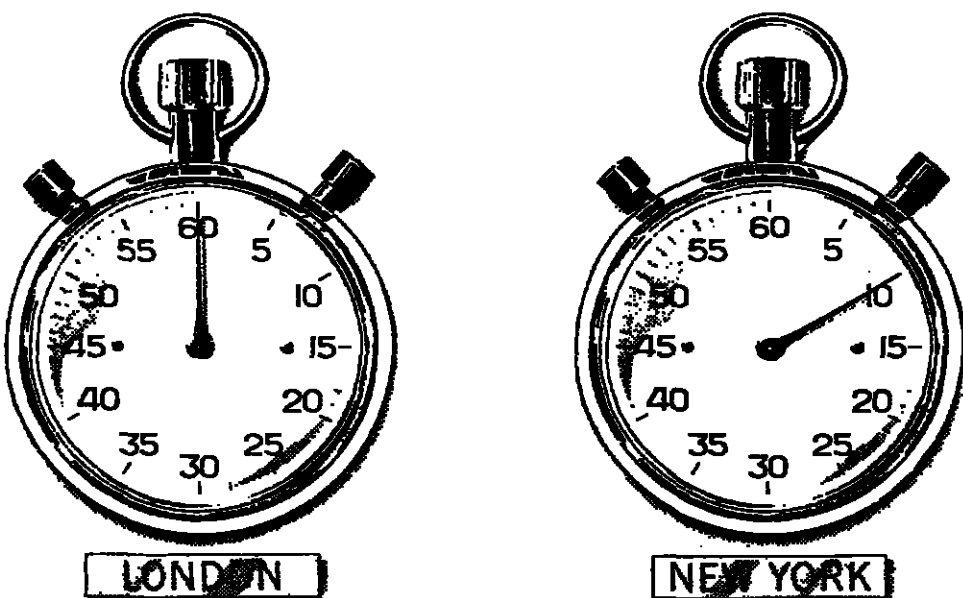
cost structures of the two exchanges. The Philadelphia exchange is cleared by Options Clearing Corporation, which clears most US options markets—a high volume, low cost operation. The danger from London's point of view was that ICCH, which clears the smaller London traded options markets, would simply become a subsidiary of OCC as far as this link was concerned. There was even discussion of OCC buying ICCH.

These problems were ironed out eventually in a mutually acceptable arrangement, although the link is still not functional because of regulatory hurdles and a separate disagreement between the exchanges.

The need for a strong, cheap clearing house in London has been underlined. Further, however, by LIFFE's plans for extensive links with the Chicago Board of Trade. Again, the heart of the link is clearing. The absence of a strong clearing body in London could produce a danger that LIFFE, which prizes its independence, could become a subsidiary of its US partner.

A successful link, however, would cater for the needs of the firms which are the most important members of both futures exchanges. They would be able to offset positions held on one exchange against positions held on another for margin purposes, allowing them to build up a global position at the minimum cost but with considerable oversight and surveillance.

Alexander Nicol



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